



SAGINAW COUNTY, MICHIGAN

BUDGET

FOR THE FISCAL YEAR

April 1, 2022 to March 31, 2023

PROPOSED ANNUAL BUDGET

SAGINAW CHARTER TOWNSHIP

for the Fiscal Year Beginning

April 1, 2022

TOWNSHIP BOARD

Timothy J. Braun, Supervisor

Steven G. Gerhardt, Treasurer

Shirley M. Wazny, Clerk

Lori L. Gorney, Trustee

James S. Kelly, Trustee

Jon R. Howell, Trustee

Peter C. Ryan, Trustee

TOWNSHIP MANAGER

Brian J. Rombalski, Jr.

DIRECTOR OF FISCAL SERVICES

Heather M. J. Kuebler, CPA

**SAGINAW CHARTER TOWNSHIP ANNUAL BUDGET
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Saginaw Charter Township

4980 Shattuck Rd. P.O. Box 6400, Saginaw, MI 48608-6400
(989) 791-9800 (989) 791-9815 (fax)

Established 1831

March, 2022

Dear Members of the Township Board
And To Our Citizens of Saginaw Charter Township:

The attached document represents the proposed annual operating budgets for the Fiscal Year beginning April 1, 2022. The budgets have been prepared with care and remain proactive in response to the demands of the community and achieving the Core Values adopted by the Township Board.

Our Core Values:

- Providing for a Safe Community,
- Promoting a Neat, Clean, Attractive Community with Beautiful Neighborhoods,
- Providing Quality of Life Opportunities
- Maintaining a Professionally Well Run, Efficient Government...One that Provides High Quality Services to its Residents.

Our challenge is to manage wisely and prudently but remain proactive in order to retain Saginaw Township's identity and the quality of life that our community currently enjoys.

Managing any local government in Michigan is a challenge today. We continually attempt to balance the demand for public services with the community's ability to pay. The proposed budgets are conservative, but contain various objectives we hope to achieve in the coming fiscal year. In every Fund, spending has been limited to a minimum with budgets being reconstructed from the bottom up in order to control spending. Limited spending has helped weather the flat line effects of local property tax revenues. Saginaw Charter Township is but one of many Michigan communities facing this challenge.

In the General Fund this coming year, we project that about 17.43% of revenues will actually come from the local property tax levy. We expect that corridor re-development, neighborhood preservation and anti-blight activities will continue to be the focus of this coming year's development activity. We expect our tax base to increase by approximately 4.00% in 2022.

We will, to the best of our ability, seek to carry on the many public services enjoyed by our citizens, such as trash collection, public utilities, police and fire services, aggressive property maintenance enforcement, innovative planning, recreation and library services. The staff of Saginaw Township is dedicated toward ensuring community services are maintained and responsively relevant to today's needs. With all funds considered, we are projecting a total budget for the year of \$36,700,865.

General	\$ 8,438,927
Fire	1,800,479
Police	7,568,444
Special Revenue Funds	3,064,585
Enterprise Funds:	
Water Fund	8,645,904
Sewer Fund	7,182,526
	<hr/>
Total	<u>\$ 36,700,865</u>

GENERAL FUND

The General Fund is the principal fund for the general administration of public services such as tax collections, assessing, elections and voter registration, public works, planning and zoning, library, sidewalks, recreation, etc. This year, the General Fund Budget is proposed at \$8,438,927.

The General Fund continues its popular and proactive programs developed to maintain and further enhance the quality of life in Saginaw Township, such as property maintenance & blight prevention, recreation improvements, sidewalk development, and road maintenance. See the Saginaw Township website, www.saginawtownship.org for periodic updates on various activities.

FIRE FUND

The Fire Department operates on a dedicated fire millage (special assessment) of 1.8 mills. The Department's annual operating budget for the coming year is proposed at \$1,800,479. This budget funds programs and services under three general areas: Fire Suppression, Fire Inspection/Prevention/Education, and Fire Administration/Training. The Department participates with other area fire services in joint cooperative training, purchasing, specialized rescue, mutual aid and is active in the Michigan Emergency Management Assistance Compact.

The Fire Capital Improvement Fund is established to replace capital equipment and buildings. For this fiscal year, purchases will include \$70,000 to replace two vehicles, including one that was budgeted for in fiscal year 2021-22 unable to be purchased due to supply shortages.

POLICE FUND

The Police Department will continue to build its fund balance through a 5.5 mill operating levy approved by voters in August 2014. This levy is expected to sustain the department for the next ten years. The Police operations budget for this year is proposed at \$7,568,444. While many line items were kept stable, wages, fringes and insurances continue to drive expenses upward. Activities of the Police Fund include drug education, crime prevention, school liaison, neighborhood watch, traffic enforcement and investigations. Noteworthy programs are the crime prevention unit, community police officers, retail crime/fraud prevention, the citizens police academy and specialized traffic enforcement. Saginaw Township continues to assist and participate in area wide crime issues and task forces, as needed.

GARBAGE FUND

The Township's trash, recycling and yard waste program is coordinated through the Mid-Michigan Waste Authority. This program continues to be one of the most often modeled programs in Michigan. The Township's high percentage of resident participation in recycling continues to make us the highest volume producer of recyclables and yard waste collected in the County. This year's budget is set at \$2,580,597. Most of this amount is used to pay for contracted services with trash haulers, recyclers and yard waste handlers. The Residential User Fee collected in December, 2021 was \$182 per household.

ENTERPRISE UTILITIES FUNDS

The water and sewer operating budgets are set at \$8,645,904 and \$7,182,526, respectively. As enterprise funds, both departments continue to upgrade their systems by replacing old pipes and installing new ones. This year, one water main project is being proposed; the waterline on Passolt will be replaced. Included in the Sewer Fund is our continued participation in the Northwest Utilities Authority. Necessary repairs and maintenance on sewer lines, pump stations, and treatment plant are budgeted for.

CAPITAL PROJECTS

For the coming fiscal year, there are no capital improvement projects planned.

IN RETROSPECT

Saginaw Charter Township will endeavor to maintain its high standards which we have set for ourselves in providing public services. We also remain vigilant toward the outside forces that impede our ability to serve the public good. As always, the Township Board, through its Manager and Staff, stands committed towards serving its residents in the best possible way.

Sincerely,

Brian Rombalski

Township Manager

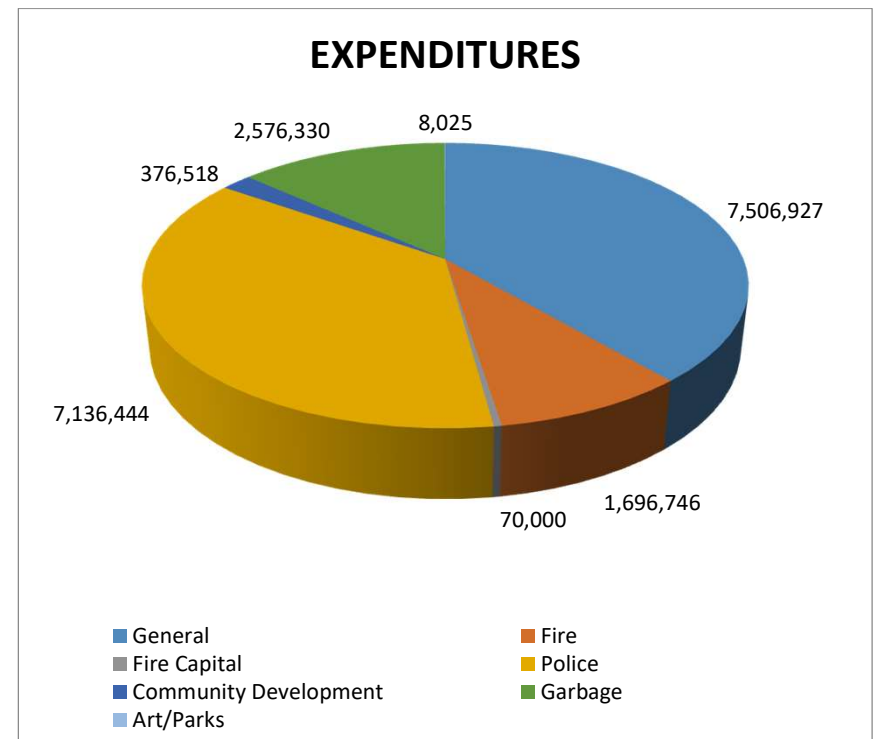
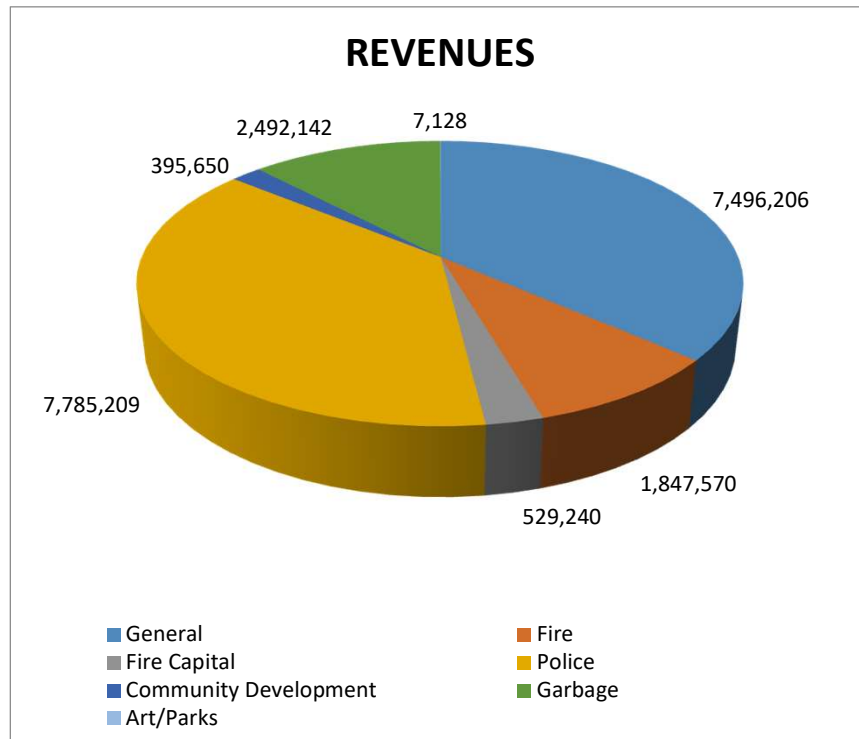
Heather Knebler, CPA

Director of Fiscal Services

SAGINAW CHARTER TOWNSHIP

General and Special Revenue Funds Budget

Fiscal Year 2022-2023



Note: Revenues and Expenditures do not include transfers to/from other funds.

Note: General Fund Revenues of \$932,000 will be transferred to the Police Fund. This is to fulfill the Board's commitment to continue General Fund support in addition to the Police Millage approved in 2014.

SAGINAW CHARTER TOWNSHIP BUDGET RESOLUTION 22-12
Fiscal Year 2022-2023

WHEREAS, Michigan Public Act 2 of 1968, as amended, requires an appropriations act adopting budgets for the General and all Special Revenue Funds; and Public Act 621 of 1978, the Uniform Budget Act, requires that responsibility for the budget be designated and that surpluses or deficits be itemized; and

WHEREAS, Michigan Public Act 152 of 2011 limits the amount a public employer may contribute to a medical benefit plan, but allows its governing body, by a 2/3 vote, to exempt the governmental unit from the requirements of the Act for each fiscal year; and

WHEREAS, The Michigan Recodified Tax Increment Financing Act (PA 57 of 2018), Section 125.4325, requires that a development authority such as a Corridor Improvement Authority have its budget approved annually by the local government's legislative body; therefore

BE IT RESOLVED: That the Saginaw Charter Township Board adopts Budgets for the General and Special Revenue Funds, as itemized on pages 6-7 of the Proposed Budget, and the informational summary for the Capital Projects Funds, Debt Service Fund, Enterprise Funds, and the State Street Corridor Improvement Authority as follows:

General and Special Revenue Funds	\$	20,872,435
Capital Projects Funds		148,270
Debt Service Fund		61,958
Enterprise Funds		15,828,430
State Street Corridor Improvement Authority		2,400
	\$	36,913,493

BE IT FURTHER RESOLVED: That the maximum number of mills to be levied be as follows:

General Fund	0.9311
Police Fund	5.5000
Fire Fund	1.8000 (Special Assessment of 1.40 Operating/.40 Capital)
TOTAL MILLS	8.2311

BE IT FURTHER RESOLVED: That the Township Manager be designated as responsible for the Budgets and authorized to make budgetary transfers between accounts in amounts not to exceed \$7,500 per transfer, with the understanding that under no circumstance may a fund's total budget be changed without prior Board approval.

BE IT FURTHER RESOLVED: That an unrestricted General Fund Balance equal to 40% of the prior year's expenditures with a minimum \$3,000,000 be maintained.

BE IT FURTHER RESOLVED: That Saginaw Charter Township, pursuant to Sec. 8(l) of PA 152 of 2011 (MCL 15.568) will comply with the requirements of the Act for its 2022-23 fiscal year.

BE IT FURTHER RESOLVED: That the following itemization of accumulated surpluses be reported:

	SPECIAL REVENUE FUNDS									
	GENERAL FUND	FIRE	POLICE	GARBAGE/ RUBBISH	COMM. DEV.	FIRE CAPITAL	ART	STATE ST. IMPR. AUTH.	TOTAL	
4-1-21 Unrestricted Fund Balance	\$ 7,587,926	\$ 923,842	\$ 4,218,573	\$ 1,641,805	\$ 219,208	\$ 535,579	\$ 1,809	\$ 11,716	\$ 15,140,458	
Add 21-22 Estimated Revenue	8,559,356	1,780,257	8,467,501	2,387,418	397,800	503,875	228	14,478	22,110,913	
Less 21-22 Estimated Expend	7,856,592	1,753,010	7,061,323	2,441,251	406,565	25,000	50	-	19,543,791	
Estimated 3-31-22 Fund Balance	<u>\$ 8,290,690</u>	<u>\$ 951,089</u>	<u>\$ 5,624,751</u>	<u>\$ 1,587,972</u>	<u>\$ 210,443</u>	<u>\$ 1,014,454</u>	<u>\$ 1,987</u>	<u>\$ 26,194</u>	<u>\$ 17,707,580</u>	
Add 22-23 Revenues Budget	8,438,927	1,847,570	8,717,209	2,492,142	395,650	529,240	7,128	25,000	22,452,866	
Less 22-23 Expenditures Budget	8,438,927	1,800,479	7,568,444	2,580,597	405,963	70,000	8,025	2,400	20,874,835	
Projected 3-31-23 Fund Balance	<u>\$ 8,290,690</u>	<u>\$ 998,180</u>	<u>\$ 6,773,516</u>	<u>\$ 1,499,517</u>	<u>\$ 200,130</u>	<u>\$ 1,473,694</u>	<u>\$ 1,090</u>	<u>\$ 48,794</u>	<u>\$ 19,285,611</u>	
Percentage of 22-23 Budget	98.24%	55.44%	89.50%	58.11%	49.30%	2105.28%	13.58%	2033.08%	92.39%	

NOW, THEREFORE BE IT RESOLVED, that the foregoing resolution was adopted by the Township Board, Charter Township of Saginaw, on March 28, 2022.

Timothy J. Braun, Township Supervisor

Shirley M. Wazny, Township Clerk

**Saginaw Charter Township General and Special Revenue Funds
Budget Summary for
Fiscal Year 2022-2023**

REVENUES	GENERAL	FIRE	FIRE CAPITAL	POLICE	COMMUNITY DEVELOP.	GARBAGE	ARTS	TOTAL
Tax Levy	\$ 1,306,480	\$ 1,831,200	\$ 523,040	\$ 7,606,929	\$ -	\$ -	\$ -	\$ 11,267,649
Tax Penalties & Fees	531,000	-	-	350	-	-	-	531,350
Business Licenses	29,350	-	-	-	-	-	-	29,350
Other Licenses/Permits	660,000	500	-	-	-	-	-	660,500
State and Federal Grants	-	-	-	6,000	-	-	-	6,000
State Shared Revenues	3,954,135	-	-	62,000	-	-	-	4,016,135
Charges for Services-Fees	32,908	4,050	-	32,600	391,000	2,491,070	2,125	2,953,753
Sales	3,600	-	-	-	-	-	-	3,600
Recreation Fees	275,000	-	-	-	-	-	-	275,000
Fines & Forfeits	81,000	2,000	-	1,000	-	-	-	84,000
Interest Earnings and Rent	48,785	6,820	200	1,500	300	1,072	3	58,680
Special Assessments	475,000	-	-	-	-	-	-	475,000
Sales of Fixed Assets	1,500	1,000	6,000	10,500	-	-	-	19,000
Donations	-	2,000	-	27,025	-	-	5,000	34,025
Reimbursements/Misc.	97,448	-	-	37,305	4,350	-	-	139,103
TOTAL CURRENT REVENUES	7,496,206	1,847,570	529,240	7,785,209	395,650	2,492,142	7,128	20,553,145
Transfers from: Other Funds	942,721	-	-	-	-	-	-	942,721
General Fund	-	-	-	932,000	-	-	-	932,000
SUBTOTAL	8,438,927	1,847,570	529,240	8,717,209	395,650	2,492,142	7,128	22,427,866
Approp. (to) / from Fund Balance	-	(47,091)	(459,240)	(1,148,765)	10,313	88,455	897	(1,555,431)
Total Revenue & Other Sources	\$ 8,438,927	\$ 1,800,479	\$ 70,000	\$ 7,568,444	\$ 405,963	\$ 2,580,597	\$ 8,025	\$ 20,872,435

EXPENDITURES	GENERAL	FIRE	FIRE CAPITAL	POLICE	COMMUNITY DEVELOP.	GARBAGE	ARTS	TOTAL
Township Board	\$ 46,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,257
Township Supervisor	24,864	-	-	-	-	-	-	24,864
Township Manager	323,450	-	-	-	-	-	-	323,450
Fiscal Services	286,289	-	-	-	-	-	-	286,289
Network	136,013	-	-	-	-	-	-	136,013
Data Processing	30,968	-	-	-	-	-	-	30,968
Assessor's Office	465,637	-	-	-	-	-	-	465,637
Attorney	155,000	-	-	-	-	-	-	155,000
Clerk's Office & Elections	345,194	-	-	-	-	-	-	345,194
Independent Audit	39,361	-	-	-	-	-	-	39,361
Board of Review	4,600	-	-	-	-	-	-	4,600
Treasurer's Office	179,298	-	-	-	-	-	-	179,298
Township Property & Insurance	220,412	-	-	-	-	-	-	220,412
Motor Vehicle Equipment Pool	125,300	-	-	-	-	-	-	125,300
Public Safety:								
Police Protection	25,376	-	-	7,136,444	-	-	-	7,161,820
Fire Protection	-	1,696,746	70,000	-	-	-	-	1,766,746
Community Development	-	-	-	-	376,518	-	-	376,518
Property Maintenance	59,318	-	-	-	-	-	-	59,318
Planning & Board of Appeals	512,369	-	-	-	-	-	-	512,369
Public Works:								
Dept. of Public Services	570,961	-	-	-	-	-	-	570,961
Sidewalks	50,500	-	-	-	-	-	-	50,500
Drains-At-Large	145,109	-	-	-	-	-	-	145,109
Roads	154,950	-	-	-	-	-	-	154,950
Street Lighting	473,000	-	-	-	-	-	-	473,000
Other Functions:								
Rubbish	-	-	-	-	-	2,576,330	-	2,576,330
Parks & Recreation	1,181,297	-	-	-	-	-	-	1,181,297
Library	717,284	-	-	-	-	-	-	717,284
Cultural Arts	-	-	-	-	-	-	8,025	8,025
Employee Benefits	975,120	-	-	-	-	-	-	975,120
Transit Service/Other Functions	10,000	-	-	-	-	-	-	10,000
Contingencies	249,000	-	-	-	-	-	-	249,000
TOTAL EXPENDITURES	7,506,927	1,696,746	70,000	7,136,444	376,518	2,576,330	8,025	19,370,990
Other Uses:								
Transfer to Police Fund	932,000	-	-	-	-	-	-	932,000
Transfer to Other Funds	-	103,733	-	432,000	29,445	4,267	-	569,445
TOTAL BUDGET	\$ 8,438,927	\$ 1,800,479	\$ 70,000	\$ 7,568,444	\$ 405,963	\$ 2,580,597	\$ 8,025	\$ 20,872,435

