



ANNUAL BUDGET
Fiscal Year
2022-2023

REFERENDUM 5/17/2022

**Town of North Haven Connecticut
Annual Budget
For The Fiscal Year
July 1, 2022
Through
June 30, 2023**

Board of Selectmen

Michael J. Freda, First Selectman
William J. Pieper, Second Selectman
Sally Buemi, Third Selectman

Board of Finance

Richard Monico, Chairman
Timothy M. Doheny, Vice Chairman
Michael T. Hallahan, Secretary
Nancy Barrett
Michael J. Freda
Dyann M. Vissicchio
James J. Lianos

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TOWN OF NORTH HAVEN 2022-2023 BUDGET

	<u>Actual 2020-21</u>	<u>Budget 2021-22</u>	<u>Est. Exp 2021-22</u>	<u>Request 2022-23</u>	<u>Percent % Change</u>	<u>Total Dollar Change</u>
GENERAL GOVERNMENT						
Selectmen	\$ 253,431	\$ 259,529	\$ 259,529	\$ 269,825	4%	\$ 10,296
Town Clerk	\$ 191,590	\$ 198,243	\$ 198,243	\$ 210,060	6%	\$ 11,817
Election	\$ 118,179	\$ 108,850	\$ 108,850	\$ 109,834	1%	\$ 984
Legal	\$ 256,892	\$ 226,800	\$ 226,800	\$ 265,846	17%	\$ 39,046
Probate Court	\$ -	\$ 7,700	\$ 7,700	\$ 7,700	0%	\$ -
Public Libraries	\$ 992,719	\$ 1,085,858	\$ 1,085,858	\$ 1,165,457	7%	\$ 79,599
Cemetery Commission	\$ 48,154	\$ 52,200	\$ 52,200	\$ 56,400	8%	\$ 4,200
Treasurer-Finance	\$ 613,515	\$ 581,925	\$ 581,925	\$ 677,727	16%	\$ 95,802
Board of Finance	\$ 800	\$ 3,750	\$ 3,750	\$ 3,750	0%	\$ -
Tax Assessor	\$ 281,041	\$ 289,563	\$ 289,563	\$ 291,563	1%	\$ 2,000
Tax Collector	\$ 186,659	\$ 213,703	\$ 213,703	\$ 221,360	4%	\$ 7,657
Board of Assessment Appeals	\$ 506	\$ 3,300	\$ 3,300	\$ 3,300	0%	\$ -
Insurance - General	\$ 935,980	\$ 1,037,592	\$ 1,037,592	\$ 1,055,913	2%	\$ 18,321
Central Facilities	\$ 518,783	\$ 347,788	\$ 347,788	\$ 387,788	12%	\$ 40,000
Central Supply Services	\$ 482,324	\$ 575,997	\$ 575,997	\$ 575,997	0%	\$ -
Personnel Policy Expenses	\$ 1,098,200	\$ 907,951	\$ 907,951	\$ 1,112,765	23%	\$ 204,814
Audit	\$ 40,743	\$ 53,900	\$ 53,900	\$ 54,800	2%	\$ 900
Information Technology	\$ 403,716	\$ 427,455	\$ 427,455	\$ 437,251	2%	\$ 9,796
TOTAL GENERAL GOVERNMENT	\$ 6,423,232	\$ 6,382,104	\$ 6,382,104	\$ 6,907,336	8%	\$ 525,232
PUBLIC SAFETY						
Police	\$ 6,390,859	\$ 6,877,489	\$ 6,877,489	\$ 7,375,604	7.2%	\$ 498,115
Animal Control	\$ 174,115	\$ 168,700	\$ 168,700	\$ 168,700	0.0%	\$ -
Fire	\$ 5,772,624	\$ 5,925,269	\$ 5,925,269	\$ 6,180,278	4.3%	\$ 255,009
Civil Defense / Emergency Management	\$ 9,113	\$ 42,568	\$ 42,568	\$ 62,832	47.6%	\$ 20,264
TOTAL PUBLIC SAFETY	\$ 12,346,711	\$ 13,014,026	\$ 13,014,026	\$ 13,787,414	5.9%	\$ 773,388
LAND USE						
Economic Development	\$ 8,708	\$ 13,400	\$ 13,400	\$ 13,400	0%	\$ -
Land Use Administration	\$ 299,508	\$ 299,648	\$ 299,648	\$ 299,648	0%	\$ -
Planning & Zoning	\$ 2,202	\$ 20,000	\$ 20,000	\$ 20,000	0%	\$ -
Inland Wetlands Commission	\$ 606	\$ 11,750	\$ 11,750	\$ 11,750	0%	\$ -
Zoning Board of Appeals	\$ 916	\$ 7,050	\$ 7,050	\$ 7,050	0%	\$ -
Building Inspection-Permits	\$ 449,015	\$ 445,591	\$ 445,591	\$ 445,591	0%	\$ -
Engineering	\$ 145,850	\$ 191,645	\$ 191,645	\$ 274,663	43%	\$ 83,018
TOTAL LAND USE	\$ 906,804	\$ 989,084	\$ 989,084	\$ 1,072,102	8%	\$ 83,018
PUBLIC WORKS						
Public Works Admin	\$ 287,312	\$ 329,237	\$ 329,237	\$ 381,510	15.9%	\$ 52,273
Streets & Roads	\$ 1,872,466	\$ 2,568,640	\$ 2,568,640	\$ 2,727,116	6.2%	\$ 158,476
Sanitation	\$ 1,787,252	\$ 1,823,463	\$ 1,823,463	\$ 2,014,395	10.5%	\$ 190,932
Transfer Station & Recycling	\$ 705,976	\$ 616,056	\$ 616,056	\$ 682,860	10.8%	\$ 66,804
Maintenance	\$ 297,909	\$ 339,351	\$ 339,351	\$ 352,851	4.0%	\$ 13,500
Parks	\$ 324,291	\$ 376,700	\$ 376,700	\$ 405,023	7.5%	\$ 28,323
TOTAL PUBLIC WORKS	\$ 5,275,206	\$ 6,053,447	\$ 6,053,447	\$ 6,563,755	8.4%	\$ 510,308
Sub-total	\$ 24,951,953	\$ 26,438,661	\$ 26,438,661	\$ 28,330,607		

**TOWN OF NORTH HAVEN
2022-2023 BUDGET**

	<u>Actual</u> <u>2020-21</u>	<u>Budget</u> <u>2021-22</u>	<u>Est. Exp</u> <u>2021-22</u>	<u>Request</u> <u>2022-23</u>	<u>Percent %</u> <u>Change</u>	<u>Total Dollar</u> <u>Change</u>
HEALTH & HUMAN SERVICES						
Community Services	\$ 584,985	\$ 546,704	\$ 546,704	\$ 634,117	16%	\$ 87,413
Regional Health District	\$ 151,622	\$ 157,545	\$ 157,545	\$ 167,235	6%	\$ 9,690
Regional Visiting Nurse Agency	\$ 276	\$ 32,161	\$ 32,161	\$ 25,570	-20%	\$ (6,591)
Welfare	\$ -	\$ 3,000	\$ 3,000	\$ 3,000	0%	\$ -
Senior Center	\$ 282,420	\$ 302,547	\$ 302,547	\$ 237,577	-21%	\$ (64,970)
Recreation	\$ 565,839	\$ 540,246	\$ 540,246	\$ 557,875	3%	\$ 17,629
TOTAL HEALTH&HUMAN SERVICES	\$ 1,585,143	\$ 1,582,203	\$ 1,582,203	\$ 1,625,374	3%	\$ 43,171
EMPLOYEE BENEFITS						
Pension - Social Security	\$ 6,494,791	\$ 6,836,812	\$ 6,836,812	\$ 7,030,444	2.8%	\$ 193,632
Insurance - Employees	\$ 6,435,071	\$ 7,173,400	\$ 7,173,400	\$ 7,483,937	4.3%	\$ 310,537
TOTAL EMPLOYEE BENEFITS	\$ 12,929,863	\$ 14,010,212	\$ 14,010,212	\$ 14,514,381	3.6%	\$ 504,169
DEBT SERVICE						
Principal & Interest - Bonds & Notes	\$ 8,578,004	\$ 8,453,853	\$ 8,453,853	\$ 9,109,970	7.8%	\$ 656,117
TOTAL DEBT SERVICE	\$ 8,578,004	\$ 8,453,853	\$ 8,453,853	\$ 9,109,970	\$ 0	\$ 656,117
MISCELLANEOUS						
Miscellaneous	\$ 359,928	\$ 394,985	\$ 394,985	\$ 364,985	-7.6%	\$ (30,000)
Utilities	\$ 1,217,780	\$ 1,231,000	\$ 1,231,000	\$ 1,240,000	0.7%	\$ 9,000
TOTAL MISCELLANEOUS	\$ 1,577,708	\$ 1,625,985	\$ 1,625,985	\$ 1,604,985	-1.3%	\$ (21,000)
Sub Total	\$ 24,670,718	\$ 25,672,253	\$ 25,672,253	\$ 26,854,710	12.8%	\$ 1,182,457
TOTAL TOWN GOVERNMENT BUDGET	\$ 49,622,671	\$ 52,110,914	\$ 52,110,914	\$ 55,185,317	5.9%	\$ 3,074,403
TOTAL BOARD OF EDUCATION BUDGET	\$ 57,316,890	\$ 58,470,730	\$ 58,470,730	\$ 60,166,330	2.9%	\$ 1,695,600
CAPITAL	\$ 987,012	\$ 972,150	\$ 972,150	\$ 371,950	-61.7%	\$ (600,200)
RESERVE FOR CONTINGENCY	\$ 28,150	\$ 300,000	\$ 300,000	\$ 300,000	0.0%	\$ -
TOTAL RECOMMENDED 2022-2023 TOWN BUDGET	\$ 107,954,723	\$ 111,853,794	\$ 111,853,794	\$ 116,023,597	3.7%	\$ 4,169,803