**GENERAL FUND
REVENUES SUMMARY**

	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
REVENUES					
Tax Levy	\$ 1,214,540	\$ 1,243,303	\$ 1,247,260	\$ 1,259,834	\$ 1,306,480
Tax Penalties and Fees	486,972	510,735	502,216	511,664	531,000
Business Licenses and Permits	32,625	30,558	32,625	29,350	29,350
Non Business Licenses and Permits	702,640	729,903	693,580	671,327	660,000
Federal Grants	444,770	513,717	183,170	183,170	-
State Grants	17,675	17,675	-	-	-
State Shared Revenues	3,562,746	3,760,195	3,584,396	4,026,730	3,954,135
Charges for Services					
Fees	21,700	20,535	28,440	28,643	32,908
Sales	2,535	3,101	2,585	3,900	3,600
Recreation Revenues	199,250	171,172	244,000	249,745	275,000
Fines and Forfeits	53,000	53,314	105,000	68,000	81,000
Interest and Rent	57,286	54,158	57,286	51,285	48,785
Special Assessments	462,000	433,005	462,000	470,309	475,000
Sales of Fixed Assets	1,500	2,550	1,500	1,500	1,500
Reimbursements and Refunds	151,728	190,898	89,202	108,877	97,448
TOTAL REVENUES	\$ 7,410,967	\$ 7,734,819	\$ 7,233,260	\$ 7,664,334	\$ 7,496,206
Other Sources					
Transfers from Other Funds					
Administration	\$ 829,000	\$ 856,341	\$ 884,594	\$ 895,022	\$ 942,721
Total Revenues and Other Sources	8,239,967	8,591,160	8,117,854	8,559,356	8,438,927
Less Expenditures and Transfers to Other Funds	8,286,921	7,581,799	8,261,003	7,856,592	8,438,927
CHANGE IN UNRESTRICTED FUND BALANCE					
Increase (Decrease) in Fund Balance	(46,954)	1,009,361	(143,149)	702,764	-
Decrease (Increase) in reserves	-	58,969	-	-	-
Beginning Fund Balance	6,519,596	6,519,596	7,587,926	7,587,926	8,290,690
Estimated Ending Fund Balance	\$ 6,472,642	\$ 7,587,926	\$ 7,444,777	\$ 8,290,690	\$ 8,290,690

GENERAL FUND REVENUES

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
101-000-420.000	CURRENT PROPERTY TAXES	\$ 1,210,430	\$ 1,223,548	\$ 1,242,535	\$ 1,241,659	\$ 1,290,000
101-000-423.000	PAYMENT IN LIEU OF TAXES	2,210	980	1,000	1,000	1,000
101-000-425.000	LESS TAX WRITE DOWN	(2,600)	(330)	(3,775)	(2,825)	(4,520)
101-000-430.000	ADMINISTRATIVE FEE	471,972	500,787	487,216	496,664	516,000
101-000-441.000	LOCAL COMM.STABILIZATION SHARE	4,500	19,105	7,500	20,000	20,000
101-000-446.000	PENALTIES & INTEREST ON TAX	15,000	9,948	15,000	15,000	15,000
101-000-456.000	ORD NO 229 BUSINESS LIC	25,700	24,185	25,500	23,000	23,000
101-000-456.500	MOBILE HOME FEES	4,200	4,613	4,400	4,700	4,700
101-000-457.000	PEDDLERS PERMITS	2,300	1,610	2,300	1,500	1,500
101-000-483.000	MISCELLANEOUS PERMITS	425	150	425	150	150
101-000-492.000	FRANCHISE FEES	673,440	697,679	663,680	640,000	630,000
101-000-493.000	TELECOMMUNICATIONS FEES	29,200	32,224	29,900	31,327	30,000
101-000-528.000	OTHER FEDERAL GRANTS	444,770	513,717	183,170	183,170	-
101-000-566.000	STATE GRANTS - ELECTION	-	-	-	-	-
101-000-574.000	SALES TAX - CONSTITUT.	3,440,000	3,639,865	3,440,000	3,880,402	3,806,847
101-000-574.500	SALES TAX - STATUTORY	122,746	120,330	144,396	146,328	147,288
101-000-579.000	STATE CAPITAL GRANT	17,675	17,675	-	-	-
101-000-619.000	ADMINISTRATION FEES-PFC	3,000	250	500	5,043	10,508
101-000-621.000	LIQUOR LICENSE ADMIN FEES	1,300	550	500	500	500
101-000-622.000	ZONING FEES	6,800	9,650	6,800	8,000	6,800
101-000-624.000	SITE REVIEW FEES	10,000	10,085	20,000	15,000	15,000
101-000-625.000	WITNESS FEES	100	-	140	100	100
101-000-626.000	CONTRACT FOR SERVICES	-	-	-	-	-
101-000-637.000	WEED CONTROL	500	-	500	-	-
101-000-645.000	MATERIAL SALES	2,500	2,981	2,500	3,900	3,600
101-000-645.500	LESS COST OF MATERIALS	(50)	-	-	-	-
101-000-648.000	MISCELLANEOUS SALES	85	120	85	-	-
101-000-650.100	FOOTBALL FEES	4,000	240	4,000	5,540	5,000
101-000-650.200	BASKETBALL-YOUTH	30,000	16,595	35,000	25,000	35,000
101-000-650.300	BASKETBALL-ADULT	15,000	11,345	20,000	15,000	20,000
101-000-650.400	SOFTBALL-YOUTH	10,000	10,050	10,000	12,390	12,000
101-000-650.500	SOFTBALL-MEN	35,000	32,890	32,000	36,815	36,000
101-000-650.600	SOFTBALL-WOMEN	2,000	-	-	-	-
101-000-650.650	SOFTBALL-COED	15,750	16,350	16,000	16,500	16,000
101-000-650.700	BASEBALL	-	-	-	-	-
101-000-650.800	VOLLEYBALL	24,000	26,515	24,000	24,000	26,000
101-000-650.850	LACROSSE	10,000	5,780	8,000	8,000	8,000
101-000-650.900	SPECIAL EVENTS-NEW PROG.	22,000	21,739	28,000	51,500	52,000

Continued...

GENERAL FUND REVENUES

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
101-000-651.000	GYM RENTAL	\$ 8,000	\$ 540	\$ 12,000	\$ 15,000	\$ 16,000
101-000-651.100	FIELDHOUSE ROOM RENT	8,000	10,150	12,000	12,000	14,000
101-000-651.200	FLDHOUSE SPEC. ACTIVITIES	12,000	13,684	35,000	20,000	25,000
101-000-651.300	PUNCH CARD SALES	3,500	5,294	8,000	8,000	10,000
101-000-655.000	PARKING FINES	10,000	11,983	20,000	20,000	20,000
101-000-656.000	CIRCUIT COURT FINES	42,000	40,411	84,000	46,000	60,000
101-000-657.000	ORDINANCE FINES	1,000	920	1,000	2,000	1,000
101-000-664.000	INTEREST EARNINGS	10,000	8,548	10,000	1,500	1,500
101-000-668.000	CELL TOWER RENT	47,286	45,610	47,286	49,785	47,285
101-000-671.200	STREET LIGHT ASSESSMENTS	422,000	411,498	422,000	430,309	435,000
101-000-671.300	PROP MAINTENANCE ASSMTS	40,000	21,507	40,000	40,000	40,000
101-000-671.500	SPECIAL ASSESSMENT INCOME	-	-	-	-	-
101-000-672.000	INTEREST-SPECIAL ASSMTS	-	-	-	-	-
101-000-673.000	SALES OF FIXED ASSETS	1,500	2,550	1,500	1,500	1,500
101-000-675.000	DONATIONS-PRIVATE SOURCES	1,500	1,980	1,500	5,900	2,000
101-000-675.300	DONATIONS-RECREATION PROGRAMS	-	-	-	178	-
101-000-675.400	PLAYSCAPE PARK	-	-	-	-	-
101-000-675.500	CENTER CTS - BRICKS/WALL	100	-	100	-	-
101-000-676.000	TRANSFER FOR ADMIN. EXP.	829,000	856,341	884,594	895,022	942,721
101-000-682.000	ELECTION REIMBURSEMENTS	45,000	45,218	-	-	-
101-000-690.000	CELL PHONE REIMBURSEMENT	2,128	2,066	2,128	900	209
101-000-691.000	SUMMER TAX COLL. REIMB.	30,500	32,649	32,974	33,568	34,239
101-000-691.500	SOCCER REIMBURSEMENT	50,000	-	50,000	60,000	60,000
101-000-692.000	MISC REIMB & REFUNDS	20,000	85,245	-	8,331	1,000
101-000-695.000	MISCELLANEOUS REVENUE	2,500	23,740	2,500	-	-
101-000-697.000	APPROPRIATION FROM FD BAL	46,954	-	201,549	(702,764)	-
Total Estimated Revenue:		\$ 8,286,921	\$ 8,591,160	\$ 8,319,403	\$ 7,856,592	\$ 8,438,927

Concluded.

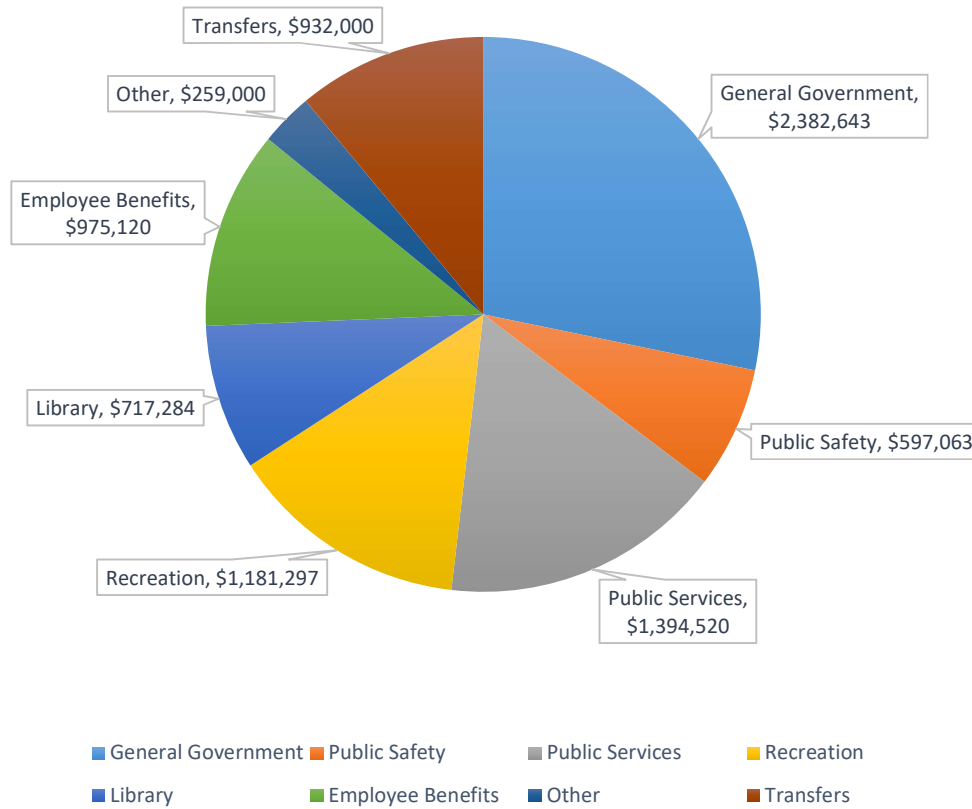
**GENERAL FUND
EXPENDITURES SUMMARY**

	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
GENERAL GOVERNMENT:					
Township Board	\$ 47,149	\$ 40,468	\$ 43,265	\$ 38,913	\$ 46,257
Township Supervisor	22,836	21,827	23,029	23,419	24,864
Township Manager	281,334	270,644	318,610	356,814	323,450
Fiscal Services	256,799	244,632	293,263	284,041	286,289
Elections	228,188	226,709	71,604	71,404	222,058
Network	70,440	61,828	77,119	72,257	136,013
Data Processing	29,690	26,030	32,863	27,748	30,968
Assessors	367,815	355,900	408,152	405,152	465,637
Attorney	131,000	121,838	155,000	155,000	155,000
Clerk's Office	117,030	104,714	121,763	116,544	123,136
Independent Audit	36,382	33,210	38,025	37,860	39,361
Board of Review	5,090	4,777	5,090	4,390	4,600
Treasurer's Office	116,212	113,930	117,947	117,267	131,432
Treasurer's Office - Tax Admin	41,166	40,731	41,421	41,421	47,866
Township Property	314,250	276,342	230,387	213,323	220,412
Motor Vehicle/Equipment Pool	131,300	103,497	117,300	103,085	125,300
PUBLIC SAFETY:					
Parking Enforcement	25,391	23,892	24,121	24,121	25,376
Property Maintenance	58,866	36,461	59,318	59,318	59,318
Planning	479,202	464,214	542,928	486,006	508,313
Board of Appeals	2,556	1,201	4,056	4,056	4,056
PUBLIC SERVICES:					
Dept. of Public Services	543,385	495,068	577,445	562,262	570,961
Sidewalks	25,500	6,000	50,500	500	50,500
Drains-At-Large	165,701	103,519	114,910	102,796	145,109
Roads	367,610	253,149	155,450	154,021	154,950
Street Lighting	435,000	435,344	468,000	468,000	473,000

OTHER FUNCTIONS:

Recreation	307,660	254,734	354,171	337,640	355,883
Center Courts	217,907	191,005	283,230	266,992	259,287
Parks	481,560	351,559	499,851	487,400	566,127
Economic Development	-	-	100,100	90,100	-
Library	787,962	773,944	721,203	716,434	717,284
Employee Benefits	1,127,200	1,103,581	1,127,118	1,086,433	975,120
Other Functions	9,200	9,051	9,875	9,875	10,000
Contingency	23,540	-	141,889	-	249,000
TOTAL EXPENDITURES:	7,254,921	6,549,799	7,329,003	6,924,592	7,506,927
TRANSFERS TO:					
Community Development	100,000	100,000	-	-	-
Police Fund	932,000	932,000	932,000	932,000	932,000
TOTAL EXPENDITURES AND OTHER USES:	\$ 8,286,921	\$ 7,581,799	\$ 8,261,003	\$ 7,856,592	\$ 8,438,927

**Saginaw Charter Township
General Fund Expenditures
2022-23**



TOWNSHIP BOARD

Purpose:

The Township's Board consists of seven members. These members are elected by Township residents and include the Supervisor, Treasurer, Clerk, and four trustees. The Township Board budget supports the activities of the Trustees and the Board as a whole. The Township Supervisor, Treasurer, and Clerk each have separate budgets to cover their legal functions.

Current Operation:

This budget continues to support and provide education for the Trustees. It provides for Board sponsored promotional programs for the Township.

Projection:

Current operations are expected to continue. All members of the Township Board are offered various training opportunities. With a Board member recently elected, and most training put on hold due to COVID-19 restrictions, additional training funds will be needed. Training will be provided through the Michigan Township Association.

TOWNSHIP SUPERVISOR

Purpose:

The Supervisor is responsible for the executive operations of the Township that have not been delegated to the Township Manager or the Assessor. The Supervisor works closely with the Manager and Department Heads as they develop strategies for implementing the policy decisions of the Township Board.

Current Operation:

This budget provides the funds for the Supervisor to carry out the statutory duties of the office. The funds assist him in providing leadership within the community to the benefit of the residents.

Projection:

The Supervisor's goal of enhancing the operations and services the Township government provides its residents will continue throughout the fiscal year. The Township Supervisor will also be attending additional training this fiscal year that was originally slated for fiscal year 2021-22, but was canceled due to COVID-19 restrictions.

TOWNSHIP BOARD

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-103-715.000	SOCIAL SECURITY	\$ 627	\$ 384	\$ 674	\$ 1,718	\$ 1,836
101-103-725.000	FEES & PER DIEM-TWP BOARD	20,908	20,909	22,454	22,454	24,000
101-103-740.000	SUPPLIES - OPERATING	200	120	250	250	275
101-103-900.000	BROCHURES/MARKETING	-	-	-	-	-
101-103-903.000	LEGAL NOTICES	8,000	4,452	8,000	6,500	8,000
101-103-958.000	DUES-MTA & OTHER	7,530	7,423	7,818	7,818	8,195
101-103-960.000	EDUCATION & TRAINING	2,984	310	3,239	173	3,951
101-103-962.000	MISCELLANEOUS	6,900	6,870	830	-	-
Total Appropriations:		\$ 47,149	\$ 40,468	\$ 43,265	\$ 38,913	\$ 46,257

TOWNSHIP SUPERVISOR

GL Number	Description	2018-19 Amended Budget	2018-19 Actual	2019-20 Budget	2019-20 PROJECTED	2020-21 REQUESTED
--- Appropriations ---						
101-175-701.000	SALARY - SUPERVISOR	\$ 20,593	\$ 20,594	\$ 20,902	\$ 20,902	\$ 21,216
101-175-715.000	SOCIAL SECURITY	299	293	303	1,599	1,623
101-175-728.000	SUPPLIES - OFFICE	50	45	50	50	50
101-175-818.000	CELLULAR PHONE	800	519	800	600	600
101-175-960.000	EDUCATION & TRAINING	1,094	-	924	268	1,375
101-175-962.000	MISCELLANEOUS	-	-	50	-	-
101-175-983.000	OFFICE EQUIPMENT	-	376	-	-	-
Total Appropriations:		\$ 22,836	\$ 21,827	\$ 23,029	\$ 23,419	\$ 24,864

TOWNSHIP MANAGER

Purpose:

The Manager executes the policies established by the Township Board and serves as an advisor to the Board. He makes recommendations on improving the general administrative operations of the Township Government, and exercises fiscal and administrative direction over all Township Departments. While technical supervision of the Police and Fire Departments is delegated to the qualified and certified personnel who are legally empowered to exercise such control, all other management functions are the responsibility of the Township Manager. Specifically excepted from the Manager's control are those statutory duties defined in state law, such as the Supervisor, Treasurer and Clerk.

Current Operation:

The Manager's Office is staffed by two full time individuals - the Township Manager, and Clerk.

Projection:

Management strives to meet the contemporary needs and expectations of its residents and the community of neighborhoods that make up Saginaw Township. Through leadership, professionalism and technology, Saginaw Township takes pride in playing a progressive role in the provision of the best public services possible. The Manager will continue to analyze opportunities as they present themselves to the Township and seize those fitting of this community.

The role of the Township Manager goes hand-in-hand with that of the Board, to ensure the success and stability of Township government. By promoting the core values of this community, the Manager and the Township Board are able to provide the necessary quality of life measures this community has come to enjoy. The ability of the Manager's office to function productively is directly dependent on the team spirit and mutual sharing of objectives between the Supervisor, Clerk, Treasurer, the Trustees and the Manager.

TOWNSHIP MANAGER

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-178-701.000	SALARIES-MANAGER'S OFFICE	\$ 242,300	\$ 242,306	\$ 263,000	\$ 263,000	\$ 263,000
101-178-715.000	SOCIAL SECURITY	18,536	18,570	20,120	20,120	20,120
101-178-728.000	SUPPLIES - OFFICE	800	671	1,550	1,550	900
101-178-817.000	CONTRACTUAL SERVICE	5,000	875	22,000	63,400	5,000
101-178-818.000	CELLULAR PHONE	990	929	1,340	1,140	1,140
101-178-933.000	REPAIRS & MAINTENANCE	-	-	120	120	120
101-178-960.000	EDUCATION & TRAINING	8,078	2,048	8,293	5,297	31,710
101-178-961.000	MANAGER'S EXPENSE ACCOUNT	1,000	1,000	1,200	1,200	1,200
101-178-962.000	MISCELLANEOUS	500	171	345	345	260
101-178-983.000	OFFICE EQUIPMENT	4,130	4,074	642	642	-
Total Appropriations:		\$ 281,334	\$ 270,644	\$ 318,610	\$ 356,814	\$ 323,450

FISCAL SERVICES

Purpose:

The Fiscal Services Department performs the major accounting functions of the Township including payroll, payment of bills, monthly ledgers, annual financial statement, financial projections and budgeting.

Current Operation:

With a staff of three full-time employees and one part-time employee, ledgers and financial statements are maintained for the 18 separate funds of the Township. Year-end closing is performed by this staff including the preparation of all audit work papers and Annual Comprehensive Financial Report (ACFR).

Accounts payable voucher checks and accounts payable distribution lists are prepared for approval by the Board. Using the budget requests submitted by the various departments, the annual budget is compiled for approval by the Township Board and monitored throughout the year.

Payroll is processed bi-weekly for approximately 120 regular full and part-time employees. Numerous temporary and seasonal employees are included in payroll processing throughout the year as well. All employee and retiree benefits, and general liability insurances are handled by this department.

Projection:

To continue current operations with efficiency and keep up-to-date with the laws regarding financial operations, payroll, benefits and reporting.

FISCAL SERVICES

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-179-701.000	SALARIES-FISCAL SERVICES	\$ 232,551	\$ 224,696	\$ 232,549	\$ 224,478	\$ 261,400
101-179-715.000	SOCIAL SECURITY	17,794	16,443	17,790	17,173	19,997
101-179-728.000	SUPPLIES - OFFICE	750	556	29,200	29,102	1,437
101-179-818.000	CELLULAR PHONE	700	534	700	600	850
101-179-933.000	REPAIRS & MAINTENANCE	100	-	120	120	120
101-179-960.000	EDUCATION & TRAINING	4,304	1,853	12,579	12,243	2,485
101-179-962.000	MISCELLANEOUS	600	550	325	325	-
101-179-983.000	OFFICE EQUIPMENT	-	-	-	-	-
Total Appropriations:		\$ 256,799	\$ 244,632	\$ 293,263	\$ 284,041	\$ 286,289

ELECTIONS

Purpose:

Oversight of the election process is delegated to the Clerk's Office. An up-to-date listing of all registered voters is maintained and all primary, general, school and special elections are conducted.

Current Operation:

The Township is divided into fifteen (15) voting precincts with a total of 34,148 registered voters.

The department currently employs one full-time Assistant Director-Clerk and one full-time Account Clerk II with temporary help added for elections. The Township Clerk and Assistant Director train over 340 election inspectors to work elections.

Voter registrations are kept on file in the Clerk's office. We maintain our Township voter registration records via internet connection with the State of Michigan. As of August, 2010, each precinct was equipped with a laptop computer which is used on Election Day as an electronic poll book with each voter's record. In 2018, the State of Michigan provided each precinct with an ImageCast Precinct Optical Scan Tabulator to read, scan and tabulate each voter's ballot. Also in 2018, the State of Michigan provided each polling location with an ImageCast X tablet-based terminal for use by disabled voters. In October, 2018, we purchased a High Speed Tabulator for the Absent Voter Counting Board due to Proposal 18-3 which stated any voter could receive an absent voter ballot for no reason. Due to the high volume of voters on our permanent absent voter list, in July, 2020, we purchased an additional High Speed Tabulator.

Projection:

It is expected that current operations will continue with the Fiscal Year 2022-2023 anticipating two (2) scheduled elections. The Primary Election is scheduled for August 2, 2022 and the General Election is scheduled for November 8, 2022. If a May Special Election is held in 2022, a budget adjustment will be necessary.

ELECTIONS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-195-704.000	SALARIES - ELECTIONS	\$ 107,357	\$ 107,024	\$ 47,260	\$ 47,260	\$ 106,073
101-195-715.000	SOCIAL SECURITY	8,221	7,835	3,615	3,615	8,115
101-195-719.400	HCSP CONTRIBUTIONS	-	8	-	-	-
101-195-725.000	FEES & PER DIEM	48,910	51,165	-	-	54,380
101-195-728.000	SUPPLIES - OFFICE	20,000	20,744	8,752	8,752	38,649
101-195-903.000	LEGAL NOTICES	500	397	-	-	664
101-195-933.000	REPAIRS & MAINTENANCE	500	820	11,777	11,777	12,277
101-195-940.000	RENTALS	1,200	435	-	-	1,200
101-195-960.000	EDUCATION & TRAINING	500	259	200	-	500
101-195-962.000	MISCELLANEOUS	200	64	-	-	200
101-195-977.000	OFFICE EQUIPMENT	40,800	37,958	-	-	-
Total Appropriations:		\$ 228,188	\$ 226,709	\$ 71,604	\$ 71,404	\$ 222,058

SERVER NETWORK

Purpose:

The server manages the Administrative building's network.

Current Operation:

The Township contracts with a consultant to administer the network providing necessary technological infrastructure to all Township facilities and personnel.

Projection:

In the 2022-23 budget year we will continue to improve the overall efficiency of our network and day-to-day operations. Our support teams continue to provide high-quality technical support. It is expected that additional funds will be utilized this coming year to replace aged units within the server. which will increase the operational efficiency of Township technology.

DATA PROCESSING

Purpose:

The data processing function supports shared general computer operations for various departments.

Current Operation:

The Township operates an integrated PC based financial software package that provides data to all departments. Programs in that package include Assessing/Tax Billing, Accounts Payable, Building Permits/Code Enforcement, Business Licensing, Cash Receipts, Fixed Assets, General Ledger, Payroll, Purchase Orders, Utility Billing, the database for these programs is housed on the network server.

Projection:

Operations will continue as normally anticipated, and will have additional services such as a Human Resource program added to the operations list.

SERVER NETWORK

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-200-728.000	SUPPLIES - NETWORK	\$ 1,740	\$ 1,734	\$ 1,698	\$ 1,698	\$ 5,150
101-200-817.000	NETWORK CONSULTANT SVC	60,000	53,359	65,746	65,746	71,763
101-200-931.000	REPAIRS & MAINTENANCE	5,580	5,585	7,675	4,813	4,100
101-200-983.000	EQUIPMENT	3,120	1,150	2,000	-	55,000
Total Appropriations:		\$ 70,440	\$ 61,828	\$ 77,119	\$ 72,257	\$ 136,013

DATA PROCESSING

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-201-740.000	SUPPLIES - OPERATING	\$ 300	\$ 14	\$ 300	\$ -	\$ -
101-201-818.000	OPERATIONS - TOWNSHIP	6,000	5,836	6,000	1,340	-
101-201-933.000	REPAIRS & MAINTENANCE	9,740	9,565	9,925	9,770	17,130
101-201-941.000	INTERNET SERVICES	13,650	10,615	16,638	16,638	13,838
101-201-960.000	EDUCATION & TRAINING	-	-	-	-	-
Total Appropriations:		\$ 29,690	\$ 26,030	\$ 32,863	\$ 27,748	\$ 30,968

ASSESSING

Purpose:

The Assessing Department establishes equitable real and personal property assessments, calculates taxable value and administers a system of ad-valorem taxation in Saginaw Township according to the Constitution of the State of Michigan.

Current Operation:

The assessors estimate the market value of each parcel of real property subject to taxation annually. This process includes the physical inspection of all properties that exhibit new construction. The appraisal/assessment process requires that sales data is processed and analyzed in order to establish the current level of assessment for 140 economic neighborhoods. After assessed values have been established, the process of calculating a capped value and a final taxable value for each property occurs.

- Other operations of the department include maintaining and updating the homestead status of residential and agricultural properties.
- Establish the current assessed value for personal property accounts based on taxpayer filings of personal property statements.
- Review and process all recorded transfer documents (deeds and land contracts), and post all changes of ownership and addresses to the tax rolls. This process also requires that the legal descriptions be reviewed and necessary revision be made to the tax roll.
- Notify property owners of changes of assessed and taxable value as well as current homestead status.
- Develop, maintain and facilitate a set of procedures to enable an orderly process of valuation appeals to be considered by the Board of Review.
- Prepare credible defense evidence to be used for Michigan Tax Tribunal value appeals.
- Administer an in-house tax billing and receiving computer program. This includes the printing of tax bills in July and December.
- Prepare revenue, assessment and taxation reports annually as required by state statutes.
- Prepare and maintain special assessment rolls for street paving, street lights, drains and sewers.

Projection:

Operations will continue to comply with changes in the property taxation system that result from numerous constitutional and law revisions. The Michigan State Tax Commission recommends each local unit of government to re-inspect approximately 20% of each class of properties each year to assure accurate and equitable assessments.

ASSESSING

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-202-701.000	SALARIES - ASSESSING	\$ 291,251	\$ 290,564	\$ 325,089	\$ 325,089	\$ 384,780
101-202-715.000	SOCIAL SECURITY	24,599	20,513	24,869	24,869	29,436
101-202-728.000	SUPPLIES - OFFICE	2,100	957	3,279	2,118	2,160
101-202-729.000	SUPPLIES - TAX ROLL	35,000	34,351	33,021	33,021	35,220
101-202-818.000	CONTRACTUAL SERVICES	240	240	390	390	540
101-202-820.000	MTT FEES	9,500	3,825	12,000	12,000	10,000
101-202-933.000	REPAIRS & MAINTENANCE	500	-	1,100	600	700
101-202-960.000	EDUCATION & TRAINING	3,775	3,058	4,725	3,386	2,801
101-202-962.000	MISCELLANEOUS	850	824	-	-	-
101-202-983.000	OFFICE EQUIPMENT	-	1,568	3,679	3,679	-
Total Appropriations:		\$ 367,815	\$ 355,900	\$ 408,152	\$ 405,152	\$ 465,637

ATTORNEY

Purpose:

The Attorney advises the Township Board and staff in legal matters.

Current Operation:

The Township Board contracts with the firms of Braun Kendrick for general legal services and Masud Labor Law Group for labor relations. In matters that cause a conflict of interest other counsel may be retained. Also, other legal counsel may be retained when certain areas of expertise are required such as sale of bonds or pension matters.

Projection:

Present operations will continue, with an annual review of services provided.

ATTORNEY

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-203-817.000	LABOR CONSULTANT	\$ 50,000	\$ 43,117	\$ 30,000	\$ 30,000	\$ 30,000
101-203-826.000	ATTORNEY	80,000	77,234	125,000	125,000	125,000
101-203-827.000	ATTORNEY FEES-OTHER	1,000	1,487	-	-	-
Total Appropriations:		\$ 131,000	\$ 121,838	\$ 155,000	\$ 155,000	\$ 155,000

CLERK

Purpose:

The Clerk maintains custody of all records of Saginaw Charter Township. This includes keeping the financial records and safeguarding the minutes of the board meetings, ordinances, and resolutions adopted by the Township Board.

Current Operation:

By direction of the Township Board the function of financial reporting has been delegated to the Township Manager. This portion of the Clerk's responsibility is budgeted under the fiscal services account. The legal responsibility of its accuracy remains with the Clerk. The payment of funds requires the signature of both the Clerk and the Treasurer.

Proposed minutes of board meetings are posted within eight business days after each meeting and upon adoption are available for public inspection. Summaries of all meetings are published in a local newspaper.

Local businesses and all rental units are required to file business or rental business licenses each year. The purpose of the business and rental business license ordinance is to verify compliance with all Township ordinances and establish a base of information for the various Township departments. We currently have approximately 1,560 licensed businesses and 476 rental businesses in Saginaw Charter Township and all records are kept on file in the Clerk's office.

The annual liquor license renewal process is coordinated by the Clerk's office each year. The review process is initiated in January and completed by March 31st of each year.

The Clerk's office is also the designated "Violations Collection Bureau" which collects fines for civil infractions written by ordinance enforcement officers.

Projection:

We will continue all current operations for Fiscal Year 2022-2023, including preparation of all ordinances and resolutions for the attorney's approval.

CLERK

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-215-701.000	SALARY - CLERK	\$ 17,116	\$ 17,116	\$ 17,380	\$ 17,380	\$ 17,640
101-215-703.000	SALARIES-CLERICAL	76,885	76,416	78,350	78,350	77,990
101-215-715.000	SOCIAL SECURITY	6,129	5,647	7,323	7,323	7,316
101-215-728.000	SUPPLIES - OFFICE	1,500	663	1,600	1,135	1,400
101-215-818.000	CONTRACTUAL SERVICES	10,000	4,387	11,200	9,067	13,100
101-215-933.000	REPAIRS & MAINTENANCE	200	-	760	240	540
101-215-960.000	EDUCATION & TRAINING	5,100	485	5,100	3,000	5,100
101-215-962.000	MISCELLANEOUS	100	-	50	49	50
101-215-983.000	OFFICE EQUIPMENT	-	-	-	-	-
Total Appropriations:		\$ 117,030	\$ 104,714	\$ 121,763	\$ 116,544	\$ 123,136

INDEPENDENT AUDIT

Purpose:

This budget provides funding to retain an independent accounting firm to audit all Township financial records on an annual basis.

Current Operation:

Rehmann Robson, LLC has been retained to audit the 2021-2022 financial records. Township personnel close all books and prepare an Annual Comprehensive Annual Financial Report (ACFR), which are then subjected to extensive audit procedures, including compliance

A Certificate of Excellence in financial reporting was received from the Government Finance Officers of America (GFOA) for the Township's Comprehensive Annual Financial Report for the Year ended March 31, 2020 and is expected for the Year ended March 31, 2021 Report.

Projection:

It is our goal for Township Personnel to continue preparing the Township's ACFR in accordance with Generally Accepted Accounting Principles (GAAP).

INDEPENDENT AUDIT

GL Number	Description	2020-21		2020-21	2021-22	2021-22	2022-23				
		Amended Budget		Actual	Budget	PROJECTED	REQUESTED				
--- Appropriations ---											
101-232-807.000	AUDIT FEES	\$	35,672	\$	32,500	\$	37,300	\$	37,150	\$	38,636
101-232-817.000	CONSULTANT FEES		710		710		725		710		725
Total Appropriations:		\$	36,382	\$	33,210	\$	38,025	\$	37,860	\$	39,361

BOARD OF REVIEW

Purpose:

The Board of Review annually reviews the assessment roll as prepared by the Saginaw Township Assessing Department, checking the accuracy and uniformity of individual assessed values and legal descriptions. Meeting dates are established, as required by state statute, for the purpose of hearing individual assessed value appeals followed by the issuance of determination judgments based on the validity and merit of these valuation disputes.

The July and December Board of Review corrects any clerical errors and/or mutual mistakes as mandated by Section 211.536 of the Michigan Compiled Laws.

Current Operation:

Real and personal property assessments will be reviewed annually and the process of local assessment appeals will proceed.

Projection:

The Board of Review will continue with the established review/appeal process as directed by state statute.

BOARD OF REVIEW

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-247-715.000	SOCIAL SECURITY	\$ 220	\$ 211	\$ 220	\$ 220	\$ 220
101-247-725.000	FEES & PER DIEM	2,880	2,760	2,880	2,880	2,880
101-247-962.000	MISCELLANEOUS	1,990	1,806	1,990	1,290	1,500
Total Appropriations:		\$ 5,090	\$ 4,777	\$ 5,090	\$ 4,390	\$ 4,600

TREASURER

Purpose:

The Treasurer's office serves the citizens of Saginaw Charter Township by receiving and accounting for all revenues and answering tax collection related questions. The Treasurer invests the revenue to achieve maximum returns while first and foremost preserving the principle. In cooperation with the Clerk, the Treasurer disburses funds as directed by the Township Board.

Current Operation:

The Treasurer collects all property taxes as determined by the assessment roll. The Treasurer contracts with the Saginaw Township Community Schools, Saginaw Intermediate Schools, and Delta College to collect their taxes on the summer tax roll. In addition, the State of Michigan requires the Treasurer to collect the State Education Tax (SET) and Saginaw County taxes.

Taxes are due annually on September 14 and February 14. They are accepted for eight months (July through February), with late payment interest and fees added to the taxes collected after the due dates. Personal property taxes are the sole responsibility of the Treasurer and are collected throughout the year. Each year the Treasurer petitions the Saginaw County Circuit Court to remove delinquent personal property taxes which are five years old and are deemed uncollectable despite due diligence in the collection process.

Other collections include water/sewer bills, dog licenses (December-February) and all fees and fines imposed by other township departments.

Projection:

"Pure Michigan" Banking Strategy: The majority of our checking, savings, and investment accounts are deposited with banks and credit unions headquartered in Michigan. This strategy has reduced unexpected fees and expenses and increased interest earnings.

A strong emphasis continues to be placed on the collection of delinquent personal property taxes. We have had great success and have been able to remove 70% of these delinquent taxes. Personal property owners with an assessment of 40,000 or less may now qualify for a tax exemption, available from the Assessor's Office.

TREASURER

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-253-701.000	SALARY - TREASURER	\$ 17,116	\$ 17,117	\$ 17,380	\$ 17,380	\$ 17,640
101-253-703.000	SALARIES-ACCOUNTING	86,865	87,171	88,451	88,451	100,540
101-253-715.000	SOCIAL SECURITY	6,896	6,354	8,096	8,096	9,040
101-253-728.000	SUPPLIES - OFFICE	1,440	1,274	1,000	860	1,255
101-253-819.000	BANK SERVICE FEES	400	255	350	350	250
101-253-933.000	REPAIRS & MAINTENANCE	300	-	120	35	100
101-253-960.000	EDUCATION & TRAINING	1,685	349	1,700	1,245	2,457
101-253-962.000	MISCELLANEOUS	1,510	1,410	150	150	150
101-253-983.000	OFFICE EQUIPMENT	-	-	700	700	-
Total Appropriations:		\$ 116,212	\$ 113,930	\$ 117,947	\$ 117,267	\$ 131,432

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-254-703.000	SALARIES - TAX COLLECTION	\$ 18,615	\$ 18,680	\$ 18,960	\$ 18,960	\$ 21,545
101-254-704.000	SALARIES - SUMMER TAX COLL.	18,615	18,679	18,960	18,960	21,545
101-254-715.000	SOCIAL SECURITY	2,856	2,621	2,901	2,901	3,296
101-254-728.000	SUPPLIES - OFFICE	400	262	100	100	900
101-254-729.000	SUPPLIES - TAX ROLL	100	-	-	-	-
101-254-818.000	TAX COLLECTION SERVICES	580	489	500	500	580
Total Appropriations:		\$ 41,166	\$ 40,731	\$ 41,421	\$ 41,421	\$ 47,866

TOWNSHIP PROPERTY

Purpose:

The Township Property budget provides for the repair and maintenance of the Township office complex and other Township property that is not being maintained by a specific department.

Current Operation:

The funding supports the general maintenance of the Township office complex and grounds. Purchases of supplies and equipment used by all departments are charged here. In addition, the payment of insurance for casualty and liability insurance and bonds, not directly attributable to a particular department, are accounted for in this line item.

Projection:

Management will progressively work on the development and implementation of a buildings and grounds improvement plan that will increase the efficiency of our operations and our ability to better serve the general public.

TOWNSHIP PROPERTY

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-269-711.000	SALARIES - CUSTODIAL	\$ 30,000	\$ 30,767	\$ 30,307	\$ 30,307	\$ 27,738
101-269-715.000	SOCIAL SECURITY	2,200	2,078	2,318	2,318	2,122
101-269-730.000	POSTAGE & METER	20,000	18,700	17,000	17,000	18,190
101-269-740.000	SUPPLIES - OPERATING	16,500	16,918	15,720	15,720	15,720
101-269-817.000	CONTRACTUAL SERVICES	620	615	642	642	642
101-269-853.000	TELEPHONE	15,790	15,505	15,800	14,833	15,500
101-269-910.000	INSURANCE & BONDS	70,100	60,289	72,000	59,733	66,000
101-269-920.000	PUBLIC UTILITIES	41,000	33,497	40,000	37,500	39,000
101-269-931.000	REPAIRS & MAINT - BUILDING	105,240	89,796	32,500	32,500	32,500
101-269-933.000	REPAIRS & MAINT - EQUIPMENT	7,500	3,060	4,100	2,770	3,000
101-269-962.000	MISCELLANEOUS	250	70	-	-	-
101-269-977.000	EQUIPMENT	5,050	5,047	-	-	-
101-269-975.000	PURCHASE PROPERTY	-	-	-	-	-
Total Appropriations:		\$ 314,250	\$ 276,342	\$ 230,387	\$ 213,323	\$ 220,412

MOTOR VEHICLE AND EQUIPMENT POOL

Purpose:

The Motor Vehicle and Equipment Pool provides scheduled maintenance and repairs when necessary to vehicles and equipment.

Current Operation:

At the present time the MVEP is responsible for the maintenance and repair of 200 pieces of rolling stock, which includes all police and fire vehicles and equipment. In addition, we maintain and repair trailers, brush cutters, rotary mowers, box scrapers, cultivators, flail mowers, and numerous other attachments for our equipment.

Projection:

The MVEP personnel will continue to provide the professional level of maintenance and repairs that has become the norm of this highly skilled and competent unit of the Department of Public Services. An active management approach, integrated with a computerized record keeping system and the continual updating of employee technical skills, ensures that the Township will have an efficient flexible vehicle and equipment maintenance program.

MOTOR VEHICLE AND EQUIPMENT POOL

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-272-740.000	MOTOR POOL SUPPLIES	\$ 15,500	\$ 14,065	\$ 15,500	\$ 15,500	\$ 15,500
101-272-863.000	REPAIRS & MAINT. - VEHICLES	13,500	14,413	7,500	7,500	7,500
101-272-867.000	GAS & OIL	25,000	12,162	25,000	25,000	25,000
101-272-870.000	MILEAGE ALLOWANCE	500	-	500	-	500
101-272-910.000	INSURANCE	28,000	17,139	29,000	17,409	20,000
101-272-933.000	REPAIRS & MAINT. - EQUIPMENT	11,000	10,442	5,500	5,500	6,000
101-272-962.000	MISCELLANEOUS	1,800	1,500	1,800	1,800	1,800
101-272-977.000	EQUIPMENT	36,000	33,776	32,500	30,376	49,000
Total Appropriations:		\$ 131,300	\$ 103,497	\$ 117,300	\$ 103,085	\$ 125,300

PARKING ENFORCEMENT

Purpose:

A Parking Enforcement program ensures that handicap spaces and fire lanes are available for their intended uses.

Current Operation:

The program began in November of 1989 with two civilian employees. Currently, one part time civilian employee patrols Saginaw Charter Township, concentrating on shopping malls, restaurants and local businesses. He monitors handicap and fire lanes to ensure that handicap spaces are available to those with current permits, fire lanes are not used as parking areas, and that drivers do not ignore the “no parking” signs.

Control, scheduling and program administration is under the direction of the police department. The number of citations for handicap and fire lane violations issued by parking enforcement officers is listed below for the corresponding calendar years.

	CITATIONS	REVENUES
2012	1,655	\$ 25,632
2013	1,525	26,827
2014	1,216	23,880
2015	1,055	19,485
2016	900	19,615
2017	915	18,980
2018	947	19,336
2019	1,029	22,510
2020	431	12,420
2021	676	19,209

The command structure for the Parking Enforcement program is as follows:

Chief of Police

Patrol Operations Lieutenant

Parking Enforcement Officer

Projection:

The Program has worked well in the past and will continue in its present form.

PARKING ENFORCEMENT

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-325-701.000	SALARIES - PARKING ENFORCE	\$ 17,549	\$ 16,594	\$ 17,530	\$ 17,530	\$ 18,231
101-325-715.000	SOCIAL SECURITY	1,342	1,269	1,341	1,341	1,395
101-325-740.000	SUPPLIES - OPERATING	250	14	250	250	250
101-325-861.000	VEHICLE EXPENSE	6,000	6,015	5,000	5,000	5,000
101-325-933.000	REPAIRS & MAINTENANCE	250	-	-	-	250
101-325-983.000	PARKING ENFORCEMENT EQUIP	-	-	-	-	250
Total Appropriations:		\$ 25,391	\$ 23,892	\$ 24,121	\$ 24,121	\$ 25,376

CODE ENFORCEMENT AND PROPERTY MAINTENANCE

Purpose:

The Code Enforcement and Property Maintenance programs are intended to ensure health, safety and welfare via the establishment and enforcement of minimum maintenance standards for residential and commercial properties in Saginaw Charter Township.