TOWN OF NORTH HAVEN

2022-2023 Budget

Budget Summary

	<u>Actual</u> <u>2020-21</u>	<u>Budget</u> <u>2021-22</u>	<u>Est. Exp</u> <u>2021-22</u>	<u>Request</u> <u>2022-23</u>	<u>Budget to</u> <u>Budget Inc.</u>
Ordinary Expense					
General Government	\$ 6,423,232	\$ 6,382,104	\$ 6,382,104	\$ 6,907,336	8%
Public Safety	\$ 12,346,711	\$ 13,014,026	\$ 13,014,026	\$ 13,787,414	5.9%
Land Use	\$ 906,804	\$ 989,084	\$ 989,084	\$ 1,072,102	8.4%
Public Works	\$ 5,275,206	\$ 6,053,447	\$ 6,053,447	\$ 6,563,755	8.4%
Health, Human Services	\$ 1,585,143	\$ 1,582,203	\$ 1,582,203	\$ 1,625,374	2.7%
Miscellaneous	\$ 1,577,708	\$ 1,625,985	\$ 1,625,985	\$ 1,604,985	-1.3%
Board of Education	\$ 57,316,890	58,470,730	58,470,730	\$ 60,166,330	2.90%
Fixed Charges					
Bond Repayments	\$ 8,578,004	\$ 8,453,853	\$ 8,453,853	\$ 9,109,970	7.8%
Pension Contribution	\$ 5,188,346	\$ 5,343,928	\$ 5,343,928	\$ 5,379,129	0.7%
Healthcare	\$ 6,435,071	\$ 7,173,400	\$ 7,173,400	\$ 7,483,937	4.3%
Social Security	\$ 1,306,445	\$ 1,492,884	\$ 1,492,884	\$ 1,651,315	10.6%
* Workers Comp	\$ 551,259	\$ 556,721	\$ 556,721	\$ 601,259	8.0%
* Insurance	\$ 384,721	\$ 481,883	\$ 481,883	\$ 520,410	8.0%
Capital	\$ 987,012	\$ 972,150	\$ 972,150	\$ 371,950	-61.7%
Contingency	\$ 28,150	\$ 300,000	\$ 300,000	\$ 300,000	0.0%
Total	<u>\$ 107,954,723</u>	<u>\$ 111,853,794</u>	<u>\$ 111,853,794</u>	<u>\$ 116,023,597</u>	3.7%

*Worker's Comp and General Insurance totals are included in General Government.

TOWN OF NORTH HAVEN

2022-2023 Mill Rate Calculation

General Fund

	2021-2022 Budget	2022-2023 Budget	21/22 Bud to 22/23 Bud
Financing Requirement			
Total Appropriations			
Operating Costs	110,581,644	115,351,647	4.3%
Capital	972,150	371,950	-61.7%
Reserve for Contingencies	<u>300,000</u>	300,000	0.0%
Total Amount to be Financed	<u>\$ 111,853,794</u>	<u>\$ 116,023,597</u>	3.7%

Funding

Unrestricted Fund Balance	\$ 1,000,000	1,135,000	
General Fund Debt Reserves	\$ 725,000	290,000	
Other Revenues			
State and Federal Aid	\$ 8,587,241	10,118,298	17.8%
All other	4,264,010	4,284,360	0.5%
Project Fund Transfer	700,000	550,000	-21.4%
Current Property Taxes	94,177,543	97,070,939	3.1%
Delinquent Collections	1,250,000	1,275,000	2.0%
MV Supplemental Taxes	1,050,000	1,200,000	14.3%
Personal Property Audit Taxes	100,000	100,000	0.0%
Total Revenues	<u>\$ 111,853,794</u>	<u>\$ 116,023,597</u>	3.7%
Total Financing	<u>\$ 111,853,794</u>	<u>\$ 116,023,597</u>	3.7%

Mill Rate Calculation

Property Tax revenue	\$ 94,177,543	97,070,939	3.1%
Estimated loss on collection	<u>\$ 1,434,176</u>	<u>1,478,238</u>	3.1%
Required Tax Levy	<u>\$ 95,611,719</u>	<u>\$ 98,549,177</u>	3.1%
Estimated Grand List of October 1	<u>\$ 3,113,161,432</u>	<u>3,207,923,904</u>	3.0%
Mill Rate	<u>30.71</u>	<u>30.71</u>	0.0%
Percentage of GL Used in Billing	<u>98.50</u>	<u>98.50</u>	

Town of North Haven

Income Budget

2022-2023

Account Title	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
<u>Revenue</u>				
Fund-Balance - Appropriated	725,000	725,000	725,000	290,000
- Unappropriated	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,135,000</u>
	1,725,000	1,725,000	1,725,000	1,425,000
Project Fund Transfers	<u>200,000</u>	<u>700,000</u>	<u>700,000</u>	<u>550,000</u>
	1,925,000	2,425,000	2,425,000	1,975,000
<u>Tax Collector</u>				
Current Taxes	93,117,370	94,177,543	94,177,543	97,070,939
Arrears Taxes	1,027,246	800,000	800,000	800,000
Interest and Liens	718,620	450,000	450,000	475,000
Personal Property Audit Taxes	0	100,000	100,000	100,000
Supplemental Auto Taxes	<u>882,562</u>	<u>1,050,000</u>	<u>1,050,000</u>	<u>1,200,000</u>
	95,745,797	96,577,543	96,577,543	99,645,939
<u>Fed/State of CT - Board of Education</u>				
Education Cost Sharing Grant - ECS	4,030,517	3,851,360	3,851,360	3,869,743
Adult Education	7,102	6,190	6,190	6,190
Federal ESSER III				750,984
Federal ESSER II	<u>0</u>	<u>473,755</u>	<u>473,755</u>	<u>247,099</u>
	4,037,619	4,331,305	4,331,305	4,874,016
<u>Fed/State of CT- Town Government</u>				
Tax Relief - Totally Disabled	1,069	3,378	3,378	3,378
Telecommunications Access Line	55,491	50,000	50,000	50,000
PILOT	666,389	1,061,389	1,061,389	1,161,002
Tax Relief for Veterans	23,474	24,000	24,000	24,000
Pequot - Mohegan Grant	86,789	86,789	86,789	86,789
Federal - American Rescue Plan Act		1,170,000	1,170,000	1,670,000
Grants for Municipal Projects		1,860,380	1,860,380	2,249,113
Miscellaneous	<u>368,377</u>			
	1,201,590	4,255,936	4,255,936	5,244,282
<u>Town Revenue - General</u>				
Sale of Town Property	14,976	5,000	5,000	5,000
Interest on Short Term Investments	134,398	100,000	100,000	150,000
In Lieu of Taxes	285,663	295,000	295,000	295,000
Rental of Town Property	78,481	90,000	90,000	90,000
Parking Violations	160	1,000	1,000	1,000
Town Miscellaneous Receipts	167,834	200,000	200,000	200,000
Rental - Mill Road School	120,884	124,510	124,510	124,510
QC	0	0	0	300,000
Tip Fee Stabilization		295,000	295,000	0
Covanta Settlement		<u>135,000</u>	<u>135,000</u>	<u>0</u>
	802,395	1,245,510	1,245,510	1,165,510
* Figures Not Available.				

Town of North Haven

Income Budget

2022-2023

Account Title	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Budget 2022-23
<u>Town Revenue - Departments</u>				
Cemeteries	19,500	45,000	45,000	45,000
Assessors Office	164	1,000	1,000	1,000
Town Clerk Fees	715,440	650,000	650,000	700,000
Registrar of Vital Statistics	26,527	21,000	21,000	21,000
Miscellaneous Licenses and Permits	(2,156)	9,000	9,000	9,000
Alarm Use Fee	12,400	12,000	12,000	12,000
Police Photo Copies	5,458	6,000	6,000	6,000
Dog License Fee	9,042	8,000	8,000	8,000
Building Office Fees	1,045,444	1,400,000	1,400,000	1,450,000
Fire Fees	294,780	500,000	500,000	500,000
Paramedic Fees	63,210	90,000	90,000	90,000
Engineering Office Fees	820	1,000	1,000	1,000
Road Excavation Fees	9,640	6,000	6,000	6,000
Public Works Fees	1,670	2,000	2,000	2,000
Application / Inspection	0	500	500	500
Planning & Zoning Commission Fees	14,917	12,000	12,000	12,350
Zoning Board of Appeals Fees	4,707	4,000	4,000	4,000
Inland Wetlands Commission Fees	1,573	1,000	1,000	1,000
Community Services Fees	250,322	250,000	250,000	250,000
	2,473,457	3,018,500	3,018,500	3,118,850
GRAND TOTAL REVENUE	106,185,858	111,853,794	111,853,794	116,023,597

**Town of North Haven
Board of Education
Annual Budget
For The Fiscal Year
July 1, 2022
Through
June 30, 2023**

Board of Education

**Anita Anderson, Chairman
Joseph Solimene, Vice Chairman
Randi Petersen, Secretary**

**Goldie Adele
Ronald J. Bathrick, Jr.
Jennifer Cecarelli
Marie Devlin
Eleni Diakogeorgiou
Amanda Gabriele**

**Patrick Stirk
Superintendent of Schools**

Town Government Budget

2022-2023

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>SELECTMEN</u>					
Personnel / Full Time	245,291	248,529	248,529	258,825	4%
Overtime	3,961	5,000	5,000	5,000	0%
Office Supplies	2,963	3,000	3,000	3,000	0%
Dues & Expenses	1,216	3,000	3,000	3,000	0%
TOTAL SELECTMEN	253,431	259,529	259,529	269,825	4%
<u>TOWN CLERK</u>					
Personnel / Full Time	143,608	146,073	146,073	147,900	1%
Personnel / Part Time	8,805	14,820	14,820	19,760	33%
Overtime	4,827	1,500	1,500	1,500	0%
Office Supplies & Equipment	2,878	2,000	2,000	2,500	25%
Legal Advertisements	657	1,500	1,500	1,500	0%
Record Books	595	1,500	1,500	1,500	0%
Microfilming & Recording	570	5,000	5,000	5,000	0%
Indices Services, Audit, Land Records	27,095	16,000	16,000	20,000	25%
Dues & Expenses	380	800	800	800	0%
Vital Statistics	978	1,400	1,400	1,400	0%
Absentee Ballots	533	5,000	5,000	5,500	10%
Tax Records Mgmt. Software		15,000	15,000	15,000	0%
Less: Amount Applied From Historic Document Funds		(15,000)	(15,000)	(15,000)	0%
Dog Tags/ Licensing	478	650	650	700	8%
Tuition	185	1,000	1,000	1,000	0%
Record Duplication	-	1,000	1,000	1,000	0%
TOTAL TOWN CLERK	191,590	198,243	198,243	210,060	6%
<u>ELECTION</u>					
Registrars (2)	48,185	49,200	49,200	50,184	2%
Office Supplies	911	700	700	700	0%
Legal Advertisements	-	100	100	100	0%
Dues & Expenses	1,770	4,700	4,700	4,700	0%
Annual Canvas	535	1,000	1,000	1,000	0%
Making Voters	1,074	300	300	300	0%
Ballots / Voting / Primary / Supplies	14,184	13,850	13,850	13,850	0%
Election Day Expense (Incl. Primaries/Ref)	51,521	39,000	39,000	39,000	0%
TOTAL ELECTION	118,179	108,850	108,850	109,834	1%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>LEGAL</u>					
Town Counsel	58,800	58,800	58,800	67,846	15%
Legal Adv., Court Expenses, Sheriffs Fees and Misc.	1,200	2,000	2,000	2,000	0%
Legal Fees - Judgments / Claims	176,306	130,000	130,000	160,000	23%
- Blight	13,694	22,000	22,000	22,000	
Collection of Back Taxes & Sewer Assessments	6,892	9,000	9,000	9,000	0%
Private Investigations	0	5,000	5,000	5,000	0%
TOTAL LEGAL	256,892	226,800	226,800	265,846	17%
<u>PROBATE COURT</u>					
Office Supplies / Postage / Books / Other	-	7,700	7,700	7,700	0%
TOTAL PROBATE COURT	-	7,700	7,700	7,700	0%
<u>PUBLIC LIBRARY</u>					
Personnel / Full Time	522,599	625,223	625,223	636,526	2%
Personnel / Part Time	113,406	148,200	148,200	194,480	31%
Commission Secretary	260	325	325	390	20%
Summer staffing/OT	527	3,697	3,697	4,700	27%
Office Supplies	13,229	13,500	13,500	14,500	7%
Library Equipment	1,834	1,850	1,850	1,850	0%
Maintenance of Equipment	1,295	1,300	1,300	7,050	442%
Water	1,854	2,350	2,350	2,350	0%
Heat & Heat Plant Maintenance	12,982	9,300	9,300	9,300	0%
Electricity	53,122	60,000	60,000	60,000	0%
Telephone	2,968	3,050	3,050	2,200	-28%
Building Supplies and Maintenance	83,228	35,000	35,000	35,000	0%
Custodial Contract	52,344	35,281	35,281	30,711	-13%
Dues & Expenses	1,851	2,200	2,200	2,500	14%
Books / Magazines / Reference	73,391	85,975	85,975	105,000	22%
Professional Development	1,500	2,100	2,100	2,100	0%
Programming	8,321	8,500	8,500	9,500	12%
LION	48,007	48,007	48,007	47,300	-1%
TOTAL PUBLIC LIBRARY	992,719	1,085,858	1,085,858	1,165,457	7%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>CEMETERIES</u>					
Personnel / Part Time	-	500	500	500	0%
Office Supplies	-	100	100	100	0%
Grave Opening	13,000	18,000	18,000	18,000	0%
Maintenance of Grounds	33,257	30,800	30,800	35,000	14%
Cemetery Supplies / Materials	-	800	800	800	0%
Water and Electric	1,897	2,000	2,000	2,000	0%
TOTAL CEMETERIES	48,154	52,200	52,200	56,400	8%
<u>TREASURER - FINANCE</u>					
Personnel / Full Time	547,287	526,043	526,043	524,070	0%
Personnel / Part Time	32,573	18,882	18,882	114,657	507%
Overtime	1,491	6,000	6,000	6,000	0%
Office Supplies and Equipment	11,132	6,500	6,500	8,000	23%
Legal Adv. - Purch. / Pers.	4,504	6,500	6,500	6,500	0%
Dues & Expenses	4,278	5,500	5,500	5,500	0%
Annual Report	12,250	12,500	12,500	13,000	4%
TOTAL TREASURER - FINANCE	613,515	581,925	581,925	677,727	16%
<u>BOARD OF FINANCE</u>					
Secretary To Board	800	1,100	1,100	1,100	0%
Office Supplies	-	150	150	150	0%
Legal Advertisements	-	2,000	2,000	2,000	0%
Budget Books	-	500	500	500	0%
TOTAL BOARD OF FINANCE	800	3,750	3,750	3,750	0%
<u>ASSESSOR</u>					
Personnel / Full Time	212,577	211,763	211,763	211,763	0%
Overtime	287	2,500	2,500	2,500	0%
Car Allowance - Assessor	106	250	250	250	0%
Office Supplies, Equipment, and Maintenance	1,853	2,450	2,450	2,450	0%
Grand List Book Printing and Maps	3,919	2,000	2,000	4,000	100%
Legal Advertising	94	100	100	100	0%
Bookbinding / Field Cards / Maps	468	5,000	5,000	5,000	0%
QDS/Vision Appraisal/GIS - Software	34,754	30,000	30,000	30,000	0%
Tuition / Dues and Expenses	70	500	500	500	0%
Prof. Appraisal Service	6,914	15,000	15,000	15,000	0%
Personal Property Audits	20,000	20,000	20,000	20,000	0%
TOTAL ASSESSOR	281,041	289,563	289,563	291,563	1%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>BOARD OF ASSESSMENT APPEALS</u>					
Board of Assessment Appeals	454	3,000	3,000	3,000	0%
Legal Advertisements	52	50	50	50	0%
Tuition	0	250	250	250	0%
TOTAL BOARD OF ASSESSMENT APPEALS	506	3,300	3,300	3,300	0%
<u>TAX COLLECTOR</u>					
Personnel / Full Time	145,886	146,590	146,590	147,900	1%
Personnel / Part Time	4,223	15,413	15,413	19,760	28%
Overtime	1,617	2,500	2,500	2,500	0%
Car Allowance - Staff	-	300	300	300	0%
Office Supplies & Equipment	2,344	3,000	3,000	3,000	0%
Postage/Tax System	30,992	40,000	40,000	42,000	5%
Books, Binders, Etc.	-	2,500	2,500	2,500	0%
Legal Advertisements	1,417	1,200	1,200	1,200	0%
Dues & Expenses	105	750	750	750	0%
Tuition	75	1,200	1,200	1,200	0%
DMV Charge	-	250	250	250	0%
TOTAL TAX COLLECTOR	186,659	213,703	213,703	221,360	4%
<u>INSURANCE - GENERAL</u>					
Liability, Auto, Property	384,721	452,957	452,957	532,395	18%
Worker's Compensation	551,259	584,335	584,335	523,518	-10%
Vol. Firemen's AD & D	-	300	300	-	-100%
TOTAL INSURANCE - GENERAL	935,980	1,037,592	1,037,592	1,055,913	2%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>CENTRAL SUPPLY SERVICES</u>					
Personnel / Full Time	48,683	48,497	48,497	48,497	0%
Overtime	1,107	1,000	1,000	1,000	0%
Dupl. Machine Rental and Supplies	2,771	5,000	5,000	5,000	0%
Central Office Supplies and Maintenance	11,868	13,000	13,000	13,000	0%
Bills, Forms, Checks, Envelopes	4,841	7,500	7,500	7,500	0%
Postage	34,565	35,000	35,000	35,000	0%
Telephone Service	308,489	330,000	330,000	330,000	0%
Radio System Maint. & Repair	70,000	131,000	131,000	131,000	0%
Radio System Install & Lic.	-	5,000	5,000	5,000	0%
TOTAL CENTRAL SUPPLY SERVICES	482,324	575,997	575,997	575,997	0%
<u>CENTRAL FACILITIES</u>					
Sewer Use Charge: Town Bldgs.	9,938	12,000	12,000	12,000	0%
Sewer Use Charge: Housing Auth.	8,884	9,000	9,000	9,000	0%
Utilities	83,780	80,000	80,000	80,000	0%
Fuel	25,374	40,000	40,000	40,000	0%
Supplies	94,205	20,000	20,000	20,000	0%
Maintenance / Repair: Town Bldgs.	163,980	100,000	100,000	125,000	25%
Alarm / Lease	7,623	16,388	16,388	16,388	0%
Custodial Contract Town Hall & Annex	65,682	40,000	40,000	40,000	0%