The Code Enforcement and Property Maintenance programs are operated under the direction of the Community Development Department. The expectations of property owners place demands on the staff to maintain an elevated standard for a quality community with attractive neighborhoods.

Four “**Core Values**” were established to provide direction in achieving these expectations. All programs, budgets, and efforts, use these ideals as a foundation. It is the goal of each department to provide the citizens and residents of Saginaw Township the following.

- A safe community.
- A neat, clean, attractive community with beautiful neighborhoods.
- Quality of life amenities.
- A professional, well-run, efficient government that provides high quality services for its residents.

Current Operation:

Code Enforcement inspections are completed on a daily basis covering the entire Township approximately every two to three weeks. During the calendar year of 2021, Code Enforcement staff worked on approximately 4,900 cases despite the on-going challenges of the COVID-19 pandemic. About 80% of the cases involve the care of personal vehicles, the care of yards and property, and the care of brush, junk, and debris. This is up from the last couple of years from 70%.

Projection:

Code enforcement staff will be expecting an equally busy year in 2022 as our community demands continued protection of its property values.

CODE ENFORCEMENT AND PROPERTY MAINTENANCE

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-385-702.000	SALARIES - PROPERTY MAINT.	\$ 17,334	\$ 16,100	\$ 17,750	\$ 17,750	\$ 17,750
101-385-715.000	SOCIAL SECURITY	1,332	1,232	1,358	1,358	1,358
101-385-818.000	CELLULAR PHONE	200	201	210	210	210
101-385-931.000	PROPERTY MAINTENANCE	40,000	18,928	40,000	40,000	40,000
Total Appropriations:		\$ 58,866	\$ 36,461	\$ 59,318	\$ 59,318	\$ 59,318

PLANNING AND BOARD OF APPEALS

Purpose:

The objective of the Planning Division through its staff, the Planning Commission and Zoning Board of Appeals is to provide direction and guidance for land use, development, and zoning ordinance administration for both the current and future needs of our community.

Current Operation:

Development during the past year was similar to the previous year. Twenty-four (24) site plans, seven (7) rezonings, one (1) plat, one (1) Condominium with one (1) condition rezoning were heard by the Planning Commission or addressed by staff review. The Board of Appeals considered five (5) variance requests and issued one (1) zoning ordinance interpretation.

The Department reviews all business licenses, proposed changes of use, home occupations, site plans for commercial, industrial and multi-family residential development, subdivisions and site condominiums, rezonings, conditional rezonings, and Planned Unit Developments with respect to their compliance with the Zoning Ordinance and other applicable Township codes and policies. The staff administratively processes small scale changes to sites/projects and reviews and makes recommendations to the Planning Commission and Township Board as applicable for larger scale projects, rezonings, Planned Unit Developments, and Special Land Uses. Staff also makes recommendations to the Planning Commission and Township Board on all amendments as well as processes and presents interpretation and variance petitions to the Board of Appeals.

Projection:

During the course of the next year, the Planning Department anticipates several projects and tasks, including:

- Review and update of the Zoning Ordinance, including re-organizing, improving usability, simplifying, and updating code requirements
- Review and evaluate the current development process and improve as appropriate
- Continue to coordinate review meetings with local road agencies, utility providers and engineers on re-developments and new developments as applicable
- Establish new Sign Board of Appeals standards for review of nonconforming signs and continue to encourage compliance with the amortization guidelines
- Investigate ways to provide business support, development assistance and ways in which to finance and improve the commercial corridors of the township
- Identify and implement ways to encourage reuse of existing buildings and sites (includign by amending codes to be more flexible when appropriate)

PLANNING

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-410-701.000	SALARIES - ZONING & PLANNING	\$ 362,086	\$ 362,385	\$ 355,312	\$ 351,385	\$ 366,660
101-410-714.000	SALARIES - CLERICAL	480	300	480	480	480
101-410-715.000	SOCIAL SECURITY	28,045	26,591	27,524	26,918	28,086
101-410-725.000	FEES & PER DIEM	4,000	1,935	5,000	5,000	5,000
101-410-728.000	SUPPLIES - OFFICE	4,900	2,604	5,054	4,760	4,760
101-410-740.000	SUPPLIES - OPERATING	1,900	2,029	2,700	1,600	1,700
101-410-818.000	CONTRACTUAL SERVICES	9,735	3,848	23,760	8,485	9,250
101-410-819.000	GIS AUTHORITY	29,663	29,657	25,143	25,204	25,204
101-410-821.000	ENGINEERING-SITE DRAINAGE	10,000	13,247	20,000	15,000	15,000
101-410-903.000	LEGAL NOTICES	3,500	4,252	7,000	7,000	7,000
101-410-933.000	REPAIRS & MAINTENANCE	500	-	500	500	500
101-410-960.000	EDUCATION & TRAINING	6,393	2,255	6,455	6,455	6,455
101-410-962.000	MISCELLANEOUS	500	-	2,500	100	100
101-410-965.000	DEVELOPMENT PLAN	17,500	15,111	61,500	33,119	28,118
101-410-983.000	OFFICE EQUIPMENT	-	-	-	-	10,000
Total Appropriations:		\$ 479,202	\$ 464,214	\$ 542,928	\$ 486,006	\$ 508,313

BOARD OF APPEALS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-415-714.000	SALARIES-ZONING & PLANNING	\$ 180	\$ 60	\$ 180	\$ 180	\$ 180
101-415-715.000	SOCIAL SECURITY	96	49	96	96	96
101-415-725.000	FEES & PER DIEM	1,080	580	1,080	1,080	1,080
101-415-903.000	LEGAL NOTICES	900	512	2,400	2,400	2,400
101-415-960.000	EDUCATION & TRAINING	300	-	300	300	300
101-415-962.000	MISCELLANEOUS	-	-	-	-	-
Total Appropriations:		\$ 2,556	\$ 1,201	\$ 4,056	\$ 4,056	\$ 4,056

DEPARTMENT OF PUBLIC SERVICES

Purpose:

The Department of Public Services provides quality services to the residents of Saginaw Charter Township through the use of innovative management techniques, sound fiscal practices, new technology, team work, and public participation.

Current Operation:

The Department of Public Services provides for the operation, maintenance, and processing of Township utilities. It provides for the maintenance and repair of Township buildings, grounds, all Township owned vehicles and equipment. Township parks are maintained for summer and winter use. Administrative compliance with all Federal and State regulations is monitored.

Projection:

For the budget year 2022-23, the Department of Public Services will continue to maintain and improve the level of service provided through current operations by introducing new programs, providing new equipment and training to our personnel to insure the most efficient use of Township dollars.

DEPARTMENT OF PUBLIC SERVICES

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-441-701.000	SALARIES - ADMINISTRATION	\$ 100,687	\$ 96,656	\$ 126,948	\$ 122,854	\$ 121,280
101-441-702.000	SALARIES - UNION	393,488	363,013	400,848	388,925	398,275
101-441-706.000	LESS REIMB. FOR MVP WAGES	(35,000)	(40,235)	(40,000)	(40,000)	(40,000)
101-441-715.000	SOCIAL SECURITY	36,969	33,140	37,317	39,151	39,746
101-441-719.400	HCSP CONTRIBUTIONS	1,261	1,259	2,497	2,497	2,560
101-441-728.000	SUPPLIES - OFFICE	1,000	984	1,000	1,000	1,000
101-441-740.000	SUPPLIES - OPERATING	12,500	12,002	12,200	12,200	12,000
101-441-744.000	SUPPLIES - UNIFORMS	8,050	8,187	8,450	8,450	8,800
101-441-818.000	CONTRACTUAL SERVICES	12,780	9,818	15,735	15,735	15,850
101-441-818.100	ANIMAL DISPOSAL	7,500	6,975	7,950	7,950	7,950
101-441-828.000	MEDICAL SERVICES	2,500	2,171	2,500	2,500	2,500
101-441-960.000	EDUCATION & TRAINING	1,150	751	1,500	500	500
101-441-962.000	MISCELLANEOUS	500	347	500	500	500
101-441-983.000	OFFICE EQUIPMENT	-	-	-	-	-
Total Appropriations:		\$ 543,385	\$ 495,068	\$ 577,445	\$ 562,262	\$ 570,961

SIDEWALKS AND DRAINS

Purpose:

Sidewalks: To construct sidewalks along all roads designated under the Saginaw Township Sidewalk Ordinance. Sidewalk projects are designed to provide a network of pedestrian walkways which link residential areas to schools, parks and commercial developments. Pathways (multi-use facilities) designated under the Saginaw Township Pedestrian Facilities Ordinance may be constructed. These facilities are designed to serve recreational purposes and offer an alternative route of transportation.

Drains: To share the cost of construction of drains with the property owners and County Department of Public Works to the extent they benefit all residents.

Current Operation:

Sidewalks: The Community Development Department administers the day-to-day aspects of the sidewalk and pathway program with the Department of Public Services overseeing the maintenance. An advisory committee consisting of public citizens and Board representatives reviews a variety of possible project sites and other sidewalk issues. Their recommendations are then taken to the Township Board for approval.

Currently, the Township oversees the construction of new sidewalks each year while maintaining a sidewalk replacement program for all primary and secondary roads. The Township maintains over 70 miles worth of sidewalks and continues to create desired connections along main roads.

Drains: The Saginaw County Department of Public Works office will continue to maintain its drains with the Township contributing a portion of the cost of new construction. The Township will also share in the cost of operating the Saginaw/Zilwaukee Drain pumping station, the Universal Drain pumping station and fund its share of mandated storm runoff improvements as a member of the Saginaw Area Storm Water Authority.

Projection:

Sidewalks: Sidewalk construction and repair will continue to the extent that the General Fund budget allows.

Drains: For budget year 2022-23, the Saginaw Area Storm Water Authority (SASWA) shall continue to work on the compliance elements of our National Pollutant Discharge Elimination System (NPDES) Permit with special focus on public education, watershed management planning, and illicit discharge elimination.

Additional drainage measures include the maintenance and enforcement of the Township's restrictor program and Storm Water Management Plan.

SIDEWALKS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-442-821.000	SIDEWALK ENGINEERING FEES	\$ -	\$ -	\$ -	\$ -	\$ -
101-442-931.000	REPAIRS & MAINT-SIDEWALKS	25,000	6,000	25,000	-	25,000
101-442-962.000	MISCELLANEOUS	500	-	500	500	500
101-442-996.000	SIDEWALK CONSTRUCTION	-	-	25,000	-	25,000
Total Appropriations:		\$ 25,500	\$ 6,000	\$ 50,500	\$ 500	\$ 50,500

DRAINS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-443-818.000	STORMWATER AUTHORITY	\$ 8,583	\$ 8,576	\$ 12,000	\$ 11,886	\$ 11,172
101-443-995.000	DRAINS AT LARGE	77,500	15,672	27,000	15,000	60,000
101-443-998.000	DRAINS PUBLIC BENEFIT	79,618	79,271	75,910	75,910	73,937
Total Appropriations:		\$ 165,701	\$ 103,519	\$ 114,910	\$ 102,796	\$ 145,109

ROAD COMMISSION

Purpose:

Funds are provided for the sharing of costs for construction of road and road-related improvements under the auspices of the Saginaw County Road Commission as required by State of Michigan Statutes and the policies of the Road Commission.

Current Operation:

Saginaw Township owns no road right-of-ways and has no jurisdictional responsibility for the construction and maintenance of roadways in the Township but nevertheless, attempts to facilitate road improvement projects within the Township. It also participates by funding a share of the costs for certain improvements. Generally, the Township pays 65% of improvement costs for what are designated as “Local Roads”, except for subdivision streets, where property owners are assessed for the entire “local share” of improvements. The Township pays for its designated share “At-Large” out of the General Fund. The Township’s share of construction costs on what are designated as “Primary Roads” is 50%, unless all or a portion is funded by federal or state assistance through the Road Commission.

Projection:

As in prior years, a county road fund for road rehabilitation has been discounted due to the County practice of billing its costs of Chapter XX drains to the Road Commission. The Road Commission recoups this cost by displacing funds which would ordinarily be applied to road reconstruction in the Township. Hence, while the Road Commission spends large sums of money on Township road right-of-ways; very little of it is actually spent improving or fixing the road surface itself. As Chapter XX drain assessments are retired, our spendable road allotment will begin to grow again.

ROAD COMMISSION

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-447-740.000	SUPPLIES - OPERATING	\$ 750	\$ -	\$ 750	\$ 750	\$ 750
101-447-933.000	TRAFFIC LIGHT MAINTENANCE	1,200	-	1,200	1,200	1,200
101-447-969.000	VARIOUS PROJECTS	16,000	-	1,000	71	1,000
101-447-978.000	50% SHARE CONCRETE REPLAC	50,000	50,000	50,000	50,000	50,000
101-447-982.000	CARDINAL SQUARE IMPROVE.	5,000	269	500	-	-
101-447-983.000	ROAD PROJECTS/CHIP & SEAL	294,660	202,880	102,000	102,000	102,000
Total Appropriations:		\$ 367,610	\$ 253,149	\$ 155,450	\$ 154,021	\$ 154,950

STREET LIGHTING

Purpose:

The Street Lighting budget provides funding for street lights on major roads at Township expense and street lights in subdivisions at the subdivision's expense when requested by its residents. A policy has been established stating the Board's systematic approach to funding new street lights at Township expense.

Current Operation:

Lights are installed in new subdivisions under construction and the utility bills are paid for existing lights. The total cost for 2021-2022 is estimated to be \$468,000 including the installation of any new lighting.

Projection:

Current operations will continue and new street lighting projects will be pursued as determined in the context of the Board's street lighting policy.

STREET LIGHTING

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-450-920.000	STREET LIGHTS	\$ 435,000	\$ 435,344	\$ 468,000	\$ 468,000	\$ 473,000
Total Appropriations:		\$ 435,000	\$ 435,344	\$ 468,000	\$ 468,000	\$ 473,000

RECREATION

Purpose:

The Recreation Department is dedicated to enhancing quality of life opportunities by providing first class facilities and programs for our community. We are committed to offering a wide variety of active and passive activities for all ages.

Current Operation:

The Recreation Department promotes, organizes and implements recreational activities for adults and youth. This department coordinates indoor and outdoor recreation programs including basketball, volleyball, softball, football and lacrosse. Maintaining a healthy, active community is an important value and our goal is to encourage this through our activities and events.

Projection:

Provide and promote recreational activities that appeal to and accommodate the current and future needs of our citizens. To ensure this is accomplished we will continue to improve our current services and explore additions to our existing programs.

RECREATION

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-707-701.000	SALARIES - RECREATION ADMIN	\$ 175,680	\$ 175,657	\$ 180,350	\$ 180,350	\$ 180,350
101-707-702.000	SALARIES-PROGRAM SUPV.	2,000	1,188	2,000	1,853	2,000
101-707-703.000	SALARIES-GAME OFFICIALS	36,000	25,845	55,000	50,000	55,000
101-707-704.000	SALARIES-POOL	-	-	15,000	11,536	16,192
101-707-705.000	SALARIES-GROUNDS MAINT.	25,537	13,461	27,730	27,730	27,730
101-707-715.000	SOCIAL SECURITY	20,978	15,689	21,069	20,909	21,706
101-707-725.000	FEES & PER DIEM	2,460	1,520	2,460	1,855	2,460
101-707-728.000	SUPPLIES - OFFICE	2,000	1,239	2,000	1,250	1,700
101-707-740.000	SUPPLIES - OPERATING	500	70	-	-	-
101-707-741.000	SUPPLIES-PROGRAM/TROPHIES	15,000	4,860	20,000	16,000	20,000
101-707-742.000	SUPPLIES-LACROSSE	7,000	135	6,000	5,000	6,000
101-707-755.000	BASEBALL	-	-	-	-	-
101-707-818.000	CONTRACTURAL SERVICES	9,625	8,004	11,480	11,480	11,970
101-707-819.000	BANK SERVICE FEES	2,000	1,188	2,000	2,000	2,000
101-707-920.000	PUBLIC UTILITIES-IRRIGATION	6,400	4,797	6,400	6,000	6,400
101-707-933.000	REPAIRS & MAINTENANCE	1,200	368	1,200	600	1,000
101-707-940.000	RENTALS	550	165	550	145	525
101-707-960.000	EDUCATION & TRAINING	630	539	724	724	750
101-707-962.000	MISCELLANEOUS	100	9	208	208	100
101-707-983.000	OFFICE EQUIPMENT	-	-	-	-	-
Total Appropriations:		\$ 307,660	\$ 254,734	\$ 354,171	\$ 337,640	\$ 355,883

CENTER COURTS

Purpose:

Center Courts provides active and passive indoor recreation activities and events for the entire community.

Current Operation:

Center Courts facilitates programs that promote health and wellness for citizens of all ages. We offer two full size basketball courts that can be divided into four quarter size basketball courts or four volleyball courts. In addition, we have an overhead walking/jogging track, an exercise studio and a community room that host programs, meetings and parties.

Projection:

Center Courts will strive to increase revenues from programs and continue to implement innovative activities for our citizens.

CENTER COURTS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-710-702.000	SALARIES - FIELDHOUSE STAFF	\$ 38,862	\$ 34,967	\$ 41,780	\$ 37,395	\$ 38,620
101-710-703.000	SALARIES-INSTRUCTORS	6,000	3,188	16,000	15,000	17,000
101-710-711.000	SALARIES-JANITORIAL	61,269	60,988	62,874	62,427	66,553
101-710-715.000	SOCIAL SECURITY	10,705	7,525	9,230	8,784	9,346
101-710-730.000	MARKETING/PROMOTIONS	4,200	814	4,200	4,200	4,200
101-710-740.000	SUPPLIES - OPERATING	9,300	6,261	10,000	10,000	10,500
101-710-741.000	SUPPLIES - PROGRAM	2,000	80	2,000	1,000	1,000
101-710-741.100	SUPPLIES - SPONSORED PROGRAMS	-	-	-	-	-
101-710-744.000	SUPPLIES - UNIFORMS	2,000	1,505	2,000	2,000	2,100
101-710-818.000	CONTRACTUAL SERVICES	2,495	2,323	2,520	2,520	2,542
101-710-853.000	CELL PHONE	876	805	1,026	1,026	1,176
101-710-920.000	PUBLIC UTILITIES	55,000	48,697	65,000	56,640	58,200
101-710-931.000	REPAIRS & MAINT.-BUILDING	25,000	23,353	66,600	66,000	48,050
101-710-962.000	MISCELLANEOUS	200	-	-	-	-
101-710-977.000	EQUIPMENT	-	-	-	-	-
101-710-983.000	OFFICE EQUIPMENT	-	499	-	-	-
Total Appropriations:		\$ 217,907	\$ 191,005	\$ 283,230	\$ 266,992	\$ 259,287

PARKS

Purpose:

The Parks budget provides funds to construct, repair and provide maintenance for Township parks, playgrounds, ball fields, and other facilities which are used for Township recreational activities.

Current Operation:

We currently maintain grounds and equipment at 15 parks and 11 softball and baseball fields.

BERBEROVICH PARK - 5419 Lessandro

BRIARWOOD PARK - 4200 Clement

BURKHAVEN PARK - 5200 Vanalleo

CAN-AMERA PARK - 4000 Weiss

GEORGE OLSON COMPLEX - 3120 N Center

Wading Pool

Concession Building

Gotto Park

HARVEY RANDALL WICKES COMPLEX WEST - 7431 McCarty

HARVEY RANDALL WICKES COMPLEX EAST - 3599 Hospital

18-Hole Disc Golf Course

LATHRUP PARK

NORTH LITTLE LEAGUE PARK - 2760 N Center

RUDY ZAUDEL PARK - 4540 Augustine

Restrooms - 4501 Clunie

WEST MICHIGAN PARK - 5700 W. Michigan

LEONARD BOERS III BOAT LAUNCH - 1928 S Center

SOCCER COMPLEX - 3577 McCarty

SAND HILL PARK - 1221 Vincent

PLAYSCAPE - Lawndale

CENTER COURTS - 3320 N. Center

Projection:

We expect to continue the excellent quality of maintenance that has become associated with the township parks, playgrounds and ball fields. We strive to improve new facilities through practical planning, prudent expenditures, and good construction practices.

PARKS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-717-701.000	SALARIES-ADMINISTRATION	\$ 70,540	\$ 68,558	\$ 68,691	\$ 64,385	\$ 62,320
101-717-704.000	SALARIES-PARK MAINTENANCE	137,234	117,098	141,490	141,495	139,968
101-717-705.000	SALARIES-SOCCER COMPLEX	28,000	9,630	29,000	29,000	29,000
101-717-715.000	SOCIAL SECURITY	18,036	14,049	18,298	17,968	17,694
101-717-719.400	HCSP CONTRIBUTIONS	-	4	-	-	-
101-717-740.000	SUPPLIES - OPERATING	14,500	7,269	14,500	14,500	14,500
101-717-818.000	CONTRACTUAL SERVICES	1,150	897	1,150	830	1,020
101-717-861.000	REPAIRS & MAINT. - VEHICLES	35,000	16,805	36,000	36,000	36,000
101-717-920.000	UTILITIES-SOCCER COMPLEX	35,000	36,557	37,000	37,000	38,200
101-717-921.000	UTILITIES-PARKS	13,500	7,304	14,812	14,812	15,425
101-717-930.000	MAINT.-SOCCER COMPLEX	27,500	6,608	27,500	27,500	95,000
101-717-931.000	MAINT.-BUILDINGS & GROUNDS	93,000	59,015	102,500	95,000	108,000
101-717-933.000	REPAIRS & MAINT.- EQUIPMENT	2,500	2,675	2,500	2,500	2,500
101-717-933.100	REPAIRS & MAINT.-EQUIP OUTSO	-	-	-	-	-
101-717-940.000	RENTALS	5,000	5,015	5,810	5,810	5,900
101-717-960.000	EDUCATION & TRAINING	600	75	600	600	600
Total Appropriations:		\$ 481,560	\$ 351,559	\$ 499,851	\$ 487,400	\$ 566,127

ECONOMIC DEVELOPMENT

Purpose:

To develop resources to be utilized in the advertisement of Township business and residential corridors. Information will then be given to site selectors in order to better market the Township.