Cultural Center	8,151	5,000	5,000	10,000	100%
Maintenance / Repair Rental Properties	36,613	15,000	15,000	20,000	33%
Utilities Rental Property	14,254	10,000	10,000	15,000	50%
Office Furniture	300	400	400	400	0%
TOTAL CENTRAL FACILITIES	518,783	347,788	347,788	387,788	12%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>INFORMATION TECHNOLOGY</u>					
Personnel / Full Time	141,017	165,215	165,215	170,851	3%
Overtime	7,167	4,500	4,500	4,500	0%
Maintenance Contracts	106,185	105,840	105,840	110,000	4%
Hardware/Software/Labor	108,038	108,900	108,900	108,900	0%
Dues & Expenses	984	-	-	-	#DIV/0!
Tuition	3,000	3,000	3,000	3,000	0%
MUNIS	<u>37,326</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>	<u>0%</u>
TOTAL INFORMATION TECHNOLOGY	403,716	427,455	427,455	437,251	2%
<u>PERSONNEL POLICY EXPENSES</u>					
Safety Program Expense	-	500	500	500	0%
Personnel Tuition Expense	18,979	8,000	8,000	8,000	0%
Personnel Reimbursements T&E	173	1,000	1,000	1,000	0%
Personnel Policy Expense	11,333	12,000	12,000	12,000	0%
Reserve Accrued Benefits	330,343	200,000	200,000	200,000	0%
Reserve Statutory Benefits (PD)	12,438	12,500	12,500	12,500	0%
Reserve Statutory Benefits (FD)	37,109	37,109	37,109	37,109	0%
Physical Examinations	12,071	15,000	15,000	15,000	0%
Non-Compensable Medical	-	-	-	-	#DIV/0!
Unemployment Compensation	34,456	30,000	30,000	30,000	0%
Training	11,008	11,000	11,000	11,000	0%
OSHA	26,376	28,500	28,500	28,500	0%
Labor Negotiations	33,439	58,000	58,000	58,000	0%
EAP	3,640	3,800	3,800	3,800	0%
Contract Obligations	<u>566,836</u>	<u>490,542</u>	<u>490,542</u>	<u>695,356</u>	<u>42%</u>
TOTAL PERSONNEL POLICY EXPENSES	1,098,200	907,951	907,951	1,112,765	23%
<u>ANNUAL / INTERNAL AUDIT</u>					
Audit Contract	37,713	37,525	37,525	38,300	2%
Single Audit Compliance	-	6,375	6,375	6,500	2%
Special / Internal Audit	530	7,500	7,500	7,500	0%
Fixed Asset Listing / GFOA Fee	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>0%</u>
TOTAL ANNUAL / INTERNAL AUDIT	40,743	53,900	53,900	54,800	2%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>POLICE</u>					
Personnel / Full Time	4,648,009	4,888,530	4,888,530	5,268,090	8%
Personnel / Part Time	38,757	80,000	80,000	80,000	0%
School Resource Officers (SRO)	243,474	275,000	275,000	320,000	16%
Commission Secretary	280	420	420	420	0%
Overtime - Regular	600,715	608,840	608,840	735,395	21%
Overtime - Town Projects		60,000	60,000	-	-100%
Holidays	244,205	227,708	227,708	227,708	0%
Longevity	15,000	20,375	20,375	20,375	0%
Shift Differential	18,098	22,386	22,386	22,386	0%
Professional Development	22,050	22,500	22,500	22,500	0%
Advancement & Degrees	15,000	18,600	18,600	18,600	0%
Incentive - EMT	3,400	6,800	6,800	6,800	0%
Uniform / Cleaning Allowance	58,099	56,500	56,500	56,500	0%
School Traffic Officers	4,266	22,230	22,230	22,230	0%
Training	28,450	50,000	50,000	50,000	0%
Office Supplies & Equipment	6,230	10,000	10,000	10,000	0%
Photography Supplies	1,742	4,500	4,500	4,500	0%
Printing	2,462	3,000	3,000	3,000	0%
Duplicating Machine Exp.	6,961	8,500	8,500	8,500	0%
Maintenance - Office Equipment	9,940	9,100	9,100	9,100	0%
Water	2,286	1,000	1,000	2,500	150%
Ht / Htg Pl Maint	11,427	16,500	16,500	16,500	0%
Electricity	44,231	40,000	40,000	40,000	0%
Gas & Oil	83,135	90,000	90,000	90,000	0%
Vehicle Maintenance	6,331	45,000	45,000	45,000	0%
Tires	9,004	10,000	10,000	10,000	0%
Building Maintenance, Repairs and Supplies	38,947	29,300	29,300	29,300	0%
Equipment	10,033	10,000	10,000	10,000	0%
Traffic Maint. & Equipment	20,326	12,000	12,000	12,000	0%
Custodial Contract	52,057	33,600	33,600	33,600	0%
Promotional Testing	-	2,000	2,000	2,000	0%
Dues & Expenses	7,490	7,750	7,750	7,750	0%
Prisoner's Expense	991	2,100	2,100	2,100	0%
Canine Food & Maintenance	6,316	2,500	2,500	5,000	100%
Towing / Storage	485	1,500	1,500	1,500	0%
Doctors Fees	2,284	7,400	7,400	7,400	0%
Investigative Case Prep Fund	2,000	2,000	2,000	2,000	0%
Town Share Grant Programs	12,900	14,150	14,150	14,150	0%
Dispatcher Expenses	858	18,000	18,000	18,000	0%
PD CAD/NEXGEN/Software	29,111	38,500	38,500	38,500	0%
Video Recording Lease	6,133	6,200	6,200	6,200	0%
AFIS/Recorder/Emerson-Liebert Maintenance	21,854	20,000	20,000	20,000	0%
Regional Assets Eqpt. Maintenance	7,000	7,000	7,000	7,000	0%
Taser Body Cameras Data Storage	48,525	66,000	66,000	69,000	5%
TOTAL POLICE	6,390,859	6,877,489	6,877,489	7,375,604	7%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>ANIMAL CONTROL</u>					
Personnel / Full Time	106,201	105,800	105,800	105,800	0%
Overtime	18,544	18,450	18,450	18,450	0%
Differential	9,345	9,200	9,200	9,200	0%
Office Supplies & Tags	193	500	500	500	0%
Advertising	-	650	650	650	0%
Utilities	8,067	6,500	6,500	6,500	0%
Vehicle Maintenance / Repair	4,101	3,700	3,700	3,700	0%
DP Supplies	(137)	2,500	2,500	2,500	0%
DP Maint / Repairs	10,511	5,000	5,000	5,000	0%
Uniforms	1,200	2,400	2,400	2,400	0%
State Remittance	4,449	4,500	4,500	4,500	0%
Veterinary / Damages / Feral Cat Control	11,642	9,000	9,000	9,000	0%
Training	-	500	500	500	0%
TOTAL ANIMAL CONTROL	174,115	168,700	168,700	168,700	0%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>FIRE</u>					
Personnel / Full Time	3,246,615	3,599,555	3,599,555	3,773,784	5%
Commission Secretary	1,255	1,500	1,500	1,500	0%
Overtime	51,254	71,248	71,248	73,029	2%
Contractual Replacement Staffing (Vac., Sickness,W/C)	1,167,218	873,823	873,823	887,497	2%
Holidays	250,061	253,175	253,175	280,000	11%
Longevity	13,150	14,800	14,800	14,800	0%
EMT	140,456	167,700	167,700	167,700	0%
EMT Training	15,634	26,000	26,000	26,000	0%
Training	29,675	54,500	54,500	54,000	-1%
Office Supplies & Equipment Maintenance	8,522	7,300	7,300	7,300	0%
Medical Supplies	49,132	49,000	49,000	49,000	0%
Water	6,380	4,000	4,000	4,000	0%
Ht / Htg Plt Maint	32,157	24,000	24,000	24,000	0%
Electricity	49,669	40,000	40,000	40,000	0%
Gas & Oil	32,647	47,000	47,000	47,000	0%
Vehicle Maintenance	169,480	160,000	160,000	160,000	0%
Building Maintenance, Repair and Supplies	152,662	95,000	95,000	115,000	21%
Equipment	112,947	118,000	118,000	118,000	0%
Hydrants	20,517	25,000	25,000	25,000	0%
Uniforms & Cleaning Allowance	52,962	50,000	50,000	55,000	10%
Promotional Testing	-	5,000	5,000	5,000	0%
Dues & Commission Expenses	5,422	8,450	8,450	12,450	47%
Doctors Fees	14,285	27,255	27,255	27,255	0%
Volunteer Associations	2,500	33,000	33,000	33,000	0%
Fire Prevention	1,334	3,200	3,200	3,200	0%
OSHA Safety Mandates	17,548	20,000	20,000	20,000	0%
FD CAD	2,400	4,750	4,750	4,750	0%
Volunteers - Recruitment Retention	6,230	10,000	10,000	10,000	0%
Technology	16,149	17,500	17,500	27,500	57%
Fire Inspector(s)/Fire Investigator(s)	91,350	100,000	100,000	100,000	0%
PT Vol Fire Captain (3)	11,513	11,513	11,513	11,513	0%
PT Custodians (3)	1,500	3,000	3,000	3,000	0%
TOTAL FIRE	5,772,624	5,925,269	5,925,269	6,180,278	4%
<u>CIVIL DEFENSE/EMERGENCY MANAGEMENT</u>					
Director-C/D Emergency Management	1,200	10,568	10,568	10,832	2%
Equipment & Supplies	7,913	32,000	32,000	52,000	63%
	9,113	42,568	42,568	62,832	48%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>ECONOMIC DEVELOPMENT</u>					
Commission Secretary	-	400	400	400	0%
Office Supplies and Materials	282	1,500	1,500	1,500	0%
Commission Expenses	7,457	7,000	7,000	7,000	0%
Meetings / Conf. / Seminars	970	3,500	3,500	3,500	0%
Appraisals	-	1,000	1,000	1,000	0%
TOTAL ECONOMIC DEVELOPMENT	8,708	13,400	13,400	13,400	0%
<u>LAND USE ADMINISTRATION</u>					
Personnel / Full Time	281,533	280,348	280,348	280,348	0%
Commission Secretary (3 Boards)	2,670	4,000	4,000	4,000	0%