Current Operation:

Market analyses have been performed to get the statistical data needed to begin a full economic development program. For the current year, the economic development functions of the Township will be to focus on commercial corridors within the Township for further development, and redevelopment.

Projection:

This fund will help create development informational packets and allow employees in the Manager's Office and Community Development to seek economic development training.

ECONOMIC DEVELOPMENT

GL Number	Description	2020-21 Amended Budget		2020-21 Actual		2021-22 Budget		2021-22 PROJECTED		2022-23 REQUESTED	
--- Appropriations ---											
101-728-817.000	CONTRACTUAL SERVICE	\$	-	\$	-	\$	67,000	\$	57,000	\$	-
101-728-817.110	CONTRACTUAL SERVICES - BROADBAND		-		-		33,100		33,100		-
Total Appropriations:		\$	-	\$	-	\$	100,100	\$	90,100	\$	-

LIBRARY

Purpose:

The Library provides a full range of modern services for Saginaw Township residents.

Current Operation:

A contract with the Public Libraries of Saginaw provides administration and staffing of Zauel Memorial Library, with the Township providing the building and building maintenance. The majority of the expenditure in this budget has been the allocation to the Public Libraries of Saginaw for Library Service.

Projection:

Current operations are expected to continue.

LIBRARY

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-738-711.000	SALARIES-JANITORIAL	\$ 26,895	\$ 26,841	\$ 27,568	\$ 25,976	\$ 28,845
101-738-715.000	SOCIAL SECURITY	2,057	1,827	2,109	1,932	1,980
101-738-740.000	SUPPLIES - OPERATING	7,500	4,277	7,500	7,500	7,500
101-738-827.000	LIBRARY SERVICE	691,780	691,774	634,526	634,526	597,459
101-738-920.000	PUBLIC UTILITIES	29,000	24,996	29,000	26,000	26,000
101-738-931.000	REPAIRS & MAINT.-BUILDING	30,730	24,229	20,500	20,500	55,500
101-738-962.000	MISCELLANEOUS	-	-	-	-	-
Total Appropriations:		\$ 787,962	\$ 773,944	\$ 721,203	\$ 716,434	\$ 717,284

EMPLOYEE BENEFITS

Purpose:

Establishes funding for General Fund employee benefits.

Current Operation:

Employee benefits are provided as cost effectively as possible. Health benefits are provided through the Township Self-Funded Plan which maintains an administrative service contract with Blue Cross Blue Shield as a third party administrator. Health Savings Accounts and a Flexible Benefit Plan are available to employees allowing for pre-tax deposits to pay for qualified medical expenses or dependent care.

Projection:

Current operations will continue.

EMPLOYEE BENEFITS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-920-715.000	SOCIAL SECURITY	\$ (13,513)	\$ (17,739)	\$ (13,568)	\$ (23,691)	\$ (23,782)
101-920-717.000	HEALTH-EMP. CASH BENEFIT	19,440	19,699	18,720	16,320	15,120
101-920-719.000	HOSPITALIZATION	526,509	526,500	488,464	488,460	349,793
101-920-719.100	MEDIGAP FUNDING	8,880	8,880	8,592	8,592	23,091
101-920-719.200	RETIREE INSURANCE FUNDING	150,000	150,000	150,000	150,000	150,000
101-920-720.000	LIFE INSURANCE	9,251	9,251	9,372	9,372	5,433
101-920-721.000	SHORT TERM DISABILITY INS.	21,319	21,319	23,458	23,458	4,865
101-920-722.000	PENSION CONTRIBUTION	360,416	341,772	363,259	350,000	370,000
101-920-723.000	LONG TERM DISABILITY INS.	5,278	5,166	5,321	5,304	5,500
101-920-724.000	UNEMPLOYMENT EXPENSE	1,000	271	1,000	600	600
101-271-725.000	OTHER FRINGE BENEFITS	-	-	-	-	1,500
101-920-917.000	WORKERS COMPENSATION	46,820	52,042	72,500	72,500	73,000
101-920-918.000	LESS WORKER COMP DIVIDEND	(8,200)	(13,580)	-	(14,482)	-
Total Appropriations:		\$ 1,127,200	\$ 1,103,581	\$ 1,127,118	\$ 1,086,433	\$ 975,120

OTHER FUNCTIONS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-942-962.000	SAG. FUTURE INC/FLAGS/MAPS	\$ 9,200	\$ 9,051	\$ 9,875	\$ 9,875	\$ 10,000
Total Appropriations:		\$ 9,200	\$ 9,051	\$ 9,875	\$ 9,875	\$ 10,000

CONTINGENCIES

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-988-701.000	COMPENSATION ADJUST/OTHER	\$ 23,540	\$ -	\$ 55,040	\$ -	\$ 99,000
101-988-962.900	CONTINGENCY	-	-	86,849	-	150,000
Total Appropriations:		\$ 23,540	\$ -	\$ 141,889	\$ -	\$ 249,000

TRANSFER TO OTHER FUNDS

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
101-965-962.000	TRANSFER TO POLICE	\$ 932,000	\$ 932,000	\$ 932,000	\$ 932,000	\$ 932,000
101-965-966.000	TRANSFER TO COMMUNITY DEV	100,000	100,000	-	-	-
Total Appropriations:		\$ 1,032,000	\$ 1,032,000	\$ 932,000	\$ 932,000	\$ 932,000

COMMUNITY DEVELOPMENT

Purpose:

The Department of Community Development provides the administrative support and base of operations for three distinct divisions: Construction Inspection, Zoning / Planning, and Code Enforcement / Property Maintenance. Additionally, the department covers those items that are not specific to the three main divisions such as the Floodplain Management program and the Community Rating Service.

Through administration and enforcement of the State Construction Codes, the Inspection division of the department endeavors to apply the required minimum standards to safeguard life, health, and public welfare by regulating the design, construction, quality of materials, use/occupancy, and location of all buildings and structures within Saginaw Charter Township.

Current Operation:

For the calendar year ending December 31, 2021, the inspection division has been involved with approximately \$26 million of construction. This includes 29 new residential single-family homes, 4 duplex condominium buildings, two apartment buildings and various commercial projects.

Projection:

Residential construction projects increased by approximately \$5 million in 2021 as compared to 2020. Compared with 2020, overall commercial construction values in 2021 were up approximately \$4 million. The 10- year average for single-family home starts is 108. For comparison, 2021 saw 29 single-family home starts. It is expected that new home starts will be between 25 & 30 units in 2022. Judging from the 10-year trend, it is expected for the Township to see between \$8 million and \$12 million of commercial construction in 2022.

COMMUNITY DEVELOPMENT

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
249-000-477.000	BUILDING PERMITS	\$ 125,000	\$ 171,286	\$ 165,000	\$ 185,000	\$ 185,000
249-000-478.000	ELECTRICAL PERMITS	55,000	59,108	55,000	60,000	60,000
249-000-479.000	MECHANICAL PERMITS	80,000	107,797	80,000	95,000	95,000
249-000-480.000	PLUMBING PERMITS	20,000	22,030	28,000	30,000	30,000
249-000-482.000	SEWER CONNECTION PERMITS	2,500	1,650	2,500	1,500	2,000
249-000-615.000	PLAN REVIEW	9,000	13,121	7,000	12,500	10,000
249-000-618.000	PLUMBING/MECHANICAL SERV.	9,000	7,941	9,000	9,000	9,000
249-000-664.000	INTEREST EARNINGS	1,000	273	300	300	300
249-000-690.000	CELL PHONE/MISCELLANEOUS	300	300	300	150	-
249-249-692.100	REIMBURSEMENTS - ENGINEER REVIEW	-	-	5,600	4,350	4,350
249-000-697.000	TRANSFER FROM GENERAL FD	100,000	100,000	-	-	-
249-000-697.100	APPROPRIATION FR/(TO) FD BAL.	(6,439)	-	71,585	8,765	10,313
Total Estimated Revenue:		\$ 395,361	\$ 483,506	\$ 424,285	\$ 406,565	\$ 405,963
--- Appropriations ---						
249-249-702.000	SALARIES - INSPECTORS	\$ 202,728	\$ 202,171	\$ 199,781	\$ 199,781	\$ 199,010
249-249-712.000	BENEFITS	95,735	94,103	104,645	104,645	84,329
249-249-715.000	SOCIAL SECURITY	15,518	14,327	15,283	15,283	15,224
249-249-728.000	SUPPLIES - OFFICE	1,500	656	1,500	1,000	2,000
249-249-740.000	SUPPLIES - OPERATING	250	5	250	250	250
249-249-817.000	CONTRACTURAL INSPECTIONS	40,000	40,000	50,000	40,000	50,000
249-249-818.000	CONTRACTURAL SERVICES	3,455	2,709	4,455	3,605	3,755
249-249-821.000	ENGINEERING SERVICES	-	-	5,600	4,350	4,350
249-249-861.000	REPAIRS & MAINT. - VEHICLES	6,000	8,771	6,000	6,000	6,000
249-249-933.000	REPAIRS & MAINT. - EQUIPMENT	800	489	800	800	800
249-249-960.000	EDUCATION & TRAINING	2,375	675	3,135	2,285	2,800
249-249-962.900	CONTINGENCY	-	-	4,270	-	8,000
249-249-965.000	TRANSFER TO GENERAL-ADMIN	27,000	25,935	28,566	28,566	29,445
249-249-983.000	OFFICE EQUIPMENT	-	-	-	-	-
Total Appropriations:		\$ 395,361	\$ 389,841	\$ 424,285	\$ 406,565	\$ 405,963

FIRE DEPARTMENT

Purpose:

The Fire Department strives to enhance the performance, safety and service capabilities of our career and on-call personnel. The Department is intent upon continuing existing programs. Those programs focus on the maintenance and improvement of our capital assets, protection of our emergency personnel, and compliance with industry standards and governmental requirements while being fiscally responsible. The Operating and Capital Improvement Budget requests remain in line with the current mission and objectives adopted by the department.

Current Operation:

The fire department operates as a “combination” organization, employing a full time staff consisting of the chief, training and readiness officer, an assistant chief of fire prevention, two fire inspectors, an administrative assistant/dispatcher, and a part-time clerk. This staff provides administration, fire education, inspections, training, and investigation services to our community. In cooperation with regular staff, approximately 58 paid on-call firefighters provide emergency response service out of three fire stations that includes fire suppression, hazardous materials response, water rescue, trench rescue, and high angle rescue capabilities to the community.

The 2022-2023 Operating Expenditures Budget represents a continuation of efforts to expand the protection of our emergency responders. We annually replace items such as turnout gear, boots, gloves, foam, hose, nozzles, computers, etc. This practice allows us to make smaller purchases each year, while keeping our equipment current, safe, and ultimately maintenance free. To further address safety efforts, the department forms committees to specifically look at operational and equipment functionality. We continue to improve our inspection, reporting, training, and apparatus capabilities through technology. In the areas of supplies, utilities, fuel, insurance, training, and services, the budget is essentially a continuation of requests found in previous years. We continue to pursue grant opportunities as they become available. In the past, we have been successful securing grants for apparatus computers, technical rescue and hazardous materials equipment, and training.

Projection:

The Operating and Capital Improvement Budget figures are based upon a combined millage of 1.8 mills with 1.40 to be allocated to operations and .4 to capital improvements.

FIRE DEPARTMENT

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
206-000-402.000	CURRENT PROPERTY TAXES	\$ 1,734,031	\$ 1,738,790	\$ 1,768,155	\$ 1,767,399	\$ 1,838,000
206-000-405.000	LESS TAX WRITE DOWN	(3,500)	(181)	(3,500)	(4,250)	(6,800)
206-000-476.000	OPERATIONAL PERMITS	1,000	225	500	500	500
206-000-501.000	FEDERAL GRANTS	18,000	-	30,000	-	-
206-000-528.000	OTHER FEDERAL GRANTS	158,000	181,441	-	-	-
206-000-610.000	FIRE REPORTS	50	45	50	50	50
206-000-615.000	PLAN REVIEW	5,000	1,933	4,000	4,000	4,000
206-000-618.000	INSPECTION SERVICES	-	-	-	-	-
206-000-657.000	ALARM VIOLATION FINE	2,500	1,000	2,000	2,000	2,000
206-000-664.000	INTEREST EARNINGS	3,000	443	1,000	100	100
206-000-668.000	RENTS	6,900	5,720	6,720	6,720	6,720
206-000-673.000	SALE OF EQUIPMENT	1,000	650	1,000	1,650	1,000
206-000-690.000	CELL PHONE REIMBURSEMENT	600	600	700	288	-
206-000-691.000	MISCELLANEOUS REVENUE	20,000	44,027	-	-	-
206-000-692.000	REIMBURSEMENTS	-	-	-	-	-
206-000-695.000	GRANTS/DONATIONS	5,000	3,250	6,300	1,800	2,000
206-000-697.000	APPROPRIATION FR/(TO) FD BAL.	(86,891)	-	91,931	(27,247)	(47,091)
Total Estimated Revenue:		\$ 1,864,690	\$ 1,977,943	\$ 1,908,856	\$ 1,753,010	\$ 1,800,479

FIRE DEPARTMENT

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
206-000-710.000	SALARIES - ADMIN	\$ 494,442	\$ 493,999	\$ 503,744	\$ 480,650	\$ 467,060
206-000-711.000	SALARIES - JANITORIAL	12,268	11,334	12,575	11,240	11,537
206-000-712.000	SALARIES - OVERTIME	500	228	2,000	1,900	2,000
206-000-713.000	SALARIES - FLASHOVER	1,000	-	1,000	-	1,000
206-000-715.000	SOCIAL SECURITY	77,340	74,616	73,728	67,567	67,124
206-000-717.000	HEALTH-EMP. CASH BENEFIT	-	-	3,000	3,000	3,600
206-000-719.000	HOSPITALIZATION	103,250	103,248	96,680	96,672	52,726
206-000-719.100	MEDIGAP FUNDING	1,500	1,500	1,502	1,052	3,005
206-000-719.200	RETIREE INSURANCE FUNDING	5,000	5,000	5,000	5,000	5,000
206-000-720.000	LIFE INSURANCE	1,560	1,560	1,481	1,481	701
206-000-721.000	SHORT TERM DISABILITY INS	6,550	6,550	4,345	4,345	-
206-000-722.000	PENSION CONTRIBUTION	71,500	70,557	73,435	70,000	73,850
206-000-722.500	FIREFIGHTER BENEFIT	55,073	45,422	59,507	55,073	59,507
206-000-723.000	LONG TERM DISABILITY INS.	1,070	1,058	1,140	1,140	1,200
206-000-725.000	VOLUNTEER FIREFIGHTER FEES	448,647	448,640	386,438	386,438	392,235
206-000-725.500	VOLUNTEER FIREFIGHTER DUES	15,000	15,000	15,000	15,000	15,000
206-000-728.000	SUPPLIES-OFFICE/PRINTING	4,500	2,622	4,500	4,100	4,500
206-000-730.000	SUPPLIES-PUBLIC EDUC/AWA	5,000	4,502	5,000	5,000	5,000
206-000-740.000	SUPPLIES - OPERATING	28,000	26,466	23,500	23,500	25,000
206-000-740.100	SUPPLIES - FLASHOVER	800	-	800	750	800
206-000-744.000	SUPPLIES - UNIFORMS	30,000	9,596	50,770	30,000	37,424
206-000-807.000	AUDIT FEES	1,000	-	-	-	-
206-000-818.000	CONTRACTUAL SERVICES	-	-	-	-	-
206-000-828.000	MEDICAL SERVICES	5,000	1,165	6,500	3,300	4,000
206-000-830.000	COMPUTER EXPENSE	11,000	9,707	5,000	5,000	8,807
206-000-851.000	RADIO MAINTENANCE	1,500	225	1,500	1,200	1,500
206-000-853.000	TELEPHONE - ADMINISTRATION	5,300	2,654	5,300	2,340	4,320
206-000-853.100	TELEPHONE - Shattuck #1	2,400	2,402	2,484	2,484	2,500
206-000-853.200	TELEPHONE - McCarty #2	2,400	2,369	2,400	2,200	2,200
206-000-853.300	TELEPHONE - N. Center #3	2,400	2,373	2,400	2,200	2,200
206-000-863.000	REPAIRS & MAINT.-VEHICLES	25,000	25,426	25,000	25,000	25,000
206-000-867.000	GASOLINE & OIL	16,000	8,869	16,000	15,000	16,000
206-000-910.000	INSURANCE & BONDS	66,500	66,227	67,500	66,076	72,000

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
206-000-917.000	WORKERS COMPENSATION	\$ 66,560	\$ 67,516	\$ 75,894	\$ 75,894	\$ 76,000
206-000-918.000	LESS WORKER COMP DIVIDEND	(18,200)	(17,963)	-	(14,828)	-
206-000-920.000	PUBLIC UTILITIES-ADMIN.	6,500	6,363	6,500	6,500	6,700
206-000-920.100	PUBLIC UTILITIES - Shattuck #1	18,000	18,326	19,380	19,380	20,100
206-000-920.200	PUBLIC UTILITIES - McCarty #2	26,000	26,920	29,040	29,040	30,600
206-000-920.300	PUBLIC UTILITIES - N. Center #3	18,000	16,511	18,500	17,175	18,350
206-000-931.000	REPAIRS & MAINT-ADMIN.	5,000	3,848	6,000	5,500	6,000
206-000-931.100	REPAIRS & MAINT - Shattuck #1	22,000	19,290	29,500	28,500	22,000
206-000-931.200	REPAIRS & MAINT - McCarty #2	20,500	18,750	17,000	16,760	17,000
206-000-931.300	REPAIRS & MAINT - N. Center #3	21,500	21,590	17,500	17,000	17,500
206-000-933.000	REPAIRS & MAINT-EQUIPMENT	17,000	14,509	18,000	18,000	19,000
206-000-940.000	RENTALS	1,100	-	1,100	500	1,000
206-000-960.000	EDUCATION & TRAINING-ADMIN.	3,000	2,481	10,000	8,000	9,000
206-000-960.100	EDUCATION & TRAINING - FF	7,000	5,460	18,000	12,300	18,200
206-000-962.000	MISCELLANEOUS	4,000	1,023	2,500	2,000	2,500
206-000-962.900	CONTINGENCY	-	-	18,332	-	35,000
206-000-977.000	EQUIPMENT	38,000	15,617	52,500	14,500	20,500
206-000-983.000	OFFICE EQUIPMENT - ADMIN.	2,000	926	3,800	2,000	2,000
206-000-983.100	EQUIPMENT - Shattuck #1	2,500	2,337	2,500	2,500	2,500
206-000-983.200	EQUIPMENT - McCarty #2	2,500	1,601	2,500	2,500	2,500
206-000-983.300	EQUIPMENT - N. Center #3	2,500	2,208	2,500	2,500	2,500
206-000-984.000	RADIO EQUIPMENT	500	-	-	-	1,000
206-000-999.000	TRANSFER TO GEN FD-ADMIN	97,230	94,420	98,581	98,581	103,733
Total Appropriations:		\$ 1,864,690	\$ 1,765,048	\$ 1,908,856	\$ 1,753,010	\$ 1,800,479

FIRE CAPITAL IMPROVEMENT

Purpose:

This capital improvement budget is intended to support two primary activities: Major expenditures to fund improvements, major repairs or additions to fire department buildings and grounds, and the acquisition of new apparatus and staff vehicles to meet the needs of Saginaw Township citizens for emergency services.

Current Operation:

The Fire Department operates out of three fire stations and a headquarters building. Station one has two engines, a squad, a pickup truck, and a heavy rescue that transports our hazardous materials and special rescue equipment. Station two has a 100-foot aerial platform truck, one engine, one squad and a utility vehicle. Station three has a 78-foot Quint, one engine, a squad, and a utility vehicle.

The Fire Department is recommending the purchase of one inspector's vehicle for budget year 2022-23. These items have been included in the Capital Plan and budget.

It is the policy of the Township to replace engines, quints, heavy rescues, and squads at a minimum of fifteen years and a maximum of eighteen years. Aerial trucks shall be replaced at a minimum of twenty years and a maximum of twenty-three years. Engines, quints, heavy rescues, and squads will be evaluated in their thirteenth year of service and aerial trucks in their eighteenth year of service. Based on the evaluation, the Chief will recommend to the Manager the year of replacement for each apparatus.

Projection:

The Fire Department Administration is proposing that the amount designated in the millage rate established by the Township Board be set at .4 mills for fire capital improvements.