Overtime	10,112	10,000	10,000	10,000	0%
Car Allowance - Staff	-	800	800	800	0%
Office Supplies / Equipment / Duplic.	5,083	2,500	2,500	2,500	0%
Dues & Expenses	110	2,000	2,000	2,000	0%
TOTAL LAND USE ADMINISTRATION	299,508	299,648	299,648	299,648	0%
<u>PLANNING & ZONING</u>					
Printing / Transcripts	675	2,000	2,000	2,000	0%
Legal Advertisements	1,452	5,000	5,000	5,000	0%
Zoning Regs & Maps	-	4,000	4,000	4,000	0%
Public Stenographer	-	5,000	5,000	5,000	0%
Consultants	75	4,000	4,000	4,000	0%
TOTAL PLANNING & ZONING	2,202	20,000	20,000	20,000	0%
<u>INLAND WETLANDS COMMISSION</u>					
Printing / Transcripts / Regulations	-	2,000	2,000	2,000	0%
Legal Advertising	606	4,000	4,000	4,000	0%
Public Stenographer	-	3,750	3,750	3,750	0%
Consultants	-	2,000	2,000	2,000	0%
TOTAL INLAND WETLANDS COMMISSION	606	11,750	11,750	11,750	0%
<u>ZONING BOARD OF APPEALS</u>					
Printing	-	300	300	300	0%
Legal Advertising	916	4,000	4,000	4,000	0%
Public Stenographer	-	2,750	2,750	2,750	0%
TOTAL ZONING BOARD OF APPEALS	916	7,050	7,050	7,050	0%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>BUILDING INSPECTION / PERMITS</u>					
Personnel / Full Time	300,343	299,193	299,193	299,193	0%
Personnel / Part Time	45,448	45,448	45,448	45,448	0%
Overtime	3,391	6,000	6,000	6,000	0%
Stenographer - Blight	-	1,500	1,500	1,500	0%
Other - Blight	3,062	7,000	7,000	7,000	0%
Office Supplies / Equipment	3,750	5,000	5,000	5,000	0%
Permits / Printed Material	434	1,750	1,750	1,750	0%
Vehicle Operation & Maintenance	3,464	1,500	1,500	1,500	0%
Dues & Expenses / Insp. Training Prgm.	1,490	3,200	3,200	3,200	0%
Consultants	72,725	40,000	40,000	40,000	0%
Permitting Software	14,908	35,000	35,000	35,000	0%
TOTAL BUILDING INSPECTION / PERMITS	449,015	445,591	445,591	445,591	0%
<u>ENGINEERING</u>					
Personnel / Full Time	126,495	150,845	150,845	230,863	53%
Overtime	5,263	8,000	8,000	8,000	0%
Land Survey Consultant	4,869	10,000	10,000	10,000	0%
Office Supp. / Equip. / Maint.-Off. Equip.	8,420	10,000	10,000	13,000	30%
Gas, Oil & Vehicle Maintenance	323	1,500	1,500	1,500	0%
Field Equipment	480	10,000	10,000	10,000	0%
Books, Meetings & Expense	-	800	800	800	0%
Town Maps / Reproductions	-	500	500	500	0%
TOTAL ENGINEERING	145,850	191,645	191,645	274,663	43%
<u>PUBLIC WORKS</u>					
Personnel / Full Time	175,510	177,622	177,622	228,364	29%
Personnel / Part Time	1,473	15,265	15,265	16,796	10%
Overtime	-	350	350	350	0%
Office Supplies / Equipment / Maintenance	3,724	3,000	3,000	3,000	0%
Vehicle Operation & Maint.	430	1,000	1,000	1,000	0%
Dues & Expenses	1,148	1,200	1,200	1,200	0%
Consultants Fees - (MS-4)	104,839	130,000	130,000	130,000	0%
Permit / Application Fees	188	800	800	800	0%
TOTAL PUBLIC WORKS	287,312	329,237	329,237	381,510	16%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>STREETS AND ROADS</u>					
Personnel / Full Time	867,385	1,496,040	1,496,040	1,553,332	4%
Personnel / Part Time	-	-	-	17,784	#DIV/0!
Overtime	284,298	145,000	145,000	200,000	38%
Wage Differential	56,592	42,000	42,000	60,000	43%
Outside Labor (Leafers)	-	30,000	30,000	-	-100%
Office Supplies / Maintenance - Office Equipment	2,694	4,000	4,000	4,000	0%
Building Utilities	32,289	40,000	40,000	40,000	0%
Gas / Oil / Diesel	78,951	98,000	98,000	100,000	2%
Maintenance of Equipment	205,512	190,000	190,000	200,000	5%
Equipment Rental	153,855	110,000	110,000	120,000	9%
Materials & Supplies/Equipment	25,892	135,000	135,000	135,000	0%
Building Maintenance	40,397	30,500	30,500	39,000	28%
Custodial Contract	54,702	7,500	7,500	10,000	33%
Sidewalk Maintenance & Repair	24,550	15,000	15,000	20,000	33%
Winter Maintenance / Supply & Equip	2,887	140,000	140,000	140,000	0%
Uniforms & Shoes	8,550	14,000	14,000	14,000	0%
Meals	7,941	8,000	8,000	8,000	0%
Dues & Expenses	2,888	600	600	2,000	233%
Tree Expense	6,740	30,000	30,000	31,000	3%
Line Painting	16,342	30,000	30,000	30,000	0%
Training	-	3,000	3,000	3,000	0%
TOTAL STREETS AND ROADS	1,872,466	2,568,640	2,568,640	2,727,116	6%
<u>SANITATION</u>					
Personnel / Full Time	487,288	535,413	535,413	588,245	10%
Personnel / Part Time	63,289	60,000	60,000	60,000	0%
Overtime	63,936	55,000	55,000	60,000	9%
Wage Differential	6,746	5,200	5,200	5,300	2%
Gas & Oil	29,597	50,000	50,000	50,000	0%
Maintenance of Equipment	38,960	60,000	60,000	60,000	0%
Tires	19,820	28,000	28,000	30,000	7%
Materials & Supplies	925	5,000	5,000	5,000	0%
Building Maintenance	4,261	3,500	3,500	4,500	29%
Uniforms & Shoes	4,050	5,500	5,500	5,500	0%
Meals	-	850	850	850	0%
Tipping Fees	977,092	925,000	925,000	1,050,000	14%
Condo Trash Pick Up Reimb.	91,288	90,000	90,000	95,000	6%
TOTAL SANITATION	1,787,252	1,823,463	1,823,463	2,014,395	10%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>TRANSFER STATION / RECYCLING</u>					
Personnel / Full Time	164,445	181,958	181,958	181,958	0%
Personnel / Part Time	52,860	45,448	45,448	61,152	35%
Overtime	14,019	13,000	13,000	15,000	15%
Wage Differential	193	800	800	800	0%
Utilities	5,921	5,500	5,500	6,000	9%
Gas & Oil	7,065	20,000	20,000	20,000	0%
Equipment Maintenance	-	3,500	3,500	3,500	0%
Leachate Monitoring	-	5,000	5,000	5,000	0%
Tires	-	1,000	1,000	1,000	0%
Materials & Supplies	6,091	10,000	10,000	10,000	0%
Public Education - Recycling	1,038	1,000	1,000	1,100	10%
Disposal of Recycled Mtls.	143,738	120,000	120,000	150,000	25%
Disposal of Hazardous & Regulated Waste & Recycled Mtls.	30,349	34,500	34,500	36,000	4%
Building Maintenance	79	1,000	1,000	1,000	0%
Transportation (Hauling)	269,333	160,000	160,000	170,000	6%
Site Maintenance	-	500	500	500	0%
Maintenance Contracts	396	750	750	750	0%
Rental Trf. / Recycling Ctr. Equip.	-	1,000	1,000	1,000	0%
Uniforms & Shoes	1,350	2,500	2,500	2,500	0%
Meals	-	200	200	200	0%
Dues & Expenses	-	400	400	400	0%
Leaf Composting	-	5,000	5,000	5,000	0%
Permit / Application Fees	9,100	3,000	3,000	10,000	233%
TOTAL TRANSFER STATION / RECYCLING	705,976	616,056	616,056	682,860	11%
<u>MAINTENANCE</u>					
Personnel / Full Time	202,172	269,151	269,151	269,151	0%
Overtime	26,091	10,000	10,000	12,000	20%
Wage Differential	11,726	10,000	10,000	10,000	0%
Office Supplies / Equipment	-	500	500	500	0%
Gas / Oil / Diesel	3,335	5,000	5,000	5,000	0%
Maintenance of Equipment	4,862	3,500	3,500	5,000	43%
Garage Equipment & Supplies	48,149	35,000	35,000	45,000	29%
Uniforms & Shoes	1,575	5,000	5,000	5,000	0%
Meals	-	200	200	200	0%
Training	-	1,000	1,000	1,000	0%
TOTAL MAINTENANCE	297,909	339,351	339,351	352,851	4%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>PARKS (DIVISION OF PUBLIC WORKS)</u>					
Personnel / Part Time	7,625	20,000	20,000	13,823	-31%
Water - Parks	23,352	23,000	23,000	25,000	9%
Park - Gas & Oil	30,630	17,500	17,500	30,000	71%
Electricity - Parks	37,318	42,000	42,000	42,000	0%
Park - Maintenance of Vehicle / Equipment	22,437	31,000	31,000	31,000	0%
Park - Material & Supplies	21,647	70,000	70,000	70,000	0%
Maintenance of Parks	99,426	75,000	75,000	95,000	27%
Park Equipment	-	8,000	8,000	8,000	0%
Dues & Expenses	-	200	200	200	0%
Landscape & Beautification	4,056	10,000	10,000	10,000	0%
Track / Field Facility Maintenance	77,800	80,000	80,000	80,000	0%
TOTAL PARKS (DIVISION OF PUBLIC WORKS)	324,291	376,700	376,700	405,023	8%
<u>COMMUNITY SERVICES</u>					
Commission Secretary	175	500	500	500	0%
Personnel / Full Time	448,343	399,804	399,804	483,857	21%
Overtime	1,605	5,000	5,000	5,000	0%
Car Allowance - Staff	1,500	500	500	500	0%
Office Supplies, Equipment & Maintenance	3,094	3,000	3,000	3,000	0%
Dues & Expenses	2,015	2,500	2,500	2,500	0%
Professional Consultants	128,253	134,400	134,400	137,760	2%
Event & Program Expense	-	1,000	1,000	1,000	0%
TOTAL COMMUNITY SERVICES	584,985	546,704	546,704	634,117	16%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>REGIONAL HEALTH DISTRICT</u>					
Quinnipiac Valley Health District	151,622	157,545	157,545	167,235	6%
TOTAL REGIONAL HEALTH DISTRICT	151,622	157,545	157,545	167,235	6%
<u>VISITING NURSE AGENCY</u>					
Visiting Nurse Agency, Inc.	276	32,161	32,161	25,570	-20%
TOTAL VISITING NURSE AGENCY	276	32,161	32,161	25,570	-20%
<u>WELFARE</u>					
Legal Advertising	0	300	300	300	0%
Medical Indigent	0			-	
Eviction/Med Ind/Office	0	2,700	2,700	2,700	0%
TOTAL WELFARE	-	3,000	3,000	3,000	0%
<u>SENIOR CENTER</u>					
Personnel Full Time	186,758	192,104	192,104	105,313	-45%
Personnel Part Time	-	37,580	37,580	57,751	54%
Overtime	4,445	5,000	5,000	5,000	0%
Car Allowance - Staff	1,523	600	600	1,000	67%
Office Supplies and Equipment, M&R	3,603	6,775	6,775	6,775	0%
Utilities	10,273	13,500	13,500	13,500	0%
Heat & Heating Plant Maintenance	6,602	7,000	7,000	7,000	0%
Bus, Gas, Maintenance & Repair	6,287	7,000	7,000	7,000	0%
Building, Maintenance, Repair and Supplies	25,909	6,500	6,500	7,000	8%
Custodial Contract	27,304	12,750	12,750	13,500	6%
Dues & Expenses / Training	-	500	500	500	0%
Arts & Crafts Instruction	958	1,500	1,500	1,500	0%
Event & Program Expense	1,293	3,900	3,900	3,900	0%
Greater NH Transit District	7,465	7,838	7,838	7,838	0%
TOTAL SENIOR CENTER	282,420	302,547	302,547	237,577	-21%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>RECREATION (DIVISION OF COMMUNITY SERVICES)</u>					
Personnel / Full Time - Recreation	301,747	309,296	309,296	316,925	2%
Recreation / Part Time	76,650	95,000	95,000	95,000	0%
Commission Secretary	140	300	300	300	0%
Overtime	7,759	15,000	15,000	15,000	0%
Car Allowance - Staff	-	1,000	1,000	1,000	0%
Office Supplies / Equipment / Printing / Duplication	544	1,900	1,900	1,900	0%
Recreation Equipment and Supplies	932	3,500	3,500	3,500	0%
Recreation Center Maintenance	70,576	15,000	15,000	25,000	67%
Uniforms	450	350	350	350	0%
Dues & Expenses	365	400	400	400	0%
Pool Utilities	56,888	62,000	62,000	62,000	0%
Pool Chemicals & Supplies	12,802	15,000	15,000	15,000	0%
Pool Equipment & Maintenance	36,987	20,000	20,000	20,000	0%
Sum Program Except. Child	-	1,500	1,500	1,500	0%
TOTAL RECREATION (DIV. OF COMMUNITY SVCS.)	565,839	540,246	540,246	557,875	3%
<u>PENSION / SOCIAL SECURITY</u>					
Police Pension Accrual	1,707,529	1,653,267	1,653,267	1,653,267	0%
DC Plan		145,600	145,600	190,545	31%
Fire Pension Accrual	1,027,995	899,281	899,281	889,281	-1%
DC Plan		95,000	95,000	113,527	20%
Vol. Firemen's Pension Accrual	28,773	28,773	28,773	202,345	603%
Town Pension Accrual	1,785,002	1,463,509	1,463,509	1,255,579	-14%
DC Plan		400,625	400,625	410,147	2%
Social Security	1,306,445	1,492,884	1,492,884	1,651,315	11%
Pension Payments (Elected Officials)	109,344	109,881	109,881	114,822	4%
Actuarial Expense	69,020	55,000	55,000	55,000	0%
Fiduciary Responsibility Ins. (3 Pension Plans)	10,546	11,000	11,000	11,500	5%
Deferred Income Plan	450,138	481,992	481,992	483,116	0%
TOTAL PENSION / SOCIAL SECURITY	6,494,791	6,836,812	6,836,812	7,030,444	3%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>INSURANCE - EMPLOYEES</u>					
Life	26,696	23,500	23,500	25,000	6%
Medical Insurance - Active/Retirees	6,136,687	6,767,900	6,767,900	6,970,937	3%
Medicare Part B	171,689	167,000	167,000	173,000	4%
OPEB	100,000	200,000	200,000	300,000	50%
Actuarial Service - GASB 43/45	0	15,000	15,000	15,000	0%
TOTAL INSURANCE - EMPLOYEES	6,435,071	7,173,400	7,173,400	7,483,937	4%
<u>DEBT - PRINCIPAL & INTEREST</u>					
P & I - Bonds and Notes	8,578,004	8,453,853	8,453,853	9,109,970	8%
TOTAL DEBT - PRINCIPAL & INTEREST	8,578,004	8,453,853	8,453,853	9,109,970	8%
<u>MISCELLANEOUS</u>					
CBRA Payment - TIF	237,500	237,500	237,500	237,500	0%
Conservation Commission	2762	2,500	2,500	2,500	0%
Board of Ethics	-	-	-	-	#DIV/0!
MED CON (Formerly C-Med)	16,787	17,000	17,000	17,000	0%
CT Conf. of Municipalities	15,304	15,304	15,304	15,304	0%
SCR Council of Gov'ts	8,100	8,100	8,100	8,100	0%
House Numbering	-	1,200	1,200	1,200	0%
Memorial Day Celebration	11,129	12,500	12,500	12,500	0%
Columbus Day Parade	-	30,000	30,000	-	-100%
Regional Mental Health Bd.	-	1,135	1,135	1,135	0%
Community TV	57,000	57,000	57,000	57,000	0%
Domestic Violence Services	1,000	1,000	1,000	1,000	0%
REX Development	7,471	7,471	7,471	7,471	0%
Southwest Conservation District	1,500	1,500	1,500	1,500	0%
Women & Families Center	-	400	400	400	0%
Quinnipiac RiverWatershed Association	-	1,000	1,000	1,000	0%
CT Council of Small Towns	1,375	1,375	1,375	1,375	0%
TOTAL MISCELLANEOUS	359,928	394,985	394,985	364,985	-8%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
<u>UTILITIES</u>					
Water - Fire Protection	709,143	720,000	720,000	720,000	0%
Street Lighting	455,956	475,000	475,000	475,000	0%
Traffic Lights	<u>52,681</u>	<u>36,000</u>	<u>36,000</u>	<u>45,000</u>	<u>25%</u>
TOTAL UTILITIES	1,217,780	1,231,000	1,231,000	1,240,000	1%
<u>CONTINGENT FUND</u>					
Contingent Fund	<u>28,150</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>0%</u>
TOTAL CONTINGENT FUND	28,150	300,000	300,000	300,000	0%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
CAPITAL					
Library - Furniture Replacement				6,350	#DIV/0!
Staff Lockers		3,000	3,000		
Generator		50,000	50,000		
Chiller Replacement	-				
Door Access Control System Installation	-			5,400	
Total Library	-	53,000	53,000	11,750	
Information Technology					#DIV/0!
Information Technology	125,512	60,000	60,000		
Fire Suppression System (IT/EOC)	34,000				
Total Information Technology	159,512	60,000	60,000	-	
Police					
P.D. Cruisers (3) - Purchased	140,000	135,000	135,000		-100%
Laptop Computer Replacement (3)	12,000	20,000	20,000		-100%
Police Body Armor (7)	18,000	5,250	5,250		-100%
Emergency Light Bar & Siren Package Cruisers (3)	8,000	45,000	45,000		-100%
AFIS (Fingerprint System)	8,000				
Animal Control					
Animal Shelter Roof	25,000				
Total Police	211,000	205,250	205,250	-	-100%
Community Service/Recreation					
2 Sr. Center Buses-Replacement				20,200	
100HON Chairs				9,000	
Painting				25,000	
Pool Maintenance & Repairs					
Total Community Service/Rec				54,200	
Fire					
Administrative Vehicle					
Station Security	20,000	20,000	20,000		-100%
Rescue Ambulance					
Ladder Truck Lease (9/28/22)	211,000	211,000	211,000		
Extrication Equipment					
Self Contained Breathing Apparatus - Lease	80,000	-	-	-	#DIV/0!
Fire Engine (2) - Lease	-	120,000	120,000		-100%
Lifepak 15	40,000				
Fire Station Generator	45,000	69,900	69,900		-100%
Fire/Police Dispatch Software	110,000				
Total Fire	506,000	420,900	420,900	-	-100%
Department of Public Works					
Building Department Vehicle (Additional)				30,000	
96 Gallon Pails MSW/Recycling					
John Deere 6105E w/tiger BB-18				145,000	
PW Administrative Vehicle - Building		22,000	22,000		
Freightliner w/vacall					
Field Line Marker - GPS	40,500				
Ford F350 w/Dump Body Plow	-	-	-	61,000	
Ford F550 Service Utility Truck		62,000	62,000		
Peterbilt 520 3340 Refuse Truck					
Isuzu NPR-HD 150 w/landscape open body (2)	-	61,000	61,000		
Jet Vac Lease (8/1/25)	70,000	70,000	70,000	70,000	
Total Department of Public Works	110,500	215,000	215,000	306,000	42%
Other					
Martha Culver Library Restoration		18,000	18,000		
TOTAL CAPITAL	987,012	972,150	972,150	371,950	-62%