FIRE CAPITAL IMPROVEMENT

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
213-000-402.000	CURRENT PROPERTY TAXES	\$ 495,437	\$ 496,742	\$ 505,187	\$ 504,900	\$ 525,000
213-000-405.000	LESS TAX WRITE DOWN	(1,850)	(57)	(1,850)	(1,225)	(1,960)
213-000-664.000	INTEREST EARNINGS	1,000	876	1,000	200	200
213-000-673.000	SALES OF FIXED ASSETS	42,000	35,000	15,000	-	6,000
213-000-691.000	MISCELLANEOUS REVENUE	-	-	-	-	-
213-000-697.000	APPROPRIATION FR(TO) FD BAL	58,413	-	(464,337)	(478,875)	(459,240)
Total Estimated Revenue:		\$ 595,000	\$ 532,561	\$ 55,000	\$ 25,000	\$ 70,000
--- Appropriations ---						
213-000-975.000	RESERVE - FUTURE OUTLAY	\$ -	\$ -	\$ -	\$ -	\$ -
213-000-977.000	EQUIPMENT/RENOVATIONS	595,000	594,668	55,000	25,000	70,000
Total Appropriations:		\$ 595,000	\$ 594,668	\$ 55,000	\$ 25,000	\$ 70,000

POLICE DEPARTMENT

Purpose:

The Saginaw Township Police Department is committed to providing professional, effective and efficient law enforcement services to all citizens, residents and nonresidents alike. With safety of the community being our primary responsibility, we continually strive to improve the quality and level of services we provide.

Current Operation:

Patrol Division - The Patrol Division consists of 20 officers and four sergeants who are assigned as shift supervisors. All officers and sergeants in the Patrol Division are under the direction of the Patrol Operations Lieutenant. Civilian personnel in the Records Section are also under the command of the Patrol Operations Lieutenant.

Investigations Division - The Investigations Division, commanded by a Detective Lieutenant, consists of the Detective Unit and the Crime Prevention Unit.

The Detective Unit is made up of four permanently assigned detectives, three detectives that are assigned to the unit for a two year assignment and one detective sergeant who supervises the unit. Three detectives are assigned to a specific patrol district and investigate all cases that originate in that district. Additionally, one detective is assigned to the M.S.P. Computer Crimes attachment who serves as a financial crimes investigator and another detective is assigned to B.A.Y.A.N.E.T. who handles narcotics cases. The detective sergeant also supervises a civilian operations support officer who maintains control of evidence for the department.

The Crime Prevention Unit consists of three crime prevention officers (one assigned to each patrol district), one school resource officer within all three high schools and one school resource officer assigned to W.P.M.S. The unit is commanded by a detective sergeant.

Community Policing - The three Crime Prevention Officers work with area businesses to combat a variety of common business crimes such as shoplifting, credit card fraud, etc. In addition, the CPOs meet with area Neighborhood Watch Programs and spend time promoting the Rental Community Partnership program in district apartment complexes. The CPOs are active in the area schools teaching the TEAM program (Teaching, Educating, and Mentoring). The CPO's partner with the Township's three Code Enforcement Officers and Fire Inspectors to assist with maintaining the quality of life throughout our community.

Projection:

Members of Saginaw Township Police Department are committed to providing the best service possible to ensure a safe community. Proactively, members will focus on preventing and deterring criminal activity from occurring within Saginaw Township. Through the use of a statewide records management system, the department shares information with many law enforcement agencies throughout the state of Michigan, including all agencies in Saginaw County. Our personnel interact frequently with other law enforcement personnel in an effort to apprehend individuals involved in criminal activity. Since crime knows no boundaries, our detectives meet weekly with detectives regionally to discuss ongoing investigations and develop information on suspects committing crimes throughout the Great Lakes Bay Region.

The Crime Prevention Officer program continues to work with retail businesses, area schools, Neighborhood Watch programs and the managers of our apartment complexes. This past year the Crime Prevention Officers developed the Community Partnership Program which now encompasses all of the programs that they offer. Business and citizen response to the program has been excellent. The Program offers crime prevention services to the managers of our apartment complexes; business community through the Business Watch program; the Shoplifter Task Force program which works closely with loss prevention officers in order to deter retail theft at our businesses and crime prevention seminars and site security surveys to educate our citizens and business owners. The Crime Prevention Officers work closely with the three Code Enforcement Officers and the Fire Inspectors in an effort to address environmental concerns that are occurring within the neighborhoods and apartment complexes. Together they are striving to maintain

The Citizen's Police Academy has been extremely successful and will be offered again this year if COVID-19 restrictions are lifted. Participating citizens get a firsthand look at how the police department operates. The citizens continue to give the instructors and the academy program very high ratings. Upon graduation, many of these citizens become our ambassadors within their neighborhoods and the community. They promote the department and quite often recruit new participants for the next academy. All of them have found the Citizen Police Academy to be a most rewarding experience.

Traffic safety will continue to be a primary focus of the department. Patrol officers will monitor traffic and major intersections to ensure that motorists obey the traffic laws and are able to safely drive throughout the community. Speed monitoring devices will record traffic speeds and patterns in neighborhoods so that officers can give attention where and when needed to reduce citizen complaints. Patrol officers will identify high traffic crash locations and initiate pro-active measures to reduce crashes and injuries.

In 2022, the agency will be creating a new command position who's primary focus will be to guide the agency through the Michigan Association of Chief of Police Accreditation process. The new Administrative Lieutenant will serve as the Accreditation Manager and will begin the two year "self assessment" phase of the program in preparation to becoming an accredited agency.

POLICE DEPARTMENT

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
207-000-402.000	CURRENT PROPERTY TAXES	\$ 7,225,000	\$ 7,221,871	\$ 7,339,642	\$ 7,334,470	\$ 7,627,849
207-000-405.000	LESS TAX WRITE DOWN	(14,500)	(1,953)	(25,500)	(16,700)	(26,720)
207-000-423.000	PAYMENT IN LIEU OF TAXES	6,000	5,791	5,800	5,866	5,800
207-000-441.000	LOCAL COMM. STABILIZATION SH	18,000	54,168	40,000	62,000	62,000
207-000-446.000	PENALTIES & INT ON TAX	350	362	350	350	350
207-000-514.000	BIKE REGISTRATIONS	-	7	-	11	-
207-000-528.000	OTHER FEDERAL GRANTS	43,000	41,000	-	-	-
207-000-543.000	GRANT-DRUG ENFORCEMENT	-	6,918	-	5,000	-
207-000-570.000	LIQUOR LICENSE FEES	28,000	26,840	28,000	21,253	22,000
207-000-575.000	STATE TRAINING GRANT	7,500	5,495	6,500	5,948	6,000
207-000-610.000	ACCIDENT REPORTS	9,000	8,593	9,000	8,500	9,000
207-000-625.000	WITNESS FEES	1,600	1,603	1,600	1,600	1,600
207-000-630.000	VEHICLE INSPECTION FEES	3,000	2,070	3,000	1,600	-
207-000-655.000	FORFEITURES - STATE (DRUGS)	-	5,933	-	31	-
207-000-655.100	FORFEITURES - (NON DRUG)	-	4,151	-	3,305	-
207-000-657.000	ALARM VIOLATION FEES	1,000	525	1,000	1,000	1,000
207-000-664.000	INTEREST EARNINGS	10,000	7,560	10,000	1,500	1,500
207-000-673.000	SALE OF EQUIPMENT	21,000	35,008	20,000	10,000	10,500
207-000-675.000	DONATIONS-PRIVATE SOURCES	1,000	-	1,000	4,406	7,025
207-000-690.000	CELL PHONE REIMBURSEMENT	300	300	300	150	-
207-000-691.000	MISCELLANEOUS REVENUE	112,000	116,310	6,000	7,500	6,000
207-000-692.000	DONATIONS-TEAM	25,000	20,850	25,000	17,642	20,000
207-000-694.000	OHSP GRANT	15,200	4,708	17,300	6,743	-
207-000-695.000	TRANSFER FROM GENERAL FD	932,000	932,000	932,000	932,000	932,000
207-000-696.000	PRIVATE REIMB/MALL PTL	24,530	16,900	66,214	25,000	31,305
207-000-697.000	APPROPRIATION TO FD BAL	(1,084,341)	-	(1,058,645)	(1,406,178)	(1,148,765)
207-307-528.000	OTHER FEDERAL GRANTS	-	2,000	-	-	-
207-307-600.000	GOLFSIDE ASSN. REVENUE	74,035	54,510	72,935	20,839	-
207-307-673.000	SALES OF FIXED ASSETS	-	-	-	2,950	-
207-307-692.000	MISC. REIMB & REFUNDS	1,000	1,617	600	-	-
207-308-528.000	OTHER FEDERAL GRANTS	25,710	21,205	4,601	4,537	-
Total Estimated Revenue:		\$ 7,485,384	\$ 8,596,342	\$ 7,506,697	\$ 7,061,323	\$ 7,568,444

POLICE DEPARTMENT

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
207-000-701.000	SALARIES-ADMIN	\$ 312,876	\$ 308,371	\$ 311,415	\$ 327,060	\$ 393,335
207-000-702.000	SALARIES-PATROLMEN & SGTS	2,813,000	2,759,853	2,973,000	2,852,362	3,067,095
207-000-703.000	SALARIES-OVERTIME	130,000	109,384	140,000	130,000	140,000
207-000-704.000	SALARIES-SECRETARY	277,606	274,060	286,750	271,940	282,820
207-000-706.000	SALARIES-CROSSING GUARDS	43,092	36,239	43,457	43,457	45,195
207-000-707.000	SALARIES-MALL OT	-	-	-	-	-
207-000-707.200	SALARIES-CONTRACT OT	22,000	23,481	61,682	25,000	28,275
207-000-708.000	COURT TIME	25,000	18,374	40,000	40,000	45,000
207-000-709.000	SALARY-BAYANET OFFICER	71,994	61,822	-	-	-
207-000-710.000	SALARIES-EST	4,000	2,827	4,500	4,500	4,000
207-000-711.000	SALARIES-CUSTODIAL	20,555	19,666	20,553	19,046	19,524
207-000-712.000	SALARIES-PART-TIME	-	-	-	-	-
207-000-714.000	SALARIES-OHSP	15,200	4,544	17,300	6,743	-
207-000-715.000	SOCIAL SECURITY	289,484	266,507	303,365	287,342	310,685
207-000-717.000	HEALTH-EMP. CASH BENEFIT	36,000	36,150	36,000	36,000	36,000
207-000-719.000	HOSPITALIZATION	723,295	723,288	663,555	663,552	398,685
207-000-719.100	MEDIGAP FUNDING	7,786	7,786	7,066	7,066	33,116
207-000-719.200	RETIREE INSURANCE FUNDING	100,000	100,000	100,000	100,000	100,000
207-000-719.300	UNION RETIREE INSURANCE	290,000	290,000	290,000	290,000	290,000
207-000-719.400	HCSP CONTRIBUTIONS	25,350	25,410	29,337	26,335	27,000
207-000-720.000	LIFE INSURANCE	10,290	10,290	10,494	10,494	6,066
207-000-721.000	SHORT TERM DISABILITY	31,534	31,534	35,006	35,006	3,953
207-000-722.000	PENSION-DEFINED BENEFIT-MER	461,523	445,595	483,000	460,000	475,000
207-000-722.100	PENSION-DEFINED CONTRIBUT.	86,559	63,872	74,000	72,000	76,000
207-000-723.000	LONG TERM DISABILITY	8,221	7,542	8,200	7,500	7,500
207-000-728.000	SUPPLIES - OFFICE	3,000	2,948	3,200	3,200	3,000
207-000-740.000	SUPPLIES - OPERATING	35,000	26,504	40,000	40,000	40,000
207-000-744.000	SUPPLIES - UNIFORMS	53,850	51,737	55,125	55,125	54,000
207-000-807.000	AUDIT FEES	1,000	-	-	-	-
207-000-817.000	CONTRACTUAL SERVICES	31,785	23,570	36,877	33,952	45,260
207-000-818.000	INVESTIGATION SERVICES	500	-	500	500	500
207-000-820.000	FEDERAL FORFEIT EXPENDITURE	-	-	-	-	-

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
207-000-821.000	PROGRAM-TEAM	\$ 25,000	\$ 16,743	\$ 25,000	\$ 17,642	\$ 20,000
207-000-825.000	WITNESS FEES	100	-	500	500	500
207-000-828.000	MEDICAL SERVICES	2,000	-	2,000	2,000	2,000
207-000-851.000	RADIO/MDC MAINTENANCE	30,000	30,000	30,000	30,000	30,000
207-000-853.000	TELEPHONE	10,480	10,277	10,640	10,640	11,400
207-000-863.000	REPAIRS & MAINT. - VEHICLES	70,000	69,612	70,000	70,000	70,000
207-000-867.000	GAS & OIL	80,000	54,473	80,000	80,000	80,000
207-000-910.000	INSURANCE & BONDS	163,830	165,188	167,000	165,458	180,000
207-000-917.000	WORKERS COMPENSATION	112,330	119,055	145,500	144,394	145,000
207-000-918.000	LESS WORKERS COMP DIVIDEND	(30,720)	(31,440)	-	(28,688)	-
207-000-920.000	PUBLIC UTILITIES	10,000	8,923	10,000	10,000	10,000
207-000-931.000	REPAIRS & MAINT - BUILDING	293,200	22,609	18,082	8,082	268,140
207-000-932.000	REMODEL-BUILDING	-	268,949	-	10,000	-
207-000-933.000	REPAIRS & MAINT - EQUIPMENT	3,850	2,505	4,445	4,416	4,320
207-000-959.000	TRAINING-P.A.302 FUNDS	7,500	6,266	9,025	5,948	6,000
207-000-960.000	EDUCATION & TRAINING	6,000	1,757	12,500	12,500	12,500
207-000-962.000	MISCELLANEOUS	10,000	6,974	10,000	10,000	10,000
207-000-962.900	CONTINGENCY	-	-	127,560	-	142,000
207-000-965.000	TRANSFER TO GEN FD-ADMIN	432,000	432,000	432,000	432,000	432,000
207-000-977.000	COMPUTER EQUIPMENT	3,100	3,289	2,990	2,990	9,695
207-000-983.000	OFFICE EQUIPMENT	1,800	180	2,310	2,310	34,000
207-000-984.000	VEHICLE EQUIPMENT	25,675	17,967	19,430	19,430	32,800
207-000-985.000	VEHICLES	162,840	140,836	142,416	142,416	111,150
207-000-986.000	WEAPONS	3,500	1,476	5,226	5,224	1,476
207-000-994.000	INTEREST EXPENSE	31,654	31,654	27,555	27,555	23,454
207-307-701.000	WAGES	61,342	46,747	61,342	17,000	-
207-307-715.000	SOCIAL SECURITY	4,693	3,614	4,693	1,301	-
207-307-744.000	SUPPLIES-UNIFORMS	800	500	800	800	-
207-307-861.000	VEHICLE EXPENSE	5,000	4,480	5,000	1,232	-
207-307-910.000	INSURANCE & BONDS	3,200	2,785	1,700	3,456	-
207-308-740.000	OPERATING SUPPLIES	6,635	3,964	4,505	4,441	-
207-308-817.000	CONTRACTUAL SERVICE	190	169	96	96	-
207-308-977.000	EQUIPMENT	18,885	17,091	-	-	-
Total Appropriations:		\$ 7,485,384	\$ 7,189,997	\$ 7,506,697	\$ 7,061,323	\$ 7,568,444

ART IN PUBLIC PLACES

Purpose:

Art in Public Places sponsors Art Exhibitions and Shows to foster art appreciation and add art to the Township collection on exhibit in various Township Buildings.

Current Operation:

This budget provides funds to co-sponsor an Art Show with the Art in Public Places Committee. Much of the expense of running an art show is underwritten by donations and artist registration fees. With no art show having taken place in the spring of 2020, and the 2021 show having been canceled, vendors have asked we retain their donations until the next art show takes place.

Projection:

This fund will continue to support fine arts and add to the Township Art Collection.

ART IN PUBLIC PLACES

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
601-000-600.000	CHARGE FOR SERVICES	\$ 1,960	\$ 65	\$ 1,960	\$ 225	\$ 2,125
601-000-664.000	INTEREST EARNINGS	40	9	10	3	3
601-000-675.000	DONATIONS-PRIVATE SOURCES	5,000	-	5,000	-	5,000
601-000-697.000	APPROPRIATION FROM FD BAL	875	-	905	(178)	897
Total Revenue:		\$ 7,875	\$ 74	\$ 7,875	\$ 50	\$ 8,025
--- Appropriations ---						
601-000-728.000	SUPPLIES - OFFICE	\$ 300	\$ -	\$ 300	\$ 50	\$ 400
601-000-730.000	POSTAGE & METER	300	-	300	-	300
601-000-740.000	AWARDS	5,000	-	5,000	-	5,000
601-000-741.000	PRINTING	450	-	450	-	450
601-000-742.000	REFRESHMENTS	1,200	-	1,200	-	1,200
601-000-743.000	PROMOTION	100	-	100	-	100
601-000-817.000	ART JUDGE	325	-	325	-	325
601-000-962.000	MISCELLANEOUS	200	-	200	-	250
Total Appropriations:		\$ 7,875	\$ -	\$ 7,875	\$ 50	\$ 8,025

GARBAGE AND RUBBISH COLLECTION FUND

Purpose:

The Garbage and Rubbish Collection Fund collects special assessments from all single family residences and duplexes and uses those funds to contract with a commercial garbage company to provide Township-wide garbage service to those dwellings. In addition, the Township operates a leachate collection system for the landfill, closed in 1983.

Current Operation:

The Solid Waste Management Program for Saginaw Township includes the weekly pick up of trash, yard waste and recyclables from 13,103 households. Trash is taken to the Tay Ban landfill in Birch Run Township, yard waste is delivered to TDE Enterprises Compost Site in Buena Vista, and recyclables are delivered to a Saginaw transfer facility and processed at a Materials Recovery Facility (MRF) in Traverse City, MI.

In 2015, the Mid-Michigan Waste Authority, representing thirty-four municipal communities in Saginaw County, negotiated a seven (7) year Collection Agreement with Waste Management of Michigan with an execution date of January 1st, 2016, and expiration date of December 31st, 2022. Proposals will be excepted and evaluated in early 2022 for a new five (5) or ten (10) year contract to become effective January 1, 2023.

Our current Landfill operations include the collection and treatment of leachate at our Landfill by means of a wetland treatment process. Treated leachate is then discharged into the Township sewer system and receives additional treatment at our Wastewater Treatment Facility located at 5790 W. Michigan Ave. Our wastewater treatment plant personnel oversee the operation and maintenance of our Wetland Treatment Process adjacent to the landfill.

Projection:

Beginning in January, 2022, the special assessment for garbage collection and disposal will be increased from \$171 per single family residence to \$182 to accommodate the additional cost to process community recyclables.

GARBAGE AND RUBBISH COLLECTION FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
226-000-528.000	OTHER FEDERAL GRANTS	\$ 30,722	\$ 30,722	\$ -	\$ -	\$ -
226-000-600.000	CHARGE FOR SERVICES - TAX	2,236,338	2,237,049	2,236,338	2,384,746	2,489,570
226-000-600.100	CHARGE FOR SERVICES - NEW H	2,100	1,097	1,500	1,500	1,500
226-000-664.000	INTEREST EARNINGS	4,300	2,293	2,000	1,172	1,072
226-000-691.000	MISCELLANEOUS REVENUE	-	-	-	-	-
226-000-692.000	SALE OF RECYCLING BINS	-	-	-	-	-
226-000-696.000	APPROPRIATION FR/(TO) FD BAL	73,431	-	255,563	53,833	88,455
Total Estimated Revenue:		\$ 2,346,891	\$ 2,271,161	\$ 2,495,401	\$ 2,441,251	\$ 2,580,597
Landfill						
--- Appropriations ---						
226-526-703.000	SALARIES - UNION/SEASONAL	\$ 500	\$ 145	\$ 500	\$ 500	\$ 500
226-526-715.000	SOCIAL SECURITY	38	10	38	38	38
226-526-719.400	HCSP CONTRIBUTIONS	-	-	-	5	-
226-526-740.000	SUPPLIES - OPERATING	-	-	-	-	-
226-526-819.000	LANDFILL TESTING	-	-	-	-	-
226-526-821.000	ENGINEERING	-	-	-	-	-
226-526-853.000	TELEPHONE	-	-	-	-	-
226-526-920.000	PUBLIC UTILITIES	3,100	3,131	3,500	3,500	3,500
226-526-932.000	REPAIRS & MAINTENANCE	5,000	5,400	5,000	5,000	5,000
226-526-962.000	MISCELLANEOUS	-	-	-	-	-
Subtotal		8,638.00	8,686.00	9,038.00	9,043.00	9,038.00

Waste Collection**--- Appropriations ---**

226-528-701.000	SALARIES - CLERICAL	\$	11,543	\$	11,553	\$	12,016	\$	12,000	\$	12,480
226-528-702.000	SALARIES - BRUSHSITE		1,000		38		1,000		1,000		1,000
226-528-715.000	SOCIAL SECURITY		960		879		996		1,063		1,100
226-528-717.000	HEALTH-EMP. CASH BENEFIT		900		904		900		900		900
226-528-740.000	SUPPLIES - OPERATING		1,000		-		1,000		1,000		1,000
226-528-817.000	CNTRCTL SRVC - MMWA REFUSE		2,236,250		2,209,678		1,168,875		1,210,967		1,211,861
226-528-817.010	CNTRCTL SRVC - MMWA RECYCL		-		-		659,354		627,161		688,609
226-528-817.020	CNTRCTL SRVC - MMWA YARD W.		-		-		382,391		366,828		392,519
226-528-817.030	CNTRCTL SRVC - MMWA ADMIN		-		-		79,122		78,507		78,619
226-528-817.090	CNTRCTL SRVC - MMWA OTHER		-		-		83,045		83,204		83,204
226-528-817.100	CNTRCTL SRVC - OTHER		35,600		35,384		-		-		-
226-528-932.000	REPAIRS & MAINTEN - BRUSH SIT		46,000		31,823		46,000		45,500		46,000
226-528-962.900	CONTINGENCY		-		-		48,000		-		50,000
226-528-965.000	TRANSFER TO GEN FD-ADMIN		5,000		3,183		3,664		4,078		4,267
Subtotal			2,338,253.00		2,293,442.00		2,486,363.00		2,432,208.00		2,571,559.00
Total Appropriations:		\$	2,346,891	\$	2,302,128	\$	2,495,401	\$	2,441,251	\$	2,580,597

BUILDING CAPITAL IMPROVEMENT

Purpose:

The Building Capital Improvement Fund receives transfers from the various funds to be used for renovations to Township owned buildings.