	Actual 2020-21	Budget 2021-2022	Est. Exp. 2021-2022	Bd of Finance 2022-2023	Budget to Budget Inc.
TOTAL TOWN GOVERNMENT	50,637,833	53,383,064	53,383,064	55,857,267	4.63%
TOTAL BOARD OF EDUCATION	<u>57,316,890</u>	<u>58,470,730</u>	<u>58,470,730</u>	<u>60,166,330</u>	<u>2.90%</u>
TOTAL TOWN BUDGET REQUEST	<u>107,954,723</u>	<u>111,853,794</u>	<u>111,853,794</u>	<u>116,023,597</u>	<u>3.7%</u>

	Budget 2021-22	Budget 2022-23
<u>SELECTMEN</u>		
First Selectman	108,767	111,486
Second Selectman	5,775	6,475
Third Selectman	5,775	6,475
Administrative Assistant	80,018	80,018
Administrative Clerk	48,194	54,371
TOTAL SELECTMEN	<u>248,529</u>	<u>258,825</u>
<u>TOWN CLERK</u>		
Part Time	14,820	19,760
Town Clerk	50,923	52,750
Assistant Town Clerk (2)	95,150	95,150
TOTAL TOWN CLERK F/T	<u>146,073</u>	<u>147,900</u>
<u>ELECTION</u>		
Registrars (2)	49,200	50,184
<u>PUBLIC LIBRARY</u>		
Part Time (15)	148,200	194,480
Director	99,809	102,304
Assistant Director	89,232	89,232
Secretary	50,942	50,942
Librarian III (2)	145,309	145,309
Librarian I (2)	106,543	159,814
Lib. Technical Aide (3)	133,388	88,925
TOTAL PUBLIC LIBRARY F/T	<u>625,223</u>	<u>636,526</u>

	Budget 2021-22	Budget 2022-23
<u>TREASURER - FINANCE</u>		
Part Time (3)	18,882	114,657
Director of Finance	126,680	-
Director of Administration/Purchasing	-	90,000
Comptroller/CPA	-	84,926
Treasurer	6,548	6,548
Office Manager/Personnel Specialist	76,433	83,655
Bookkeeper III (1) (0)	66,261	-
Bookkeeper II (1) (2)	53,118	100,301
Bookkeeper I (1)	45,448	50,942
Secretary	60,123	60,123
Senior Clerk (2) (1)	91,432	47,575
TOTAL TREASURER - FINANCE F/T	526,043	524,070
<u>ASSESSOR</u>		
Assessor	108,077	108,077
Appraiser (1)	56,111	56,111
Senior Clerk (1)	47,575	47,575
TOTAL ASSESSOR F/T	211,763	211,763
<u>TAX COLLECTOR</u>		
Part Time	15,413	19,760
Tax Collector	51,440	52,750
Senior Clerk (2)	95,150	95,150
TOTAL TAX COLLECTOR F/T	146,590	147,900
<u>CENTRAL SUPPLY SERVICES</u>		
Personnel / Full Time	48,497	48,497
<u>INFORMATION TECHNOLOGY</u>		
Manager	108,077	108,077
Network Administrator	57,138	62,774
TOTAL INFORMATION TECHNOLOGY F/T	165,215	170,851

	Budget 2021-22	Budget 2022-23
<u>POLICE</u>		
Dispatcher - Part Time (4)	<u>80,000</u>	<u>80,000</u>
Chief	136,018	139,418
Deputy Chief	122,366	125,425
Captains (2)	208,042	208,042
Lieutenants (3)	279,054	279,054
Sergeants (9)	762,840	762,840
Patrolmen - Grade A (40)	2,720,259	3,065,080
Clerk/Dispatchers (8)	405,184	433,464
Secretary	50,942	50,942
Secretary (Detective)	50,942	50,942
Senior Clerk (2)	98,517	98,517
Maintenance Man II (Traffic)	<u>54,366</u>	<u>54,366</u>
TOTAL POLICE FULL TIME	<u>4,888,530</u>	<u>5,268,090</u>
<u>ANIMAL CONTROL</u>		
Animal Control Officer	58,225	58,225
Assistant Animal Control Officer	<u>47,575</u>	<u>47,575</u>
	<u>105,800</u>	<u>105,800</u>
<u>FIRE</u>		
Fire Chief - Fire Marshal	126,680	129,847
Deputy Chief Administration - Deputy Marshal	122,366	125,425
Deputy Chief Operations	104,863	107,485
DCO-911 Compliance with EMDS	3,600	3,690
Captains (4)	364,815	364,815
Lieutenants (5)	339,394	424,242
Firefighters - Grade A (31)(33)	2,432,037	2,512,480
Secretary	58,225	58,225
Senior Clerk	<u>47,575</u>	<u>47,575</u>
TOTAL FIRE F/T	<u>3,599,555</u>	<u>3,773,784</u>
<u>CIVIL DEFENSE / EMERGENCY MANAGEMENT</u>		
Director - C/D, Emergency Management	<u>10,568</u>	<u>10,832</u>

	Budget 2021-22	Budget 2022-23
<u>LAND USE ADMINISTRATION</u>		
Land Use Administrator	89,232	89,232
Zoning Enforcement Officer	89,232	89,232
Secretary (2)	<u>101,884</u>	<u>101,884</u>
TOTAL LAND USE ADMINISTRATION F/T	<u>280,348</u>	<u>280,348</u>
<u>BUILDING INSPECTION / PERMITS</u>		
Part Time	<u>45,448</u>	<u>45,448</u>
Building Official	108,077	108,077
Ass't Building Official	89,232	89,232
Secretary (2)	<u>101,884</u>	<u>101,884</u>
TOTAL BUILDING INSPECTION / PERMITS F/T	<u>299,193</u>	<u>299,193</u>
<u>ENGINEERING</u>		
Town Engineer	108,077	108,077
Engineer II	-	80,018
Senior Clerk	<u>42,768</u>	<u>42,768</u>
TOTAL ENGINEERING F/T	<u>150,845</u>	<u>230,863</u>
<u>PUBLIC WORKS</u>		
Part Time	<u>15,265</u>	<u>31,616</u>
Director	126,680	129,847
Secretary	50,942	50,942
Senior Clerk	-	<u>47,575</u>
TOTAL PUBLIC WORKS F/T	<u>177,622</u>	<u>228,364</u>
<u>STREETS AND ROADS</u>		
Part Time		17,784
Director of Public Works/Field Operations	113,524	116,362
Ass't Director Public Works/Field Operations (2)	178,464	178,464
Equipment Op II (lead Working Foreman)	69,534	69,534
Equipment Op I (5)	303,264	303,264
Truck Drivers (7)	402,002	402,002
Laborers (7) (8)	378,310	432,764
Secretary	<u>50,942</u>	<u>50,942</u>
TOTAL STREETS AND ROADS F/T	<u>1,496,040</u>	<u>1,553,332</u>