Current Operation:

There are no capital projects planned for the upcoming fiscal year.

Projection:

The Township will continue projects to maintain existing buildings to the extent funds are available.

BUILDING CAPITAL IMPROVEMENT

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
211-000-501.000	DOE GRANT	\$ -	\$ -	\$ -	\$ -	\$ -
211-000-664.000	INTEREST EARNINGS	900	143	150	20	20
211-000-695.000	TRANSFER FROM GENERAL FD	-	-	-	-	-
211-000-695.001	FUEL SURCHARGE TRANSFER	9,500	7,971	8,000	8,000	8,000
Total Estimated Revenue:		\$ 10,400	\$ 8,114	\$ 8,150	\$ 8,020	\$ 8,020
--- Appropriations ---						
211-000-931.100	REPAIRS TWP HALL	\$ -	\$ -	\$ -	\$ -	\$ -
211-000-931.200	REPAIRS PUBLIC SAFETY	-	-	-	-	-
211-000-931.300	REPAIRS - LIGHTING	-	-	-	-	-
211-000-962.000	MISCELLANEOUS	-	-	-	-	-
211-000-975.000	RESERVE FOR FUTURE PROJ.	10,400	-	8,150	8,020	8,020
Total Appropriations:		\$ 10,400	\$ -	\$ 8,150	\$ 8,020	\$ 8,020

PARKS CAPITAL

Purpose:

The Parks Capital Fund was established to construct park improvements using proceeds from the sale of land adjacent to Harvey Randall Wickes Recreational Complex.

Current Operation:

This budget supports construction of park improvements using proceeds from the sale of land adjacent to Harvey Randall Wickes Recreational Complex. There are no Parks projects planned for the upcoming fiscal year.

Projection:

Funds will be used to purchase park land or construct park improvements.

PARKS CAPITAL (established by 1994-95 budget resolution)

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
402-000-664.000	INTEREST EARNINGS	\$ 75	\$ 22	\$ 25	\$ 5	\$ 5
402-000-675.000	DONATIONS-PRIVATE SOURCES	-	-	-	-	-
402-000-697.000	APPROPRIATION FROM FD BAL	(75)	-	(25)	(5)	(5)
Total Estimated Revenue:		\$ -	\$ 22	\$ -	\$ -	\$ -
--- Appropriations ---						
402-000-970.000	CONSTRUCTION	\$ -	\$ -	\$ -	\$ -	\$ -
Total Appropriations:		\$ -	\$ -	\$ -	\$ -	\$ -

SPECIAL ASSESSMENT REVOLVING FUND

Purpose:

This fund was established by the 1985-86 budget resolution to receive transfers from the general fund consisting of balances on closed out water and sewer special assessment debt service funds. These monies are used to finance construction of public improvements supported by special assessments.

Current Operation:

Based upon an increased number of special assessment road projects having successfully been undertaken in recent years, projects are currently being completed with the aid of special assessment bond funding for all large cost projects. Contributions from Saginaw Township and the Saginaw County Road Commission will remain the same.

Projection:

In the future, additional special assessment bonds will be issued as deemed necessary to finance special assessment projects due to cash flow restraints. For Fiscal Year 2022-23, the one anticipated project will be financed through the Special Assessment Revolving Fund.

SPECIAL ASSESSMENT REVOLVING FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
805-000-445.000	INTEREST ON S/A	\$ 50,000	\$ 26,523	\$ 25,000	\$ 22,593	\$ 19,186
805-000-447.000	S/A COLLECTION FEE	-	-	-	-	-
805-000-580.000	ROAD COMMISSION ALLOC.	-	-	-	-	-
805-000-664.000	INTEREST EARNINGS	-	34	100	200	200
805-000-672.000	SPECIAL ASSESSMENTS	192,000	100,429	85,536	85,183	99,208
805-000-696.000	PROCEEDS FROM SALE OF BONDS	-	-	-	-	-
805-000-697.000	APPROPRIATION FR(TO) FD BAL	(242,000)	-	(110,636)	(107,976)	21,656
Total Estimated Revenue:		\$ -	\$ 126,986	\$ -	\$ -	\$ 140,250
--- Appropriations ---						
805-000-970.000	CONSTRUCTION	\$ -	\$ -	\$ -	\$ -	\$ 140,250
805-000-970.008	SILVERWOOD REPAVING	-	-	-	-	-
805-000-970.009	AUTUMN RIDGE PAVING	-	-	-	-	-
805-000-970.010	GOLFSIDE PAVING	-	-	-	-	-
805-000-970.011	CAMBRIDGE PAVING	-	-	-	-	-
805-000-993.000	PAYING AGENT FEES	-	-	-	-	-
Total Appropriations:		\$ -	\$ -	\$ -	\$ -	\$ 140,250

SPECIAL ASSESSMENT DEBT SERVICE FUND

Purpose:

This fund was established in fiscal year 2019-20 to account for the collection of special assessment principal and interest payments designated for repayment of special assessment debt issued, as well as the related debt service expenses.

Current Operation:

2019 Special Assessment Bonds were issued on December 19, 2019 to partially finance the Cambridge Village Subdivision Resurfacing Project and are scheduled to be repaid over 12 years.

Projection:

In the future, additional special assessment bonds will be issued as deemed necessary to finance special assessment project.

SPECIAL ASSESSMENT DEBT SERVICE FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
852-000-445.000	INTEREST ON S/A	\$ 24,000	\$ 23,036	\$ 20,000	\$ 19,765	\$ 17,789
852-000-672.000	SPECIAL ASSESSMENTS	60,572	70,825	52,000	49,415	49,415
852-000-697.000	APPROPRIATION FROM FD BAL	(37,852)	-	(9,527)	(3,069)	(5,246)
Total Estimated Revenue:		\$ 46,720	\$ 93,861	\$ 62,473	\$ 66,111	\$ 61,958
--- Appropriations ---						
852-000-991.000	PRINCIPAL	\$ 36,000	\$ 36,000	\$ 51,000	\$ 51,000	\$ 52,000
852-000-992.000	INTEREST EXPENSE	10,720	10,720	11,473	15,111	9,958
Total Appropriations:		\$ 46,720	\$ 46,720	\$ 62,473	\$ 66,111	\$ 61,958

HEALTH BENEFIT INTERNAL SERVICE FUND

Purpose:

This fund was created in 1981 to account for the receipt of revenues from the various operating funds of the Township to be used for payment of employee health benefits, short-term disability income, third party processing costs and reinsurance.

Current Operation:

The Township offers health and dental insurance to eligible active employees and retirees through self-insured Blue Cross/Blue Shield plans. Retiree benefits are currently paid for out of this internal service fund. In addition, the Township is making annual contributions to a Retiree Health Trust Fund for future retiree health costs.

Projection:

Management will continue to monitor and evaluate the health benefit plans offered in order to provide the best benefit at a cost that is manageable for both the Township and its employees.

HEALTH BENEFIT INTERNAL SERVICE FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
677-000-664.000	INTEREST EARNINGS	\$ -	\$ 144	\$ 200	\$ 20	\$ 20
677-000-665.000	CONTRIBUTION FOR RETIREES	-	679,729	677,288	679,788	728,008
677-000-671.910	GENERAL FUND - HEALTH	-	565,716	535,860	535,848	376,414
677-000-671.930	POLICE FUND - HEALTH	-	723,288	663,555	663,552	398,685
677-000-671.950	FIRE FUND HEALTH	-	103,248	96,680	96,672	52,726
677-000-671.960	WATER FUND - HEALTH	-	122,184	124,284	124,284	72,069
677-000-671.970	SEWER FUND - HEALTH	-	263,640	240,919	240,912	145,260
677-000-671.980	DEP.CONTINUATION - HEALTH	-	209,613	214,813	214,813	271,365
677-000-672.010	GENERAL FUND - LIFE INS.	-	9,761	9,882	9,882	5,702
677-000-672.030	POLICE FUND - LIFE INS.	-	10,290	10,494	10,494	6,066
677-000-672.050	FIRE FUND - LIFE INS.	-	1,560	1,481	1,481	701
677-000-672.060	WATER FUND - LIFE INS.	-	1,754	1,703	1,703	1,239
677-000-672.070	SEWER FUND - LIFE INS.	-	3,142	3,091	3,091	1,837
677-000-672.110	GENERAL FUND - STD	-	22,882	25,193	25,193	5,603
677-000-672.130	POLICE FUND - STD	-	31,534	35,006	35,006	3,953
677-000-672.150	FIRE FUND - STD	-	6,550	4,345	4,345	-
677-000-672.160	WATER FUND - STD	-	5,189	5,587	5,587	341
677-000-672.170	SEWER FUND - STD	-	9,471	10,342	10,342	1,486
677-000-692.000	MISC REIMBURSEMENTS	-	-	-	-	-
677-000-695.000	REVERTED SPENDING ACCTS	-	-	-	-	-
677-000-697.000	APPROPRIATION FROM FD BAL	-	-	259,746	(148,737)	377,795
Total Estimated Revenue:		\$ -	\$ 2,769,695	\$ 2,920,469	\$ 2,514,276	\$ 2,449,270

--- Appropriations ---

677-000-715.000	SOCIAL SECURITY	\$	-	\$	-	\$	-	\$	-
677-000-717.000	MISC EXPENSE		-		-		-		-
677-000-717.500	POLICE RETIREE HEALTH		-	360,365	391,368	284,987	283,664		
677-101-717.500	GENERAL FUND RETIREE HEALTH		-	66,879	79,252	94,603	114,421		
677-527-717.500	SEWER RETIREE HEALTH		-	903	-	1,178	12,512		
677-556-717.500	WATER RETIREE HEALTH		-	2,665	-	1,963	89,397		
677-000-718.000	MEDIGAP EXPENSE		-	48,041	74,400	-	-		
677-000-719.000	HEALTH EXPENSE		-	-	-	-	-		
677-000-721.000	DISABILITY EXPENSE		-	-	-	-	-		
677-000-722.000	PENSION CONTRIBUTION		-	-	-	-	-		
677-101-718.000	GENERAL FUND MEDIGAP		-	-	-	18,564	20,917		
677-101-719.000	GENERAL FUND HEALTH		-	450,101	612,177	548,262	618,625		
677-101-720.000	LIFE INSURANCE		-	9,363	9,882	7,000	6,100		
677-101-721.000	STD DISABILITY		-	8,246	27,126	15,653	19,697		
677-305-718.000	POLICE FUND MEDIGAP		-	-	-	44,863	56,315		
677-305-719.000	POLICE FUND HEALTH		-	575,427	758,104	678,925	672,700		
677-305-720.000	LIFE INS.		-	9,856	10,494	7,500	6,500		
677-305-721.000	STD DISABILITY		-	11,363	37,699	21,750	24,125		
677-335-718.000	FIRE FUND MEDIGAP		-	-	-	1,547	1,609		
677-335-719.000	FIRE FUND HEALTH		-	82,184	110,442	108,726	121,849		
677-335-720.000	LIFE INS.		-	1,361	1,481	1,053	900		
677-335-721.000	STD DISABILITY		-	2,360	4,680	2,700	3,118		
677-527-718.000	SEWER FUND MEDIGAP		-	-	-	3,094	4,827		
677-527-719.000	SEWER FUND HEALTH		-	209,774	275,157	246,493	243,250		
677-527-720.000	LIFE INS.		-	3,079	3,091	2,240	1,900		
677-527-721.000	STD DISABILITY		-	3,412	11,145	6,426	7,545		
677-556-718.000	WATER FUND MEDIGAP		-	-	-	7,735	11,263		
677-556-719.000	WATER FUND HEALTH		-	97,036	141,753	127,163	123,375		
677-556-720.000	LIFE INS.		-	1,993	1,703	1,380	1,000		
677-556-721.000	STD DISABILITY		-	1,869	6,015	3,471	3,661		
677-965-965.000	TRANSFER TO RETIREE HEALTH TRUS		-	363,500	364,500	277,000	-		
Total Appropriations:		\$	-	\$ 2,309,777	\$ 2,920,469	\$ 2,514,276	\$ 2,449,270		

SEWER FUND

Purpose:

This enterprise fund was established to operate the Township sewer system. The waste water collection system is divided into four districts: Northeast Sewer District (4,419 customers), Weiss St. Sewer District (2,923 customers), Southwest and Center Rd. Sewer Districts (7,789 customers). Waste water collected from the Northeast and Weiss St. Sewer Districts is processed and treated at the City of Saginaw Waste Water Treatment Facility. The Northwest Utilities Authority is responsible for the distribution and processing of waste water in the Northeast Sewer District. The waste water collected from the Southwest and Center Rd. Sewer Districts is processed and treated at the Saginaw Charter Township Waste Water Treatment Facility. Saginaw Township provides treatment services to the community of Thomas Township which contributes 25% of the total flow and operating costs at the Saginaw Charter Township Waste Water Treatment Facility.

Current Operation:

The operation and maintenance of the Township's wastewater collection system and treatment plant are performed by the employees of the Department of Public Services. Personnel who are certified in wastewater collection and treatment operate and maintain nine pumping facilities (lift stations), a 6.0 MG combined-sewer-overflow facility, and a 6.5 MGD extended aeration wastewater treatment facility. DPS utility personnel perform normal maintenance and repair to the township's wastewater collection system. Approximately 15 miles of priority sewer lines are cleaned annually by DPS personnel. In addition, outside sewer cleaning contractors are hired to perform special cleaning and televising of sewer mains in various sections of the Township sewer system.

Projection:

For the 2022-23 budget year, we will continue to improve the efficiency of our wastewater treatment plant and collection system pump stations by replacing older deteriorated processing equipment and incorporating modern technology. In addition, we will be working on the rehabilitation of the George Street Pump Station which will include the installation of a standby generator.

SEWER FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
571-000-528.000	OTHER FEDERAL GRANTS	\$ -	\$ 9,975	\$ -	\$ -	\$ -
571-000-601.000	COMMODITY CHARGE	2,764,977	2,870,067	2,785,309	2,963,567	3,105,118
571-000-601.100	READINESS TO SERVE	3,146,322	3,155,668	3,193,969	3,192,630	3,240,532
571-000-602.000	THOMAS TWP SEWER CHG	440,000	411,587	440,000	440,000	440,000
571-000-623.000	SYSTEM DEVELOPMENT FEE	75,000	46,210	75,000	75,000	75,000
571-000-662.000	PENALTIES	41,000	30,082	41,000	41,000	36,000
571-000-671.000	INTEREST ON INVESTMENTS	42,500	36,611	20,000	21,802	19,301
571-000-671.100	INT. ON INVEST-REPLACEMNT	3,800	3,775	1	600	-
571-000-672.000	SPECIAL ASSESSMENT INCOME	8,500	3,773	2,454	102,913	1,301
571-000-690.000	CELL PHONE REIMBURSEMENT	1,025	600	600	213	-
571-000-693.000	CONTRIBUTED CAPITAL	-	179,000	-	-	-
571-000-694.000	MISCELLANEOUS INCOME	50,000	76,908	5,000	-	-
571-000-695.000	GAIN ON SALE OF ASSETS	-	-	-	9,001	-
571-000-696.000	CHANGE IN ACCRUED VAC.	-	-	-	-	-
571-000-697.000	APPROPRIATION FR/(TO) FD BAL	260,182	-	1,161,923	579,633	265,274
Total Estimated Revenue:		\$ 6,833,306	\$ 6,824,256	\$ 7,725,256	\$ 7,426,359	\$ 7,182,526

SEWER FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
571-700-701.000	SALARIES - ADMINISTRATIVE	\$ 82,853	\$ 56,311	\$ 60,701	\$ 57,751	\$ 59,725
571-700-715.000	SOCIAL SECURITY	6,338	4,076	5,465	4,418	4,569
571-700-716.000	ACCRUED VACATION	-	14,572	-	-	-
571-700-717.000	ACCRUED OPEB ALLOCATION	-	(85,463)	-	-	-
571-700-807.000	AUDIT - 50% WWTP/50% ADMIN	1,500	-	-	-	-
571-700-837.000	SERVICE - SEWER BILLING	35,000	31,618	36,000	30,925	31,500
571-700-962.000	MISCELLANEOUS	-	-	-	-	-
571-700-990.000	GAIN OR LOSS ON DISPOSALS	-	-	-	-	-
Subtotal		125,691	21,114	102,166	93,094	95,794
571-818-819.000	CONTRACT-CITY OF SAGINAW	744,000	744,000	744,000	744,000	744,000
571-818-820.000	CONTRACT-NWUA	919,716	1,076,416	1,050,000	1,050,000	1,050,000
Subtotal		1,663,716	1,820,416	1,794,000	1,794,000	1,794,000
571-929-702.000	SALARIES - CENTER CSO	11,366	8,120	11,650	11,650	11,942
571-929-715.000	SOCIAL SECURITY-CENTER CSO	869	594	891	891	914
571-929-719.400	HCSP CONTRIBUTIONS	-	-	5	5	10
571-929-743.000	CHEMICALS	-	-	2,000	2,000	2,000
571-929-821.000	SERVICE - ENGINEERING	25,000	24,284	37,500	37,500	9,000
571-929-853.000	TELEPHONE - CENTER RD	2,460	1,059	450	450	480
571-929-920.000	UTILITIES - CENTER RD	25,263	20,559	36,463	34,263	37,263
571-929-932.000	REPAIRS & MAINTENANCE	205,000	11,135	33,000	30,294	246,400
571-929-932.100	REPAIRS & MAINT. LINES	5,000	-	5,000	5,000	5,000
Subtotal		274,958	65,751	126,959	122,053	313,009
571-931-701.000	SALARIES - WWTP ADMIN	22,732	23,623	38,680	38,680	40,135
571-931-702.000	SALARIES - OPERATORS	620,324	599,234	625,398	610,530	701,520
571-931-715.000	SOCIAL SECURITY	49,194	44,949	49,981	49,981	54,095
571-931-717.000	HEALTH-EMP. CASH BENEFIT	4,860	4,157	4,500	4,140	4,140
571-931-719.000	HOSPITALIZATION	141,151	141,144	130,325	130,320	82,558
571-931-719.100	MEDIGAP FUNDING	2,083	2,083	2,136	2,136	4,869
571-931-719.200	RETIREE INSURANCE FUNDING	29,000	29,000	29,000	29,000	29,000
571-931-720.000	LIFE INSURANCE	1,918	1,918	1,867	1,867	1,072
571-931-721.000	SHORT TERM DISABILITY	5,720	5,720	6,177	6,177	897
571-931-722.000	PENSION CONTRIBUTION	110,496	101,509	110,496	100,000	105,500
571-931-723.000	LONG TERM DISABILITY	1,657	1,467	1,626	1,500	1,500
571-931-724.000	UNEMPLOYMENT	500	140	250	250	250

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
571-931-728.000	SUPPLIES - OFFICE	1,500	552	1,500	1,500	1,500
571-931-740.000	SUPPLIES - OPERATING	62,000	64,229	60,000	60,000	60,000
571-931-743.000	CHEMICALS	175,000	171,483	185,075	185,075	191,650
571-931-744.000	SUPPLIES - UNIFORMS	8,000	6,889	9,600	9,600	9,800
571-931-807.000	SERVICE - AUDIT	1,700	-	-	-	-
571-931-818.000	SERVICE - CONTRACTURAL	4,500	4,668	5,500	4,080	4,185
571-931-819.000	SERVICE - SAMPLING	9,500	11,932	13,000	8,500	8,500
571-931-821.000	SERVICE -ENGINEERING	38,500	37,828	86,500	82,500	41,500
571-931-827.000	SERVICE - P.A. 29	9,500	8,717	10,000	10,000	10,000
571-931-838.000	SERVICE - WASTE REMOVAL	32,000	32,484	27,000	27,000	27,000
571-931-839.000	SERVICE-SLUDGE APPLICATION	105,000	102,564	126,000	126,000	135,000
571-931-853.000	TELEPHONE	2,150	2,078	2,300	816	850
571-931-861.000	AUTO EXPENSE	20,000	10,761	22,000	22,000	20,000
571-931-867.000	DIESEL FUEL - GENERATOR	5,000	4,765	1,500	1,500	1,500
571-931-910.000	INSURANCE - LIABILITY	40,000	33,028	35,000	30,132	33,000
571-931-917.000	WORKERS COMPENSATION	15,000	16,898	22,749	22,749	23,000
571-931-918.000	LESS WORKERS COMP DIVIDEND	(3,600)	(4,513)	-	(4,552)	-
571-931-920.000	PUBLIC UTILITIES - PLANT	250,000	259,403	270,000	240,000	272,000
571-931-931.000	REPAIRS & MAINT - PLANT	126,000	132,531	130,500	130,500	459,000
571-931-933.000	REPAIRS & MAINT - EQUIPMENT	75,000	78,490	70,000	70,000	70,000
571-931-960.000	EDUCATION & TRAINING	3,200	1,716	4,559	4,559	3,200
571-931-962.000	MISCELLANEOUS	6,000	152	6,000	5,689	6,200
571-931-971.000	REPLACEMNT EQUIPMENT	257,500	222,873	250,000	204,300	38,500
571-931-977.000	EQUIPMENT	97,500	7,152	1,200	1,200	-
Subtotal		2,330,585	2,161,624	2,340,419	2,217,729	2,441,921

Continued...

SEWER FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
571-932-702.000	SALARIES - LINES	494,836	477,399	510,480	510,478	521,519
571-932-715.000	SOCIAL SECURITY	37,855	34,371	39,052	39,052	39,896
571-932-719.000	HOSPITALIZATION	122,496	122,496	110,594	110,592	62,702
571-932-719.100	MEDIGAP FUNDING	1,440	1,440	1,440	1,440	3,192
571-932-719.200	RETIREE INSURANCE FUNDING	28,000	28,000	28,000	28,000	28,000
571-932-720.000	EMPLOYEE LIFE INSURANCE	1,224	1,224	1,224	1,224	765
571-932-721.000	SHORT TERM DISABILITY	3,751	3,751	4,165	4,165	589
571-932-722.000	PENSION CONTRIBUTION	60,801	59,801	62,213	62,000	65,500
571-932-723.000	LONG TERM DISABILITY	912	898	933	890	900
571-932-724.000	UNEMPLOYMENT	500	140	250	250	250
571-932-744.000	SUPPLIES-UNIFORMS	6,000	5,360	6,000	6,000	6,500
571-932-818.000	SERVICE - CONTRACTUAL	2,650	1,910	2,420	1,920	1,932
571-932-821.000	SERVICE - ENGINEERING	134,000	46,019	60,000	60,000	46,500
571-932-861.000	REPAIRS & MAINT - VEHICLE	25,000	15,063	25,000	25,000	25,000
571-932-910.000	INSURANCE - LIABILITY	46,500	37,324	38,000	34,428	38,000
571-932-917.000	WORKERS COMPENSATION	3,500	3,097	4,600	4,550	6,000
571-932-920.000	PUBLIC UTILITIES-PUMP STA	60,000	50,749	49,340	49,340	50,550
571-932-932.000	REPAIRS & MAINT LINES	220,000	216,190	400,000	323,813	543,400
571-932-933.000	REPAIRS & MAINT-PUMP STA	225,000	14,533	1,000,000	1,000,000	225,500
571-932-933.100	REPAIRS & MAINT - OUTSOURCEI	-	-	1,000	926	-
571-932-934.000	REPAIRS & MAINT-RET. BASIN	-	-	-	-	-
571-932-940.000	LEASE - RR CROSSINGS	1,100	1,075	1,110	1,107	1,125
571-932-962.000	MISCELLANEOUS	250	170	250	250	250
571-932-977.000	EQUIPMENT	100,000	-	25,000	24,022	-
Subtotal		1,575,815	1,121,010	2,371,071	2,289,447	1,668,070
571-964-964.000	DEPRECIATION	-	1,012,577	-	-	-
571-988-962.900	CONTINGENCY	-	-	149,147	-	115,000
571-992-993.000	BOND PRINCIPAL	481,484	-	438,019	510,717	344,677
571-992-994.000	INTEREST EXPENSE	200,357	165,788	180,500	181,998	161,877
571-992-995.000	PAYING AGENT FEES	700	750	750	750	750
571-998-965.000	TRANSFER TO GEN FD-ADMIN	180,000	199,323	222,225	216,571	247,428
Subtotal		862,541	1,378,438	990,641	910,036	869,732
Total Appropriations:		6,833,306	6,568,353	7,725,256	7,426,359	7,182,526

Concluded.

WATER FUND

Purpose:

This enterprise fund was established to finance the construction, maintenance and operation of a public water distribution system for the benefit of the residents of Saginaw Charter Township. This system also provides for fire protection throughout the Township.

Current Operation:

Saginaw Charter Township currently has over 258 miles of water mains serving our customers. Township personnel provide the required maintenance to the water distribution system which also includes 2,908 water main control valves and 2,592 fire hydrants. Finished potable water is purchased from the City of Saginaw and distributed to over 15,131 residential and commercial customers in the Township.

Projection:

We will continue to maintain a healthy Fund balance. For budget year 2022-23, our water distribution infrastructure improvement project will involve the replacement of older 1950s watermain composed of asbestos concrete pipe. The section of watermain along Passolt Street between State Street and Brockway Road and Waverly Avenue from Passolt Street to Glendale Avenue will be replaced. This work will improve water distribution pressures and the overall reliability of our water distribution system. The estimated cost of our 2022 capital improvement project is \$925,000.

WATER FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
591-000-528.000	OTHER FEDERAL GRANTS	\$ -	\$ 496	\$ -	\$ -	\$ -
591-000-600.000	CHARGES FOR SERVICES	10,000	643	8,300	-	-
591-000-601.100	READINESS TO SERVE	2,429,625	2,447,483	2,514,721	2,514,721	2,601,892
591-000-601.200	COMMODITY CHARGE	3,140,693	3,271,093	3,450,000	3,468,207	3,710,401
591-000-601.300	SPRINKLER METER	696,658	1,007,148	1,100,000	1,122,976	1,202,020
591-000-601.400	FIRE LINE	77,292	85,611	80,430	80,430	83,245
591-000-603.000	WATER W/O METER	6,000	8,031	6,500	7,850	7,300
591-000-619.000	CONNECTION & METER CHARGS	80,000	47,128	84,000	60,000	73,000
591-000-623.000	SYSTEM DEVELOPMENT FEE	63,484	14,940	63,000	35,000	60,000
591-000-655.000	MISCELLANEOUS INCOME	27,500	41,709	-	-	-
591-000-662.000	PENALTIES	42,000	33,956	40,000	40,000	40,000
591-000-671.000	INTEREST ON INVESTMENTS	14,500	38,462	12,500	17,081	15,581
591-000-690.000	CELL PHONE REIMBURSEMENT	150	-	-	-	-
591-000-697.000	APPROPRIATION-FR/(TO) FD BAL	1,075,142	-	1,166,758	548,770	852,465
Total Estimated Revenue:		\$ 7,663,044	\$ 6,996,700	\$ 8,526,209	\$ 7,895,035	\$ 8,645,904

WATER FUND

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
591-000-701.000	SALARIES-ADMINISTRATIVE	\$ 115,914	\$ 83,874	\$ 109,218	\$ 105,302	\$ 108,893
591-000-702.000	SALARIES-MAINTENANCE	552,945	451,376	577,174	508,550	514,776
591-000-703.000	SALARIES-OFFICE	110,000	114,456	98,352	98,352	102,287
591-000-715.000	SOCIAL SECURITY	59,042	47,879	59,843	54,484	54,992
591-000-716.000	ACCRUED VACATION/OPEB	-	(1,785)	-	-	-
591-000-717.000	ACCRUED OPEB ALLOCATION	-	(48,268)	-	-	-
591-000-718.000	MEDICAL OPT OUT	4,860	4,700	7,530	7,530	8,280
591-000-719.000	HOSPITALIZATION	122,192	122,184	124,284	124,284	72,069
591-000-719.100	MEDIGAP FUNDING	1,440	1,440	1,452	1,452	2,008
591-000-719.200	RETIREE INSURANCE FUNDING	35,000	35,000	35,000	35,000	35,000
591-000-719.400	HCSP CONTRIBUTIONS	1,934	1,958	2,982	2,982	3,060
591-000-720.000	LIFE INSURANCE	1,754	1,754	1,703	1,703	1,240
591-000-721.000	SHORT TERM DISABILITY	5,189	5,189	5,587	5,587	341
591-000-722.000	PENSION CONTRIBUTION	80,293	71,679	80,293	72,000	76,000
591-000-723.000	LONG TERM DISABILITY	1,204	1,031	1,146	960	1,000
591-000-724.000	UNEMPLOYMENT	1,000	273	1,000	600	600
591-000-728.000	SUPPLIES-OFFICE	16,000	450	16,000	16,000	17,000
591-000-740.000	SUPPLIES-OPERATING	27,500	17,717	27,500	27,500	27,500
591-000-744.000	SUPPLIES-UNIFORMS	6,350	5,987	7,100	7,100	7,200
591-000-769.000	WATER PURCHASES	4,400,000	4,484,642	4,654,335	4,654,335	4,977,872
591-000-807.000	SERVICE-AUDIT	3,000	-	-	-	-
591-000-808.000	SERVICE-DATA BILLINGS	5,500	3,636	19,200	15,225	13,500
591-000-809.000	SERV-WATER QUALITY REPORT	1,000	484	600	498	525
591-000-810.000	SERVICE-CITY WATER CONTRAC	29,371	28,515	29,371	29,371	30,252
591-000-818.000	SERVICE-CONTRACTUAL	8,000	3,963	3,800	4,090	4,220
591-000-821.000	SERVICE-ENGINEERING	47,500	30,463	36,000	35,594	37,500
591-000-827.000	SERVICE-PUBLIC ACT 165	11,000	10,563	11,000	10,890	11,500
591-000-853.000	TELEPHONE	4,800	4,074	4,300	4,100	4,700
591-000-861.000	REPAIRS & MAINT.-VEHICLES	55,000	51,035	55,000	55,000	55,000
591-000-910.000	INSURANCE-LIABILITY	48,200	49,315	50,900	50,891	56,000
591-000-917.000	WORKERS COMPENSATION	19,600	23,592	27,000	15,111	16,000
591-000-918.000	LESS WORKER COMP DIVIDEND	(4,800)	(6,380)	-	(2,375)	-
591-000-920.000	PUBLIC UTILITIES	35,700	30,994	35,700	31,800	34,000
591-000-929.000	TOWER EXPENSE	43,500	102	51,000	11,600	59,280
591-000-930.000	WAREHOUSE EXPENSE	85,000	11,622	30,000	30,000	27,500
591-000-931.000	WATER PLANT EXPENSE	15,000	14,969	35,000	34,950	14,500
591-000-932.000	REPAIR & MAINT-MAINS	220,000	169,482	300,000	251,815	190,000
591-000-933.000	REPAIR & MAINT-EQUIPMENT	5,000	3,818	7,000	7,000	7,000

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Appropriations ---						
591-000-934.000	WATER TANK REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ 200,000
591-000-935.000	METER REPAIR	175,000	179,550	252,100	251,150	359,320
591-000-940.000	RENTALS	714	750	1,575	1,575	1,575
591-000-960.000	EDUCATION & TRAINING	4,200	2,727	4,500	4,430	3,116
591-000-962.000	MISCELLANEOUS	5,000	1,619	3,500	3,500	4,000
591-000-962.900	CONTINGENCY	-	-	154,138	-	-
591-000-963.000	CONNECTION EXPENSE	60,000	51,654	60,000	60,000	60,000
591-000-964.000	DEPRECIATION	-	770,929	-	-	-
591-000-965.000	TRANSFER TO GEN FD -ADMIN	100,000	101,480	115,226	115,226	125,848
591-000-970.000	CAPITAL OUTLAY	1,037,000	-	1,338,050	1,095,871	1,215,000
591-000-970.100	INTEREST EXPENSE	1,142	1,137	-	-	-
591-000-977.000	EQUIPMENT PURCHASES	97,500	7,500	90,000	54,002	102,000
591-000-983.000	OFFICE EQUIPMENT EXPENSE	7,500	1,347	750	-	3,450
Total Appropriations:		7,663,044	6,950,476	8,526,209	7,895,035	8,645,904

STATE STREET CORRIDOR IMPROVEMENT AUTHORITY

Purpose:

The objective of the State Street Corridor Improvement Authority (CIA) is to provide a mechanism for local officials to address the need for economic development in this business district, as provided for under the Recodified Tax Increment Financing Act (Act 57 of 2018). The CIA was originally created under the Corridor Improvement Authority Act (Act 280 of 2005), which was repealed by the above-noted Recodified Tax Increment Financing Act.

Current Operation:

The State Street CIA, established in 2013, for many years did not capture any revenue via its approved Tax Increment Financing plan. Due primarily to the sale of several significant taxable properties within the district during 2019, which uncapped and thus increased their taxable value, the CIA received some tax capture during FY 2020/21 for the first time. The CIA Board anticipates an increase in revenue in FY 2022/23 due in part to a recent development/redevelopment by Jolt Credit Union and Tommy's Express Car Wash. Historically the CIA board has worked to promote various cleanup days and an annual holiday event with donations.

Projection:

During the course of the next fiscal year, the State Street CIA anticipates the following projects and tasks:

- Improve the State Street district website.
- Create an email list and outreach program for district property owners and businesses.
- Review potential for business improvements to corridor and regulation changes as may be needed/desired.
- Review the CIA development plan to consider mid- and long-term capital improvement project opportunities for the district.

STATE STREET CORRIDOR IMPROVEMENT AUTHORITY

GL Number	Description	2020-21 Amended Budget	2020-21 Actual	2021-22 Budget	2021-22 PROJECTED	2022-23 REQUESTED
--- Estimated Revenue ---						
247-000-402.000	CURRENT PROPERTY TAXES	\$ 6,000	\$ 11,717	\$ 13,000	\$ 14,478	\$ 25,000
247-000-664.000	INTEREST EARNINGS	-	-	-	-	-
247-000-697.000	APPROPRIATION FROM FD BAL	(3,112)	-	(10,612)	(14,478)	(22,600)
Total Revenue:		\$ 2,888	\$ 11,717	\$ 2,388	\$ -	\$ 2,400
--- Appropriations ---						
247-000-730.000	POSTAGE & METER	\$ 388	\$ -	\$ 388	\$ -	\$ 400
247-000-740.000	SUPPLIES-OPERATING	2,500	-	2,000	-	2,000
247-000-818.000	SERVICES-CONSULTANT	-	-	-	-	-
Total Appropriations:		\$ 2,888	\$ -	\$ 2,388	\$ -	\$ 2,400

APPENDIX A

DEPARTMENTAL POSITIONS BUDGETED

(Seasonal and elected positions excluded)

DEPARTMENT	2021-22 ACTUAL	2022-23 REQUESTED	CHANGE
Township Supervisor	-	-	-
Manager	2.75	2.75	-
Fiscal Services	3.60	3.60	-
Assessing	4.29	4.29	-
Clerk's Office/Elections	2.00	2.00	-
Treasurer's Office	2.00	2.00	-
Township Property	0.70	0.70	-
Parking Enforcement	0.69	0.69	-
Property Maintenance	0.60	0.60	-
Planning	5.50	5.50	-
Community Development	2.50	2.50	-
Dept. of Public Services	7.60	7.60	-
Recreation/Center Courts	4.75	4.75	-
Parks Maintenance	2.85	2.85	-
Library	0.60	0.60	-
Police/Golfside	49.74	48.44	(1.30)
Fire	6.96	6.96	-
Garbage	0.25	0.25	-
Water	9.60	9.60	-
Sewer	15.15	15.15	-
	<u>122.13</u>	<u>120.83</u>	(1.30)
Total (part-time converted to decimal equivalent of full-time)			
Full time	115.05	115.05	
Part time	7.08	5.78	

GENERAL FUND REVENUES - COMPARATIVE YEARS AND REQUESTED FISCAL YEAR

	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 PROJECTED	2022-23 REQUESTED
REVENUES								
Taxes, Property & Fees	\$ 1,568,274	\$ 1,582,269	\$ 1,587,426	\$ 1,647,511	\$ 1,687,371	\$ 1,754,038	\$ 1,771,498	\$ 1,837,480
Business Licenses	26,260	32,496	32,309	32,355	33,730	30,558	29,350	29,350
Non-Business Licenses	792,872	773,358	736,719	730,615	717,141	729,903	671,327	660,000
Grants	2,720	-	-	151,550	-	531,392	183,170	-
State Shared Revenue	3,180,251	3,351,080	3,468,444	3,620,213	3,802,994	3,760,195	4,026,730	3,954,135
Charges for services:								
Fees	72,941	63,816	66,026	50,619	39,587	20,535	28,643	32,908
Sales	2,772	3,467	2,618	3,104	3,309	3,101	3,900	3,600
Recreation Fees	309,923	309,366	307,423	298,739	286,940	171,172	249,745	275,000
Fines and Forfeits	109,496	103,192	98,773	108,380	100,063	53,314	68,000	81,000
Interest Earnings and Rent	50,489	56,658	77,632	125,581	134,918	54,158	51,285	48,785
Special Assessments	490,311	458,755	468,463	542,876	451,670	433,005	470,309	475,000
Sale of Assets	12,202	24,244	1,140	20,500	8,600	2,550	1,500	1,500
Refunds/Reimbursements	186,041	114,796	148,969	158,006	154,353	190,898	108,877	97,448
Transfer from Other Funds	787,710	737,442	787,510	808,445	870,701	856,341	895,022	942,721
TOTAL REVENUES:	\$ 7,592,262	\$ 7,610,939	\$ 7,783,452	\$ 8,298,493	\$ 8,291,377	\$ 8,591,160	\$ 8,559,356	\$ 8,438,927
LESS EXPENDITURES AND OTHER USES:	\$ 7,802,206	\$ 7,525,199	\$ 7,137,610	\$ 7,848,960	\$ 8,263,403	\$ 7,581,799	\$ 7,856,592	\$ 8,438,927
Surplus (Deficit)	\$ (209,944)	\$ 85,740	\$ 645,842	\$ 449,533	\$ 27,974	\$ 1,009,361	\$ 702,764	\$ -

GENERAL FUND EXPENDITURES - COMPARATIVE YEARS AND REQUESTED FISCAL YEAR

	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 PROJECTED	2022-23 REQUESTED
<u>GENERAL GOVERNMENT</u>								
Township Board	\$ 40,392	\$ 39,479	\$ 40,213	\$ 39,877	\$ 49,762	\$ 40,468	\$ 38,913	\$ 46,257
Township Supervisor	21,156	21,184	21,557	21,692	22,783	21,827	23,419	24,864
Township Manager/Fiscal Services	444,004	408,992	447,449	490,841	521,069	515,276	640,855	609,739
Elections	99,527	130,070	47,395	357,206	99,207	226,709	71,404	222,058
Data Processing	59,352	52,443	49,186	51,730	94,911	87,858	100,005	166,981
Assessors	420,600	423,811	371,927	368,189	376,489	355,900	405,152	465,637
Attorney	98,637	94,766	92,069	82,328	126,689	121,838	155,000	155,000
Clerk	91,940	94,489	98,509	106,304	106,666	104,714	116,544	123,136
Independent Audit	24,035	24,935	25,535	25,835	27,010	33,210	37,860	39,361
Board of Review	2,598	2,571	2,076	2,343	2,352	4,777	4,390	4,600
Treasurer	137,175	137,099	140,633	144,006	153,847	154,661	158,688	179,298
Township Property/Ins.	243,752	311,286	295,664	300,156	878,134	276,342	213,323	220,412
Motor Equipment Pool	116,272	147,868	110,978	153,029	87,029	103,497	103,085	125,300
	1,799,440	1,888,993	1,743,191	2,143,535	2,545,948	2,047,077	2,068,638	2,382,643
<u>PUBLIC SAFETY</u>								
Public Safety Support	21,986	21,065	19,822	19,655	22,973	23,892	24,121	25,376
Property Maintenance	59,034	52,575	27,614	54,180	47,917	36,461	59,318	59,318
Planning & Bd. of Appeals	377,965	361,034	344,261	376,497	404,135	465,415	490,062	512,369
	458,985	434,674	391,697	450,332	475,025	525,768	573,501	597,063
<u>PUBLIC SERVICES</u>								
Dept. of Public Services	463,315	448,414	462,980	455,489	532,739	495,068	562,262	570,961
Sidewalks	18,083	75,917	15,568	67,022	12,675	6,000	500	50,500
Drains-Public Benefit	123,660	104,706	107,873	209,687	171,431	103,519	102,796	145,109
Road Construction	437,642	193,064	164,267	79,408	234,940	253,149	154,021	154,950
Street Lighting	472,710	437,899	484,430	523,596	430,759	435,344	468,000	473,000
	1,515,410	1,260,000	1,235,118	1,335,203	1,382,544	1,293,080	1,287,579	1,394,520
<u>OTHER FUNCTIONS</u>								
Parks & Recreation	1,298,357	1,082,381	981,884	1,065,202	1,075,934	797,298	1,092,032	1,181,297
Economic Development	-	-	-	-	-	-	90,100	-
Library	785,369	793,793	790,879	798,559	785,460	773,944	716,434	717,284
Employee Benefits	938,423	1,067,753	1,055,369	1,114,961	1,057,365	1,103,581	1,086,433	975,120
Transit/Other Functions	7,222	7,225	7,472	9,168	9,127	9,051	9,875	10,000
Contingencies	-	-	-	-	-	-	-	249,000
	3,029,371	2,951,152	2,835,604	2,987,890	2,927,886	2,683,874	2,994,874	3,132,701
Transfer to Other Funds	67,000	58,380	-	-	-	100,000	-	-
Transfer to Police	932,000	932,000	932,000	932,000	932,000	932,000	932,000	932,000
TOTAL EXPENDITURES AND TRANSFERS:	\$ 7,802,206	\$ 7,525,199	\$ 7,137,610	\$ 7,848,960	\$ 8,263,403	\$ 7,581,799	\$ 7,856,592	\$ 8,438,927