	Budget 2021-22	Budget 2022-23
<u>SANITATION</u>		
Part Time	<u>60,000</u>	<u>60,000</u>
Foreman	69,534	69,534
Drivers - Route Foreman (2)	121,306	121,306
Collectors (6) (7)	<u>344,573</u>	<u>397,405</u>
TOTAL SANITATION F/T	<u>535,413</u>	<u>588,245</u>
<u>TRANSFER STATION / RECYCLING</u>		
Part Time	<u>45,448</u>	<u>61,152</u>
Driver Route Foreman (3)	<u>181,958</u>	<u>181,958</u>
<u>MAINTENANCE</u>		
Mechanic / Foreman	74,651	74,651
Mechanics (3)	<u>194,500</u>	<u>194,500</u>
TOTAL MAINTENANCE F/T	<u>269,151</u>	<u>269,151</u>
<u>PARKS (DIVISION OF PUBLIC WORKS)</u>		
Part Time	<u>20,000</u>	<u>13,823</u>
<u>COMMUNITY SERVICES</u>		
Director	18,210	-
Manager of Community and Senior Services	-	84,926
Counselor IV	77,917	77,917
Counselor III (3)	184,251	184,251
Less: BHC Grant	(10,734)	(10,734)
Youth Services Administrator	-	-
Less: YSB Grant	(17,337)	-
Secretary (2)	101,884	101,884
Senior Clerk	<u>45,613</u>	<u>45,613</u>
TOTAL COMMUNITY SERVICES F/T	<u>399,804</u>	<u>483,857</u>

	Budget 2021-22	Budget 2022-23
<u>SENIOR CENTER</u>		
Part Time (4)	<u>37,580</u>	<u>57,751</u>
Manager	89,232	-
Program Coordinator	48,506	50,942
Driver II	<u>54,366</u>	<u>54,371</u>
TOTAL SENIOR CENTER F/T	<u>192,104</u>	<u>105,313</u>
<u>RECREATION (DIVISION OF COMMUNITY SERVICES)</u>		
Part Time	<u>95,000</u>	<u>95,000</u>
Assistant Director of Park & Recreation	89,232	89,232
Assistant Director of Recreation / Pool	68,474	72,253
Program Coordinator	50,942	50,942
Program Administrator	-	-
Secretary	50,942	50,942
Maintenance Man II	<u>49,706</u>	<u>53,556</u>
TOTAL RECREATION (DIV. OF CS) F/T	<u>309,296</u>	<u>316,925</u>
 Total Personnel	 <u>15,659,416</u>	 <u>16,703,802</u>

Capital Improvement Plan - 2023-2027

In accordance with the provisions of Public Act 87-584, the Town Meeting must adopt a Five-year Capital Improvement Plan (CIP) as an integral part of its annual operating budget. The projects contained herein are included for planning purposes, not for the purpose of requesting specific appropriations at the time that the Annual Operating Budget is adopted. The CIP is based on requests from the operating departments which are deemed worthy of further consideration but which, depending on Town priorities and the availability of funding, may or may not ever actually become reality. Some are already included in the Capital portion of the 2022-2023 Operating Budget. Some projects, are already underway, others are in the very early stage of consideration and may not appear here again. With regard to the financing of projects in the CIP which are hereafter authorized by a Special Town Meeting, the Town will undertake an orderly program of bonded debt, augmented by the expenditure of unappropriated Fund Balance (surplus) for meeting funding requirements.

	2022-23	2023-24	2024-25	2025-26	2026-27	Five Year Total
<u>LIBRARY</u>						
Desk Replacement Adult Circulation		40,000				40,000
Furniture	6,350	15,000			15,000	36,350
Chiller Replacement	122,340					122,340
PC Replacement			15,000	12,000		27,000
Door Access Control System	5,400					5,400
Paint/Repair Roof			100,000			100,000
Carpet Replacement				200,000		200,000
Children's Circ. Desk Countertop Repl.					25,000	25,000
<u>FINANCE</u>						
Revaluation 2024	0					0
Town Hall Roof						0
Town Hall Windows						0
<u>INFORMATION TECHNOLOGY</u>						
IT Technology	70,000	80,000	80,000	80,000	80,000	390,000
<u>PUBLIC SAFETY</u>						
<u>POLICE</u>						
Vehicles - Replacement-Purchased (4/3/4/3/4)	135,000	185,000	140,000	185,000	180,000	825,000
Laptop Computer Replacement (4/3/4/3/4)	15,000	20,000	15,000	20,000	20,000	90,000
Body Armor Replacement (7/4/8/8/28)	5,250	6,000	6,000	21,000	5,250	43,500
Emergency Light Bar & Siren Package-Cruisers (3/4	45,000	60,000	45,000	60,000	60,000	270,000
<u>ANIMAL CONTROL</u>						
SUB TOTALS:	404,340	406,000	401,000	578,000	385,250	2,174,590

Capital Improvement Plan - 2023-2027

	2022-23	2023-24	2024-25	2025-26	2026-27	Five Year Total
<u>FIRE</u>						
Administrative Vehicle	40,000		40,000		40,000	120,000
Rescue Unit	190,000		190,000			380,000
Ladder Truck Lease						
Extrication Equipment	30,000		30,000		30,000	90,000
Fire Station Generator Fire Hose/Appliances EOC						
Fire Apparatus (Recurring)						
Station Security						
Lifepak 15		40,000		40,000		80,000
Fire Engine Lease (2)	300,000	300,000	300,000	300,000	300,000	1,500,000
Fire Training Facility		300,000				300,000
<u>DEPARTMENT OF PUBLIC WORKS</u>						
Public Works Administration						
Building Department Vehicle (Additional)	30,000					30,000
Packer 32 Yard Replacement	354,000			374,000		728,000
(1) 25 Yd recycle Rear Loaders		198,500		198,500		397,000
JD 6105E 4wd Tractor w/Tiger boom mower	145,000					145,000
JD Backhoe		165,000		180,000		345,000
Ford F 350 Dump w/Plow	61,000		62,000			123,000
6 Wheel Dump Trucks w/Plows (3)		590,000		590,000		1,180,000
Loader 626L			225,000	225,000		450,000
Freightliner M2-106 w/Vacall System	334,600					334,600
ADPWFO Vehicle						0
(3) Zero Turn Mowers		25,000				25,000
Sweeper		334,000				334,000
Toters - MSW and Recycling	1,400,000					1,400,000
Parks						
Vanacore Football Field						0
Pickup Truck		45,000	45,000			90,000
Carina Park Pickleball Courts (2) (LoCIP)	65,000					65,000
Vanacore Field Scoreboard (LoCIP)	50,000					50,000
SUB TOTALS:	3,403,940	2,403,500	1,293,000	2,485,500	755,250	10,341,190

Capital Improvement Plan - 2023-2027

	2022-23	2023-24	2024-25	2025-26	2026-27	Five Year Total	
<u>(DEPARTMENT OF P.W. continued)</u>							
Vac/Jet Truck - Lease	70,000	70,000	70,000	70,000		280,000	
Ford F550 Service Utility body Truck						0	
Isuzu NPR-HD 150 w/Landscape Open Body						0	
JD 4WD Loader						0	
Transfer Station/Recycling Relocate						0	
						0	
						0	
Grant Projects:						0	
						0	
						0	
Bonded Projects:						0	
Vanacore Track Resurfacing						0	
Vanacore Track Replacement						0	
Road Repaving		2,000,000		2,000,000		4,000,000	
Athletic Fields & Facilities Improvements	3,500,000					3,500,000	
						0	
Universal Drive (Muddy River)						0	
TOTALS:	6,973,940	4,473,500	1,363,000	4,555,500	755,250	18,121,190	

Capital Improvement Plan - 2023-2027

	2022-23	2023-24	2024-25	2025-26	2026-27	Five Year Total
<u>COMMUNITY SERVICES / RECREATION</u>						
2 Senior Center Buses - Replacement	146,000					146,000
100HON Chairs	20,200					20,200
Painting	9,000					9,000
Pool Maintenance & Repairs	25,000					25,000
<u>OTHER</u>						
<u>DEPARTMENT OF EDUCATION (1)</u>						
Replace entrance carpets - NHHS						0
Replace auditorium front carpet - NHHS	18,000					18,000
Replace auditorium wallpaper - NHHS	26,000					26,000
Repair cracks in parking lot - NHHS		12,000				12,000
HVAC control upgrades- NHHS			22,000			22,000
Replace school clock system - NHHS	26,000					26,000
Replace fire alarm panel - Clintonville	35,000					35,000
Roof replacement - Clintonville			1,250,000			1,250,000
Stage curtains - Clintonville		15,000				15,000
Café equipment (freezer,cooler) - Clintonville	15,000					15,000
Replace fire alarm panel - Green Acres	35,000					35,000
Roof replacement - Green Acres				1,250,000		1,250,000
Gym Curtains - Green Acres			15,000			15,000
Replace café re Fridgeration Green Acres	25,000					25,000
Sidewalk replacement rear of building - Green Acres						0
Replace exterior wall panels - Montowese						0
Replace pavement on play area - Montowese				35,000		35,000
Replace café re Fridgeration - Montowese	25,000					25,000
Replace roof - Montowese		1,250,000				1,250,000
Replace fire alarm panel - Ridge Road		35,000				35,000
Replace roof - Ridge Road	1,250,000					1,250,000
Replace café re Fridgeration - Ridge Road	22,000					22,000
Replace 60" mowers - Facilities						0
Replace 108" large mower - Facilities	110,000					110,000
Fork lift - Facilities						0
Replace electrician's truck - Facilities	45,000					45,000
Replace 1999 grounds truck - Facilities		45,000				45,000
TOTALS:	8,806,140	5,830,500	2,650,000	5,840,500	755,250	23,882,390